CITY OF MANDURAH

Minutes of Council Meeting

held on

Tuesday 29 April 2025, 5.30PM

in the Council Chamber, 83 Mandurah Terrace Mandurah

Confirmed

PRESENT:

MAYOR	C KNIGHT	NORTH WARD
COUNCILLOR	B POND	COASTAL WARD
COUNCILLOR	J SMITH	COASTAL WARD
COUNCILLOR	J CUMBERWORTH	COASTAL WARD
COUNCILLOR	A KEARNS	EAST WARD
COUNCILLOR	D WILKINS	EAST WARD
COUNCILLOR	S WRIGHT	EAST WARD
COUNCILLOR	P JACKSON	NORTH WARD
COUNCILLOR	A ZILANI	NORTH WARD
COUNCILLOR	P ROGERS	TOWN WARD
COUNCILLOR	R BURNS	TOWN WARD

MS	C MIHOVILOVICH	CHIEF EXECUTIVE OFFICER
MRS	T JONES	DIRECTOR BUSINESS SERVICES
MS	J THOMAS	DIRECTOR PLACE AND COMMUNITY
MR	J CAMPBELL-SLOAN	DIRECTOR STRATEGY AND ECONOMIC DEVELOPMENT
MR	M HALL	DIRECTOR BUILT AND NATURAL ENVIRONMENT
MRS	K HEMMINGS	EXECUTIVE MANAGER GOVERNANCE AND COMMERICAL SERVICES
MRS	L BARKER	MINUTE OFFICER

1. OPENING OF MEETING AND ANNOUNCEMENT OF VISITORS

The Mayor declared the meeting open at 5.33pm and announced that the Council Meeting is being livestreamed in accordance with the City's Council Meetings – Live Streaming, Recording and Electronic Attendance Policy. By being present at this meeting, members of the public consent to the City livestreaming and publishing their voice on the City's website. The Mayor noted that members of the public are not subject to video livestreaming and only their voice will be captured.

2. ACKNOWLEDGEMENT OF COUNTRY

Mayor Knight acknowledged that the meeting was being held on the traditional land of the Bindjareb people and paid her respects to their Elders past and present.

3. APOLOGIES

Leave of Absence

Councillor D Schumacher

4. DISCLAIMER

The Mayor advised that the purpose of this Council Meeting is to discuss and, where possible, make resolutions about items appearing on the agenda. Whilst Council has the power to resolve such items and may in fact, appear to have done so at the meeting, no person should rely on or act on the basis of such decision or on any advice or information provided by a Member or Officer, or on the content of any discussion occurring, during the course of the meeting. Persons should be aware that the provisions of the *Local Government Act 1995* (Section 5.25(e)) and the *City of Mandurah Standing Orders 2016* (Section 13.1(1)) establish procedures for revocation or rescission of a Council decision. No person should rely on the decisions made by Council until formal advice of the Council decision is received by that person.

The City of Mandurah expressly disclaims liability for any loss or damage suffered by any person as a result of relying on or acting on the basis of any resolution of Council, or any advice or information provided by a Member or Officer, or the content of any discussion occurring, during the course of the Council meeting.

5. ANSWERS TO QUESTIONS TAKEN ON NOTICE

Officers provided responses to questions taken on notice at the Council meeting held on Tuesday 25 March 2025.

Confirmed

5.1 PAUL HIGGS: NORFOLK ISLAND PINES, COX BAY

Question 1

How much is Council expending each year on repairs to gardens, crossovers, curbing, footpaths and other infrastructure caused by Norfolk Island pines?

City of Mandurah Response

Since 1 July 2022, the City has expended in total $56,500. This is over three financial years. The amount includes maintenance works not related to infrastructure repairs caused from the trees, including tree maintenance and civil maintenance, related to the approximately 80 Norfolk Island Pine street trees in the locality of Cox Bay as well as repairs to gardens, crossovers, curbing, footpaths and other infrastructure caused by Norfolk Island Pines.

During this period the City has also expended $9,892 on the removal of 5 Norfolk Island Pine street trees in this locality.

5.2 TERESA LOVINE: AIRBNB

Question 1

What can the Council do so our neighbourhood can be Airbnb free?

City of Mandurah Response

If they are ‘hosted’ (i.e. the owner / tenant is hosting guests) – there is no action available as they are now exempt across the state.

If they are ‘un-hosted’ (i.e. the house is only used by guests), they are also exempt form approval, however, with the state wide registration, officers will continue to act on any noise or behaviour complaints as has been in place since 2015.

Question 2

What can our neighbourhood do to make the Council take action to change zoning by-laws in regard to Airbnb’s?

City of Mandurah Response

There is no specific action Council can do to one particular neighbourhood – as zoning is covered by broad zones such as commercial, residential and land use permissibility is based on these general zones.

There is scope to change these land use permissibility however based on the regulation change recently introduced, the only change available to Council is to change an ‘un-hosted short term rental accommodation’ from being exempt to requiring an approval. Previous City officer research has found that whether a property has an approval or not does not aid in managing the behaviour of the occupants.

Confirmed

Question 3

Can the Council put in place that there be a minimum of properties between each Airbnb?

City of Mandurah Response

No this is not possible through existing mechanisms available to Council.

5.3 COUNCILLOR J SMITH: SAFETY ISSUES

Question 3

Can the City please comment on the plan to implement cross walks near Ocean Road Primary School and St Damien's Catholic Primary School? A safety risk has been identified at the corner of Bailey Boulevard North and Old Coast Road, also Wickepin Parade. Currently there is only one cross walk at the north end of Dandaragan Drive.

City of Mandurah response

There is an existing Children's Crosswalk on Dandaragan Drive adjacent to the Ocean Road Primary School. The City has also recently received an application from the St Damien's Catholic Primary School for the proposed installation of a new Children's Crosswalk on Wickepin Parade adjacent to the St Damien's Catholic Primary School. This proposal is presently being reviewed by City officers, in consultation with the St Damien's Catholic Primary School, before being forwarded to the Children's Crossing Unit of the West Australian Police for a final decision. This should be referred within the next few weeks.

In addition, there are several pedestrian safety improvements presently being completed near the intersection of the Old Coast Road and Bailey Boulevard north. Vegetation pruning, to improve sight lines at the intersection, has been completed and modifications to the central median island at the crosswalk, to provide a wider refuge for pedestrians when crossing the two lanes of traffic, are planned for the mid-year school holidays.

5.4 COUNCILLOR D WILKINS: TRAFFIC PLANS FOR LARGE EVENTS.

Question 1

The local residents were impacted by the increased traffic at the Swimming Championships. Does the City have parking and local traffic plans in place for th
e larger events and if not, can this be considered moving forward?

City of Mandurah response

The planning for the recent Swimming Championships focused on community messaging related to the parking limitations at the Mandurah Aquatic and Recreation Centre (MARC) and the alternatives available to those attending the event. City officers have now completed a review of the event and acknowledge that, given the issues identified, any future large events will require traffic management plans to ensure that traffic and parking are well managed.

Confirmed

5.5 COUNCILLOR D SCHUMACHER: ADVERTISING, PUBLIC TOILETS AND DRAINAGE INFASTRUCTURE

Question 1

With regards to the Western Foreshore, how much was allowed in the budget for public advertising and how much has been spent?

City of Mandurah Response

Immediately following the annual electors meeting, on 10 February 2025, the City commenced a suite of communications with the primary purpose of increasing community awareness of the Western Foreshore Leisure Precinct project (as unanimously endorsed by Council at its meetings held on 24 May 2022 and 22 November 2022), and to address misinformation by directing the broader community to the most up to date project information on the City of Mandurah website. The total advertising and marketing spend to date, is $28,784.76 exclusive of GST, which includes:

- Radio advertising: $10,606 *(part of an annual bulk buy agreement to get reduced rates across all the City's advertising)*
- Cinema advertising: $2,336.66 *(part of an annual bulk buy agreement to get reduced rates across all the City's advertising)*
- Roadside, pole wrap signage, precinct signage on the Foreshore, information collateral for pop ups and information booths: $7,222.64 *(long term signage to direct people to project page on website)*
- Newspaper adverts: $1,911.86
- Social and digital media campaign: $2,400
- Video footage including raw Western Foreshore footage which will be used in other campaigns: $4,307.60

Question 3

In the Quarterly Performance Report Services Business as Usual Functions it states under the area of maintain roads transport drainage infrastructure assets that in Quarter 2 October through December that 39% or $6.2 million of the City maintenance program has been delivered. That means there is 61% to be completed in the two quarters to the end of the financial year is that going to be achieved

City of Mandurah Response

Maintenance expenditure is now on target to be completed by the end of the financial year, with approximately 70% or $11.3 million expended to the end of March (Quarter 3).

The meeting was adjourned at 5.35pm due to technical issues with the live streaming of the meeting.

The meeting recommenced at 5.50pm. The Mayor advised that the City was experiencing issues with the livestreaming of the meeting. The Director Business Services advised that a notice would be provided on the City's website to provide an explanation of the technical issue and that a recording of the meeting would be available.

Confirmed

6. PUBLIC QUESTION TIME

6.1 LEON GRIFFITHS: DARWIN TERRACE

Question 1

Will the City of Mandurah convert a 150 metre highly dangerous section of Darwin Terrace to one way traffic and install Local Traffic signs with a 40kph speed limit which are preferred measures proposed to Engineering Services by residents with their unqualified support.

City of Mandurah Response

City officers have investigated traffic conditions in this section of Darwin Terrace and consider that traffic speeds and volumes are within expected limits and that no significant intervention, such as a one-way traffic arrangement, is necessary. City officers have proposed a number of minor improvements to address perceived traffic and pedestrian safety issues, and the feedback received from residents on the proposed measures is presently being collated. Elected Members will be briefed on this, and other relevant information, in early May and residents will be notified of the outcome and next steps.

Question 2

Will Engineering Services generate a new questionnaire to residents for discussion to allow for this option in place of the unnecessary and unworkable option put to residents in the previous questionnaire.

City of Mandurah Response

City officers will contact local residents following the briefing in early May and outline the next steps.

Question 3

Knowing the existing high danger to pedestrians and motorists in this connecting section of the wider path network why does Engineering Services insist on costly and unnecessary modification to increase traffic, and therefore risk, to the many users of the roadway without essential regard to public safety when suitable alternate traffic circulation already exists and access to emergency and service vehicles is not impeded.

City of Mandurah Response

City officers have proposed a number of minor and low-cost improvements, including the installation of a short section of central median at the bend to assist in keeping vehicles within their respective traffic lanes. The proposed measures address the perceived traffic and pedestrian safety issues and do not restrict traffic flow or impact on the operation of the wider road network. Again, City officers will contact residents following the previously mentioned briefing in early May and outline the next steps.

Confirmed

6.2 ROBYN ACKROYD: WESTERN FORESHORE

The Mayor asked the questions on behalf of Robyn Ackroyd

Question 1

I refer to the City's answers to the questions I asked at the council meeting on 25th of March 2025 with regard to the Western Foreshore Commercial Site Major Land Transaction.

Is the City saying that improvements to the Western Foreshore tree canopy, green space, access and amenity is not possible without it being part of a package that includes a microbrewery and excising crown reserve land for carparking?

Or is the City saying it will not invest in said improvements to the Western Foreshore tree canopy, green space, access and amenity under its Environment Strategy and Greening Mandurah Framework unless it is part of a package that includes a microbrewery and excising crown reserve land for carparking?

City of Mandurah Response

The Western Foreshore Leisure Precinct is intended to deliver a balanced mix of family-friendly recreation, tourism, and commercial activity that delivers benefits to the City in its own right. The Western Foreshore Leisure Precinct plan identifies enhancements to the natural environment. The proposed funding of the enhancements will be supported by (but are not contingent on) the revenue generated from the lease, $6.2 million over 25 years. Public areas of the Western Foreshore Leisure Precinct plan will also be supported by City funds and the timing of these works will be subject to the City of Mandurah Long Term Financial Plan.

Question 2

Why is it not possible for the City to achieve the said improvements with a commercial element that does not include a microbrewery and therefore the need for a harm minimisation plan, and that utilises the existing bridge infrastructure to champion sustainable and active transport to the existing microbrewery on the Eastern Foreshore instead of excising crown reserve land for car parking that will require a traffic management plan?

City of Mandurah Response

The proposed commercial development on the Western Foreshore is intended to deliver a balanced mix of activity and benefit for different generations and preferences. The proposal elements are complementary and contingent on one another to activate the Western Foreshore and were submitted as such by the Proponent to ensure all of the offerings remain commercially viable, while delivering economic, social and environmental benefits for the city.

Confirmed

6.3 JUDY DRAYTON: MARC AND WESTERN FORESHORE

The Mayor asked the questions on behalf of Judy Drayton

Question 1

The current closures of the swimming Leisure & Pirate Pools for maintenance. Can the City of Mandurah please confirm if these were the 2 pools that were closed last year for maintenance after the roof was completed?

City of Mandurah Response

Currently maintenance works are underway in the Leisure pool only (the Pirate playground is contained within this pool area). The indoor 25 metre pool and the outdoor pool are fully operational.

The Leisure pool that is currently closed is the same pool that was closed from May to August 2024, when works were carried out to install acoustic panels and complete the filtration refurbishment. The works undertaken involved the painting of a membrane on the pool gutters to protect the concrete from deterioration and provide longevity to the pool shell structure.

However, the paint membrane needs to be rectified. Works are now underway through the contractor to remove the old coating, prepare the gutters through acid washing and high-pressure hosing, and reapply a paint membrane then allow for sealing and curing.

Question 2

Was the current pool maintenance budgeted for & how much is this expected to cost?

City of Mandurah Response

The current pool maintenance was not budgeted, because the City did not anticipate this work would be required. The work is to rectify an unexpected issue. Majority of the costs will be covered by the contractor.

Question 3

Has the Western Foreshore traffic modelling been undertaken as yet. If so, when will this be released to the Community for viewing and feedback.

City of Mandurah Response

The outcomes of the traffic modelling are presently being incorporated into concept designs for the local road network improvements. The first stage of the community consultation on the concept designs will commence this week, with information sessions involving the residents most impacted by the proposed changes. Broader consultation will commence once the outcomes of the first stage have been considered, and feedback incorporated into the designs.

Confirmed

6.4 SANDRA MUIR

Question 1

Has the traffic survey to connect Mandurah Terrace and Tuckey Street put forward in the Special Council Meeting on 7 December 2021 as per the recommendation number 5 been accepted as we would appreciate the answer? If the $221,000 was spent what happened to it and because the traffic management is being looked at again, will more funds have to be raised?

City of Mandurah Response

The question was taken on notice.

Question 2

Mandurah Mustangs Football Club have a certain amount of money being held by the City of Mandurah. Is it possible to research and come up with an amount and as to how they can utilise that money.

City of Mandurah Response

Consistent with Councils resolution of the 27 June 2023 the City is holding an amount of $227,684 which is an amount that is safeguarded and allocated currently in a reserve for potential use towards a different solution in accommodating the needs of Mandurah Mustangs Football and Netball Club. It was the intention that the funds were not specifically given to the club to find a home for the club and has been channelled through the Community Infrastructure Plan and the Rushton Park Master Plan which the Mandurah Mustangs Football and Netball Club have been involved in.

Technical difficulties were resolved and the Live Streaming commenced at 6.05pm

The Mayor extended Public Question Time at 6.05pm

Question 3

I've not been able to find in the accounts of the electors meetings where there is a list of the properties that the City holds that have been handed over or vested to the City over the years and the actual value of these properties. My father donated a block at 35 Lesley Street for the scouts when the water police took over Soldiers Cove. If the council is interested in purchasing more land on the Eastern Foreshore for parking and you have a block like 35 Leslie Street that's been given to the council in 1985 for the scouts to use and its been left as a canal block, would the council consider reselling that block of land and putting the money towards parking in the City of Mandurah on the Eastern Foreshore?

City of Mandurah Response

It's not a requirement to list donors of land or anyone that contributes to the City acquiring land. The City is required to record all of its assets at fair value. The City's management can be made up of land that the City holds in freehold or land that is managed through the Crown (through management order) that is classed as reserve. This is where the City doesn't have ownership of the land (and cannot sell) but is responsible for its management. The City has a Property Strategy which includes the background of the parcels of land that it holds in freehold and the intended purpose of them.

Confirmed

The City looks forward to how the land can be used in the future, that will be in the best interest of the community. That is how the consideration of the Property Strategy is determined and it is then presented to Council for endorsement.

The City will be in touch in relation to the Property Strategy and go through the lots that are identified as freehold and the lots that it has a management order over and that are classed as a reserve.

Question 4

If the City of Mandurah is extending the CDB to incorporate the Eastern Foreshore and the Western Foreshore will the Councillors or Officers of the Council be consulting with the owners of the Eastern Foreshore properties. There's an amount of money that's been put away for many years for parking by the people that live in the Eastern Foreshore premises and ran their shops, my cousin's been contributing to the fund for over 10 years. If that money goes to the people asking for the Eastern Foreshore and the Western Foreshore to become part of the CBD does that mean that the monies from the Eastern Foreshore that we've all contributed to over there for parking will be used on the Western Foreshore?

City of Mandurah Response

The City Centre Master Plan that Council endorsed in 2024 extends on either side of The Entry the Estuary Channel Entrance and includes both public and privately owned land on the Western and Eastern sides of the channel, primarily because those public spaces are just as important as the private land holdings to the success of the City Centre as a whole.

With regards to the City Centre Car Parking Plan, an audit of the car parking funds that's been collected over an extended period of time has been undertaken. The City will progress to prepare a payment in lieu parking plan with regard to how those funds can be spent. The use of funds has to be in accordance with a Payment in Lieu of Parking Plan as required by the Western Australian Planning Commission requirements which has very specific requirements of where and how the funds can be spent. It also has to be used in the general location of which the funds have been collected from. It is a project that is on next year's Corporate Business Plan

The Mayor closed Public Question Time at 6.12pm

7. PUBLIC STATEMENT TIME

Nil

Confirmed

8. LEAVE OF ABSENCE REQUESTS

G.1/04/25 LEAVE OF ABSENCE: COUNCILLOR A KEARNS – 21 JUNE – 21 JULY 2025

MOTION
Moved: Councillor S Wright
Seconded: Councillor J Smith

That leave of absence be granted to Councillor A Kearns from 21 June 2025 until 21 July 2025 inclusive.

CARRIED: 11/0

FOR: Cr S Wright, Cr J Smith, Mayor C Knight, Cr B Pond, Cr J Cumberworth, Cr A Kearns, Cr D Wilkins, Cr P Jackson, Cr A Zilani, Cr P Rogers, Cr R Burns
AGAINST: Nil

G.2/04/25 LEAVE OF ABSENCE: COUNCILLOR S WRIGHT – 5 – 25 JULY 2025

MOTION
Moved: Councillor P Rogers
Seconded: Councillor D Wilkins

That leave of absence be granted to Councillor S Wright from 5 July 2025 until 25 July 2025 inclusive.

CARRIED: 11/0

FOR: Cr P Rogers, Cr D Wilkins, Mayor C Knight, Cr B Pond, Cr J Smith, Cr J Cumberworth, Cr A Kearns, Cr S Wright, Cr P Jackson, Cr A Zilani, Cr R Burns
AGAINST: Nil

9. PETITIONS

G. 3/04/25 PETER PLANT: ADONIS ROAD

Councillor J Cumberworth presented to Council a petition that contains the signatures of 168 residents, all of whom are verified, who are requesting that the right turn off Mandurah Terrace onto Adonis Road should be kept open and made safer by installing a turning lane.

MOTION
Moved: Councillor J Cumberworth
Seconded: Councillor J Smith

That the petition be received and referred to relevant officers.

CARRIED: 11/0

FOR: Cr J Cumberworth, Cr J Smith, Mayor C Knight, Cr B Pond, Cr A Kearns, Cr D Wilkins, Cr S Wright, Cr P Jackson, Cr A Zilani, Cr P Rogers, Cr R Burns
AGAINST: Nil

Confirmed

10. PRESENTATIONS

Nil

11. DEPUTATIONS

Nil

12. CONFIRMATION OF MINUTES

G.4/04/25 CONFIRMATION OF COUNCIL MINUTES: TUESDAY 25 MARCH 2025

MOTION
Moved: Councillor B Pond
Seconded: Councillor D Wilkins

That the Minutes of Council Meeting held on Tuesday 25 March 2025 be confirmed.

CARRIED: 11/0

FOR: Cr B Pond, Cr D Wilkins, Mayor C Knight, Cr J Smith, Cr J Cumberworth, Cr A Kearns, Cr S Wright, Cr P Jackson, Cr A Zilani, Cr P Rogers, Cr R Burns

AGAINST: Nil

Confirmed

13. ANNOUNCEMENTS BY THE PRESIDING MEMBER

At the invitation of the Mayor, Councillors updated the meeting on the following recent activities:

13.1 Councillor B Pond: Peel Open Studios: Origins '25 Exhibition Launch'

13.2 Councillor A Kearns: Official Launch event 'One Place, Many Voices'

13.3 Mayor Knight: Anzac Day 2025 (Multiple Events)

13.4 Mayor Knight: Local Legend - Jan Baker - Volunteer for the Mandurah Museum

14. DECLARATION OF INTERESTS

14.1 The Director of Place and Community declared an impartiality interest in Minute G 5/04/25 - Community Infrastructure Plan – Final Approval due to being the City's representative on the Mandurah Performing Arts Centre Board and this facility is listed as a project.

14.2 Manager Strategic Planning and Urban Design declared an impartiality interest in Minute G 5/04/25 – Community Infrastructure Plan – Final Approval, due to being Vice President/Junior President at Halls Head Cricket Club and board member at the Metropolitan Junior Cricket Club.

14.3 Executive Manager Strategy declared an impartiality interest in Minute G 5/04/25 - Community Infrastructure Plan – Final Approval due to being Chairperson for the Peel Regional Academy of Sport and board member at Coodanup College.

14.4 The CEO declared an impartiality interest in Minute G 5/04/25 - Community Infrastructure Plan – Final Approval due to being a board member of Mandurah Basketball Association and the Peel Regional Academy of Sport.

14.5 Councillor S Wright declared an impartiality interest in Minute G 5/04/25 - Community Infrastructure Plan – Final Approval due to being the Principal at Greenfields Primary School and past member of Halls Head Cricket Club, Mustangs Football Club, Mandurah Surfing Life Saving Club and on the board of John Tonkin College Education Support Centre.

14.6 Councillor J Smith declared an impartiality interest in Minute G 5/04/25 - Community Infrastructure Plan – Final Approval due to being the manager of South Mandurah Junior Football Team.

14.7 Councillor J Smith declared an impartiality interest in Minute G 8/04/25 - Access and Inclusion Advisory Group - nominations, due to being a committee member of the Access and Inclusion Advisory Group.

14.8 Councillor J Cumberworth declared an impartiality interest in Minute G 5/04/25 - Community Infrastructure Plan – Final Approval due to being a member of Port Bouvard Sport and Recreating Club and Port Bouvard Yacht Club.

14.9 Councillor B Pond declared an impartiality interest in Minute G 5/04/25 - Community Infrastructure Plan – Final Approval due to his spouse being a member of the Halls Head Bowling Club

14.10 Councillor B Pond declared an impartiality interest in Minute G 6/04/25 - Disposal – Lease to Amplitel Pty Ltd, due to holding 370 shares in Telstra, which is the parent company of Amplitel. The current value of the share is $1657.60 as of 28/4/25.

14.11 Councillor D Wilkins declared an impartiality interest in Minute G 5/04/25 - Community Infrastructure Plan – Final Approval due to being the City of Mandurah representative on the MPAC board and the City may request funding from his employer.

14.12 Councillor R Burns declared an impartiality interest in Minute G 5/04/25 - Community Infrastructure Plan – Final Approval due to being a past player, committee member and having a current social connection to Halls Head Cricket Club, a key user for City facilities.

14.13 Councillor A Kearns declared an impartiality interest in Minute G 5/04/25 - Community Infrastructure Plan – Final Approval due to being a member of multiple boards and committee groups, including Greenfields Primary School, John Tonkin College, Peel Community Kitchen, Allambee, WestAus Crisis Care and working at Mandurah Primary School. Her husband is also President of the Mandurah Basketball Association.

Confirmed

14.14 Councillor A Kearns declared an impartiality interest in Minute G 8/04/25 - Access and Inclusion Advisory Group - nominations, due to being a committee member of the Access and Inclusion Advisory Group.

14.15 Mayor C Knight declared a financial interest in Minute G 6/04/25 - Disposal – Lease to Amplitel Pty Ltd, due to holding shares in Telstra, which is the parent company of Amplitel.

14.16 Councillor R Burns declared an impartiality interest in Minute G 5/04/25 - Community Infrastructure Plan – Final Approval due to being a candidate for the Libertarian Party in the current election.

15 QUESTIONS FROM ELECTED MEMBERS

Questions of which due notice has been given

Nil

Questions of which notice has not been given

Nil

16 BUSINESS LEFT OVER FROM PREVIOUS MEETING

Nil.

17 REPORTS

G.5/04/25 REPORT 1 - COMMUNITY INFRASTRUCTURE PLAN - FINAL APPROVAL

Summary

At its meeting on the 22 October 2024, Council endorsed the draft Community Infrastructure Plan (‘the Plan’) for the purposes of undertaking consultation with the wider community, State Sporting Associations, local clubs, key user groups and relevant State Government agencies.

The community engagement period for feedback on the Plan was conducted over 13 weeks from 23 October 2024 to 23 January 2025 (a three month period). The purpose of the engagement process was to create awareness, inform and involve the community in the development of the Plan, and facilitate opportunities for authentic feedback and insights resulting in participation, submissions and support from the community.

A total of 262 survey responses and five individual written submissions were received during the community and stakeholder engagement period. A detailed analysis of all feedback has subsequently been summarised into 16 key themes. Following analysis of all the feedback received through both the public comments and those of key stakeholders, several minor updates have been made to the Plan.

Confirmed

It is recommended Council adopt the revised Community Infrastructure Plan and note the various actions arising from the adoption of the Plan.

Officer Recommendation

That Council:

1. Endorse the Community Infrastructure Plan (as detailed in Attachment 1.1) for final approval.

2. Notes that the Community Infrastructure Plan replaces the following strategic planning documents:
   (a) Social Infrastructure Plan 2013-2043
   (b) Mandurah Active Recreation Strategy 2015 – 2025
   (c) Skate and BMX Strategy 2012-2022

3. Note the project updates included within the report for the high priority projects that are identified in the Community Infrastructure Plan and acknowledges the review and update of project priorities included in the Community Infrastructure Plan will form part of review, updates and reporting of performance against the Corporate Business Plan.

4. Notes that an update and review of the Community Infrastructure Plan will be undertaken five years after adoption.

Council Resolution

MOTION
Moved: Councillor P Rogers
Seconded: Councillor J Smith

That Council:

1. Endorse the Community Infrastructure Plan (as detailed in Attachment 1.1) for final approval.

2. Notes that the Community Infrastructure Plan replaces the following strategic planning documents:
   (a) Social Infrastructure Plan 2013-2043
   (b) Mandurah Active Recreation Strategy 2015 – 2025
   (c) Skate and BMX Strategy 2012-2022

3. Note the project updates included within the report for the high priority projects that are identified in the Community Infrastructure Plan and acknowledges the review and update of project priorities included in the Community Infrastructure Plan will form part of review, updates and reporting of performance against the Corporate Business Plan.

4. Notes that an update and review of the Community Infrastructure Plan will be undertaken five years after adoption.

CARRIED: 11/0

FOR: Cr P Rogers, Cr J Smith, Mayor C Knight, Cr B Pond, Cr J Cumberworth, Cr A Kearns, Cr D Wilkins, Cr S Wright, Cr P Jackson, Cr A Zilani, Cr R Burns
AGAINST: Nil

Confirmed

Mayor Knight left the chambers at 6.33pm due to having a financial interest in the next item.

Councillor J Smith took over Presiding at the Council Meeting.

G. 6/04/25 REPORT 2 - DISPOSAL – LEASE TO AMPLITEL PTY LTD T ELECOMMUNICATIONS SITE, RESERVE 44953, LOT 300 DUNKELD DRIVE, HERRON

Summary

Telstra Corporation Limited (Telstra) has leased an 84 square metre portion of Reserve 44953 (Lot 300) Dunkeld Drive, Herron, a telecommunications site for the past 20 years. The lease expired on 31 March 2025 and is now in holding over. Amplitel Pty Ltd (Amplitel), a subsidiary of Telstra, now manage Telstra's leasehold interests and will be the lessee under the new lease.

Council is requested to approve a new lease to Amplitel over the same portion of the land for a further 20- year period. Annual rent will commence at $18,700.00 (inclusive of GST), subject to 3% annual indexation.

Officer Recommendation

That Council:

1. Approves the disposal of property by way of lease of an 84m^2 portion of Reserve 44953 (Lot 300) Dunkeld Drive, Herron to Amplitel Pty Ltd on the following terms:

    1.1 For a term of 20 years with a provision for break lease in five-year intervals;
    1.2 Annual rent commencing at $18,700.00 (inclusive of GST);
    1.3 Annual rent increases at a fixed rate of 3% per annum;
    1.4 Market rent review at year 10 at the election of either party;
    1.5 Subject to the Minister for Lands consent;
    1.6 Commencement date upon the approval of the Minister for Lands;

2. Acknowledges all legal costs associated with the preparation of the lease are to be borne by the lessee.

3. Authorises the Chief Executive Officer to give local public notice of the proposed disposition in accordance with Section 3.58(3)(a) of the Local Government Act 1995.

4. Delegates authority to the Chief Executive Officer to consider any submissions made in response to local public notice of the proposed disposition and to agree to dispose of the property in accordance with Section 3.58(3)(b) of the Local Government Act 1995.

5. Subject to the Chief Executive Officer agreeing to dispose of the property in the exercise of authority delegated under Resolution Four, authorises the Chief Executive Officer to finalise the conditions of the agreement.

Confirmed

Council Resolution

MOTION
Moved: Councillor J Cumberworth
Seconded: Councillor B Pond

That Council:

1. **Approves the disposal of property by way of lease of an 84m^2 portion of Reserve 44953 (Lot 300) Dunkeld Drive, Herron to Amplitel Pty Ltd on the following terms:**

   1.1 For a term of 20 years with a provision for break lease in five-year intervals;
   1.2 Annual rent commencing at $18,700.00 (inclusive of GST);
   1.3 Annual rent increases at a fixed rate of 3% per annum;
   1.4 Market rent review at year 10 at the election of either party;
   1.5 Subject to the Minister for Lands consent;
   1.6 Commencement date upon the approval of the Minister for Lands;

2. **Acknowledges all legal costs associated with the preparation of the lease are to be borne by the lessee.**

3. **Authorises the Chief Executive Officer to give local public notice of the proposed disposition in accordance with Section 3.58(3)(a) of the Local Government Act 1995.**

4. **Delegates authority to the Chief Executive Officer to consider any submissions made in response to local public notice of the proposed disposition and to agree to dispose of the property in accordance with Section 3.58(3)(b) of the Local Government Act 1995.**

5. **Subject to the Chief Executive Officer agreeing to dispose of the property in the exercise of authority delegated under Resolution Four, authorises the Chief Executive Officer to finalise the conditions of the agreement.**

CARRIED: 10/0

FOR: Cr J Cumberworth, Cr B Pond, Cr J Smith, Cr A Kearns, Cr D Wilkins, Cr S Wright, Cr P Jackson, Cr A Zilani, Cr P Rogers, Cr R Burns
AGAINST: Nil

Mayor Knight re- entered the chambers at 6.34pm

The Mayor took over Presiding at the Council Meeting at 6.34pm

Confirmed

G. 7/04/25 REPORT 3 - LOCAL GOVERNMENT REFORM CONSULTATION – ONLINE REGISTERS AND CEO KPIS

Summary

The State Government is introducing reforms to the Local Government Act 1995 (the Act) with the aim to enhance transparency and accountability in local government. The Local Government Amendment Act 2023 (2023 Amendment Act) was passed by Parliament in May 2023. It implemented several key reforms, particularly relating to local government elections.

The 2023 Amendment Act also brought about the following changes (which are yet to commence):

- Requirements for local government CEO's performance criteria and performance reviews to be published; and
- A requirement for local governments to publish and maintain registers on their website.

To implement these reforms, the State Government has prepared the draft Local Government Regulations Amendment Regulations 2024. The City has drafted a submission (Attachment 3.1) addressing these reforms based on previous positions of Council and areas needing clarity.

It is recommended that Council endorse the City of Mandurah's submission in response to the Department of Local Government, Sport and Cultural Industries' request for comments on the draft regulations.

Officer Recommendation

That Council in response to the Department of Local Government, Sport and Cultural Industries' invitation to comment on the draft Local Government Regulations Amendment Regulations 2024, endorses the City of Mandurah Submission as per Attachment 3.1.

Council Resolution

MOTION
Moved: Councillor P Rogers
Seconded: Councillor A Kearns

That Council in response to the Department of Local Government, Sport and Cultural Industries' invitation to comment on the draft Local Government Regulations Amendment Regulations 2024, endorses the City of Mandurah Submission as per Attachment 3.1.

CARRIED: 11/0

FOR: Cr P Rogers, Cr A Kearns, Mayor C Knight, Cr B Pond, Cr J Smith, Cr J Cumberworth, Cr D Wilkins, Cr S Wright, Cr P Jackson, Cr A Zilani, Cr R Burns
AGAINST: Nil

Confirmed

G. 8/04/25 REPORT 4 - ACCESS AND INCLUSION ADVISORY GROUP – APPOINTMENT OF NEW MEMBERS

Summary

The Access and Inclusion Advisory Group (AIAG) provides their views to the City on access and inclusion matters, supporting the implementation of the Access and Inclusion Plan. Community members are appointed by Council for a two-year term, with all positions becoming vacant at the time of local government elections. Due to recent resignations, four community representative positions are now vacant. Filling these roles for the remainder of the term is important to maintain community input and ensure a strong disability and inclusion perspective in City projects.

Nine nominations have been received from individuals with diverse lived experience of disability, carer perspectives, and professional expertise in the disability sector. A summary of nominees' skills and experience, along with recommendations for appointment, is provided for Council's consideration in Confidential Attachment 4.2.

Officer Recommendation

That Council approve the community representation appointments to the Access and Inclusion Advisory Group as per *Confidential Attachment 4.2* for a term expiring 17 October 2025.

Council Resolution

MOTION
Moved: Councillor J Cumberworth
Seconded: Councillor B Pond

That Council:

That Council approve the community representation appointments to the Access and Inclusion Advisory Group as per *Confidential Attachment 4.2* for a term expiring 17 October 2025.

CARRIED: 11/0

FOR: Cr J Cumberworth, Cr B Pond, Mayor C Knight, Cr J Smith, Cr A Kearns, Cr D Wilkins, Cr S Wright, Cr P Jackson, Cr A Zilani, Cr P Rogers, Cr R Burns
AGAINST: Nil

Confirmed

G. 9/04/25 REPORT 5 - FINANCIAL REPORT MARCH 2025

Summary

The Financial Report for March 2025 together with associated commentaries, notes on investments, balance sheet information, schedule of accounts and the tenders awarded under the delegation by the Chief Executive Officer are presented for Elected Members' consideration.

Officer Recommendation

That Council:

1 Receives the Financial Report for March 2025 as detailed in Attachment 5.1 of the report.

2 Receives the Schedule of Accounts for the following amounts as detailed in Attachment 5.2 of the report:

Total Municipal Fund	$ 9,493,582.28
Total Trust Fund	$ 0.00
	$ 9,493,582.28

3 Approves the following budget variations for 2024/25 annual budget:
- 3.1 Increased Capital expenditure of $45,000* for New Street Lighting Program (Clarice Street)
  - To be funded from Asset Management Reserve $45,000*

ABSOLUTE MAJORITY REQUIRED

Council Resolution

MOTION
Moved: Councillor P Rogers
Seconded: Councillor J Smith

That Council:

1 Receives the Financial Report for March 2025 as detailed in Attachment 5.1 of the report.

2 Receives the Schedule of Accounts for the following amounts as detailed in Attachment 5.2 of the report:

Total Municipal Fund	**$ 9,493,582.28**
Total Trust Fund	**$ 0.00**
	$ 9,493,582.28

3 Approves the following budget variations for 2024/25 annual budget:
- **3.1 Increased Capital expenditure of $45,000* for New Street Lighting Program (Clarice Street)**
  - **To be funded from Asset Management Reserve $45,000***

****ABSOLUTE MAJORITY REQUIRED****

CARRIED: 11/0

FOR: Cr P Rogers, Cr J Smith, Mayor C Knight, Cr B Pond, Cr J Cumberworth, Cr A Kearns, Cr D Wilkins, Cr S Wright, Cr P Jackson, Cr A Zilani, Cr R Burns

AGAINST: Nil

Confirmed

18 MOTIONS OF WHICH NOTICE HAS BEEN GIVEN

G. 10/04/25 SUSPEND STANDING ORDERS

In order to facilitate debate can I ask for a mover and seconder that Standing Orders 8.5 and 8.6 that place limitations on the number and duration of speeches be suspended.

MOTION
Moved: Councillor R Burns
Seconded: Councillor J Cumberworth

That Standing Orders is suspended to facilitate debate.

CARRIED: 10/1

FOR: Cr R Burns, Cr J Cumberworth, Mayor C Knight, Cr B Pond, Cr J Smith, Cr A Kearns, Cr D Wilkins, Cr S Wright, Cr P Jackson, Cr A Zilani
AGAINST: Cr P Rogers

G. 11/04/25 CLOSE DOORS

MOTION
Moved: Councillor R Burns
Seconded: Councillor J Cumberworth

That the meeting proceeds with closed doors at 6.54pm in accordance with Section 5.23(2)(d) of the *Local Government Act 1995* to allow for the confidential discussion of an item.

CARRIED: 11/0

FOR: Cr R Burns, Cr J Cumberworth, Mayor C Knight, Cr B Pond, Cr J Smith, Cr A Kearns, Cr D Wilkins, Cr S Wright, Cr P Jackson, Cr A Zilani, Cr P Rogers
AGAINST: Nil

Members of the media, non-senior employees and persons in the gallery left the meeting at this point. The Minute Officer and Executive Manager remained with Senior Officers.

THE MEETING PROCEEDED WITH CLOSED DOORS AT 6.54PM

Confirmed

G. 12/04/25 REINSTATE STANDING ORDERS

Can I ask for a mover and seconder that the City of Mandurah Standing Orders be reinstated.

MOTION
Moved: Councillor S Wright
Seconded: Councillor J Smith

That Standing Orders are reinstated.

CARRIED: 11/0

FOR: Cr S Wright, Cr J Smith, Mayor C Knight, Cr B Pond, Cr J Cumberworth, Cr A Kearns, Cr D Wilkins, Cr P Jackson, Cr A Zilani, Cr P Rogers, Cr R Burns
AGAINST: Nil

G. 13/04/25 OPEN DOORS

Can I ask for a mover and seconder to come out from behind closed doors

MOTION
Moved: Councillor B Pond
Seconded: Councillor D Wilkins

That the meeting proceeds with open doors.

CARRIED: 11/0

FOR; Cr B Pond, Cr D Wilkins, Mayor C Knight, Cr J Smith, Cr J Cumberworth, Cr A Kearns, Cr S Wright, Cr P Jackson, Cr A Zilani, Cr P Rogers, Cr R Burns
AGAINST; Nil

THE MEETING PROCEEDED WITH OPEN DOORS AT 7.07PM

The Council Chambers doors were opened and Members of the Public and City Officers re-entered the Council Chambers at 7.07pm

Confirmed

G. 14/04/25 COUNCILLOR R BURNS: DEFERRAL OF POLICY AMENDMENT, USE OF CITY VIDEO CONTENT BY ELECTED MEMBERS

MOTION
Moved: Councillor R Burns
Seconded: Councillor J Cumberworth

That consideration of the Notice of Motion, Policy Amendment, Use of City Video Content by Elected Members be deferred to the Council meeting that is due to be held on the 27 May 2025.

LOST: 3/8

FOR: Cr R Burns, Cr J Cumberworth, Cr Zilani,
AGAINST: Mayor C Knight, Cr B Pond, Cr J Smith, Cr A Kearns, Cr D Wilkins, Cr S Wright, Cr P Jackson, Cr P Rogers,

Cr Zilani left the chambers at 7.16pm

G. 15/04/25 COUNCILLOR R BURNS: POLICY AMENDMENT, USE OF CITY VIDEO CONTENT BY ELECTED MEMBERS

MOTION
Moved: Councillor R Burns
Seconded:

That Council:

1. Approves the inclusion of a new clause, Section 3.3.1, in the Elected Members Media and Communications Policy POL-CRM 11 (Policy), to clarify Elected Members ability to use publicly available City of Mandurah-produced video content, as follows:

3.3.1 Elected Member Use of Publicly Available City Video Content
Elected Members may reproduce and share publicly available video content published by the City of Mandurah to assist in fulfilling their role under Section 2.10 of the *Local Government Act 1995*. This includes clip, segment, shot, extract, or film clip from Ordinary and Special Council Meetings, as well as other events published on the City's official online video-sharing services, including, but not limited to, YouTube.

This may include:

- Providing explanation or commentary on Council decisions, including the rationale behind outcomes or processes, to enhance public understanding.
- Communicating an Elected Member's own views, actions, or contributions during Council meetings or City events.
- Engaging with the community on matters of public interest, such as local initiatives, policies, or issues relevant to the City of Mandurah.
- Educating electors about Council operations, governance, or decision-making processes, using footage to illustrate how the Council functions.

Confirmed

Elected Members must:

- Attribute the City as the source (e.g., “Reference: City of Mandurah YouTube Channel”)
- Preserve the integrity of the material and avoid misleading editing.
- Clearly distinguish their personal views from those of the Council as a whole.
- Comply with the City of Mandurah Code of Conduct for Elected Members, Committee Members and Candidates and any other applicable policies and legislation.

2. Approves the inclusion of the following to section 4.12 Copyright section of the Council Meetings – Live Streaming, Recording and Electronic Attendance that states:

Elected Members are allowed to reproduce and share publicly available video content published by the City of Mandurah in accordance with section 3.3.1 Elected Member Use of Publicly Available City Video Content of the Elected Members Media and Communications Policy POL-CRM 11.

LOST FOR A WANT OF A SECONDER

Comment: the motion lapsed due to no seconder and the item was not debated.

19 NOTICE OF MOTIONS FOR CONSIDERATION AT THE FOLLOWING MEETING

Nil

20 LATE AND URGENT BUSINESS ITEMS

Nil

Confirmed

21 CONFIDENTIAL ITEMS

G. 16/04/25 CLOSE DOORS

MOTION
Moved: Councillor B Pond
Seconded: Councillor P Jackson

That the meeting proceeds with closed doors at 7.18pm in accordance with Section 5.23(2)(e) of the *Local Government Act 1995*, to allow for the confidential discussion of an item.

CARRIED: 10/0

FOR; Cr B Pond, Cr P Jackson, Mayor C Knight, Cr J Smith, Cr J Cumberworth, Cr A Kearns, Cr D Wilkins, Cr S Wright, Cr P Rogers, Cr R Burns
AGAINST; Nil

Members of the media, non-senior employees and persons in the gallery left the meeting at this point. The Minute Officer and Executive Manager remained with Senior Officers.

THE MEETING PROCEEDED WITH CLOSED DOORS AT 7.18PM

G. 17/04/25 CONFIDENTIAL ITEM: LAND ACQUISITION – PROPERTY STRATEGY ACQUISITION SITE NO. 3

Confidential discussion ensued regarding this issue.

Councillor Zilani re-entered the chambers at 7.19pm

Officer Recommendation

That Council authorises the Chief Executive Officer to negotiate under the terms of Option A.

ABSOLUTE MAJORITY REQUIRED

Council Resolution

MOTION
Moved: Councillor S Wright
Seconded: Councillor J Cumberworth

That Council authorises the Chief Executive Officer to negotiate under the terms of Option A.

****ABSOLUTE MAJORITY REQUIRED****

CARRIED: 11/0

FOR: Cr S Wright, Cr J Cumberworth, Mayor C Knight, Cr B Pond, Cr J Smith, Cr A Kearns, Cr D Wilkins, Cr P Jackson, Cr A Zilani, Cr P Rogers, Cr R Burns
AGAINST: Nil

Confirmed

G. 18/04/25 OPEN DOORS

MOTION
Moved: Councillor D Wilkins
Seconded: Councillor J Smith

That the meeting proceeds with open doors.

CARRIED: 11/0

FOR; Cr D Wilkins, Cr J Smith, Mayor C Knight, Cr B Pond, Cr J Cumberworth, Cr A Kearns, Cr S Wright, Cr P Jackson, Cr A Zilani, Cr P Rogers, Cr R Burns
AGAINST; Nil

THE MEETING PROCEEDED WITH OPEN DOORS AT 7.26PM

G. 19/04/25 ENDORSE RESOLUTIONS

MOTION
Moved: Councillor P Jackson
Seconded: Councillor B Pond

That Council endorses the resolutions taken with closed doors.

CARRIED: 11/0

FOR; Cr P Jackson, Cr B Pond, Mayor C Knight, Cr J Smith, Cr J Cumberworth, Cr A Kearns, Cr D Wilkins, Cr S Wright, Cr A Zilani, Cr P Rogers, Cr R Burns
AGAINST; Nil

22 CLOSE OF MEETING

There being no further business, the Mayor declared the meeting closed at 7.26pm.

CONFIRMED …….. (MAYOR)

Attachments to Council Minutes:
29 April 2025 Council Reports

Confirmed

CITY OF MANDURAH

NOTICE OF MEETING

ORDINARY COUNCIL

Members of Council are advised that a meeting will be held in the Council Chambers 83 Mandurah Terrace, Mandurah and the meeting will be Live streamed on:

Tuesday 29 April 2025 at 5.30pm

CASEY MIHOVILOVICH
Chief Executive Officer
23 April 2025

AGENDA

1. OPENING OF MEETING AND ANNOUNCEMENT OF VISITORS

Members of the public are advised that the Council Meeting is being livestreamed in accordance with the City's Council Meetings – Live Streaming, Recording and Electronic Attendance Policy. By being present at this meeting, members of the public consent to the City livestreaming and publishing their voice on the City's website. Members of the public are not subject to video livestreaming and only their voice will be captured. For further information on the Live streaming of Council Meetings please click here. Live Streaming of Council Meetings

2. ACKNOWLEDGEMENT OF COUNTRY

3. APOLOGIES

4. IMPORTANT NOTE

Members of the public are advised that any decisions made at the meeting tonight, can be revoked, pursuant to the *Local Government Act 1995*. Therefore, members of the public should not rely on any decisions until formal notification in writing by Council has been received.

5. ANSWERS TO QUESTIONS TAKEN ON NOTICE

5.1 PAUL HIGGS: NORFOLK ISLAND PINES, COX BAY

Question 1

How much is Council expending each year on repairs to gardens, crossovers, curbing, footpaths and other infrastructure caused by Norfolk Island pines?

City of Mandurah Response

Since 1 July 2022, the City has expended in total $56,500. This is over three financial years. The amount includes maintenance works not related to infrastructure repairs caused from the trees, including tree maintenance and civil maintenance, related to the approximately 80 Norfolk Island Pine street trees in the locality of Cox Bay as well as repairs to gardens, crossovers, curbing, footpaths and other infrastructure caused by Norfolk Island Pines.

During this period the City has also expended $9,892 on the removal of 5 Norfolk Island Pine street trees in this locality.

5.2 TERESA LOVINE: AIRBNB

Question 1

What can the Council do so our neighbourhood can be Airbnb free?

City of Mandurah Response

If they are 'hosted' (i.e. the owner / tenant is hosting guests) – there is no action available as they are now exempt across the state.

If they are 'un-hosted' (i.e. the house is only used by guests), they are also exempt form approval, however, with the state wide registration, officers will continue to act on any noise or behaviour complaints as has been in place since 2015.

Question 2

What can our neighbourhood do to make the Council take action to change zoning by-laws in regard to Airbnb's?

City of Mandurah Response

There is no specific action Council can do to one particular neighbourhood – as zoning is covered by broad zones such as commercial, residential and land use permissibility is based on these general zones. There is scope to change these land use permissibility however based on the regulation change recently introduced, the only change available to Council is to change an 'un-hosted short term rental accommodation' from being exempt to requiring an approval. Previous City officer research has found that whether a property has an approval or not does not aid in managing the behaviour of the occupants.

Question 3

Can the Council put in place that there be a minimum of properties between each Airbnb?

City of Mandurah Response

No this is not possible through existing mechanisms available to Council.

5.3 COUNCILLOR J SMITH: SAFETY ISSUES

Question 3

Can the City please comment on the plan to implement cross walks near Ocean Road Primary School and St Damien's Catholic Primary School? A safety risk has been identified at the corner of Bailey Boulevard North and Old Coast Road, also Wickepin Parade. Currently there is only one cross walk at the north end of Dandaragan Drive.

City of Mandurah response

There is an existing Children's Crosswalk on Dandaragan Drive adjacent to the Ocean Road Primary School. The City has also recently received an application from the St Damien's Catholic Primary School for the proposed installation of a new Children's Crosswalk on Wickepin Parade adjacent to the St Damien's Catholic Primary School. This proposal is presently being reviewed by City officers, in consultation with the St Damien's Catholic Primary School, before being forwarded to the Children's Crossing Unit of the West Australian Police for a final decision. This should be referred within the next few weeks.

In addition, there are several pedestrian safety improvements presently being completed near the intersection of the Old Coast Road and Bailey Boulevard north. Vegetation pruning, to improve sight lines at the intersection, has been completed and modifications to the central median island at the crosswalk, to provide a wider refuge for pedestrians when crossing the two lanes of traffic, are planned for the mid-year school holidays.

5.4 COUNCILLOR D WILKINS: TRAFFIC PLANS FOR LARGE EVENTS.

Question 1

The local residents were impacted by the increased traffic at the Swimming Championships. Does the City have parking and local traffic plans in place for the larger events and if not, can this be considered moving forward?

City of Mandurah response

The planning for the recent Swimming Championships focused on community messaging related to the parking limitations at the Mandurah Aquatic and Recreation Centre (MARC) and the alternatives available to those attending the event. City officers have now completed a review of the event and acknowledge that, given the issues identified, any future large events will require traffic management plans to ensure that traffic and parking are well managed.

5.5 COUNCILLOR D SCHUMACHER: ADVERTISING, PUBLIC TOILETS AND DRAINAGE INFASTRUCTURE

Question 1

With regards to the Western Foreshore, how much was allowed in the budget for public advertising and how much has been spent?

City of Mandurah Response

Immediately following the annual electors meeting, on 10 February 2025, the City commenced a suite of communications with the primary purpose of increasing community awareness of the Western Foreshore Leisure Precinct project (as unanimously endorsed by Council at its meetings held on 24 May 2022 and 22 November 2022), and to address misinformation by directing the broader community to the most up to date project information on the City of Mandurah website. The total advertising and marketing spend to date, is $28,784.76 exclusive of GST, which includes:

- Radio advertising: $10,606 *(part of an annual bulk buy agreement to get reduced rates across all the City's advertising)*
- Cinema advertising: $2,336.66 *(part of an annual bulk buy agreement to get reduced rates across all the City's advertising)*
- Roadside, pole wrap signage, precinct signage on the Foreshore, information collateral for pop ups and information booths: $7,222.64 *(long term signage to direct people to project page on website)*
- Newspaper adverts: $1,911.86
- Social and digital media campaign: $2,400
- Video footage including raw Western Foreshore footage which will be used in other campaigns: $4,307.60

Question 3

In the Quarterly Performance Report Services Business as Usual Functions it states under the area of maintain roads transport drainage infrastructure assets that in Quarter 2 October through December that 39% or $6.2 million of the City maintenance program has been delivered. That means there is 61% to be completed in the two quarters to the end of the financial year is that going to be achieved

City of Mandurah Response

Maintenance expenditure is now on target to be completed by the end of the financial year, with approximately 70% or $11.3 million expended to the end of March (Quarter 3).

6. AMENDMENT TO STANDING ORDERS

Modification to *Standing Orders Local Law 2016* - electronic attendance at meeting.

7. PUBLIC QUESTION TIME

Public Question time provides an opportunity for members of the public to ask a question of Council. For more information regarding Public Question Time please visit the City's website *mandurah.wa.gov.au* or telephone 9550 3787.

8. PUBLIC STATEMENT TIME

Any person or group wishing to make a Public Statement to Council regarding a matter concerning local government must complete an application form. For more information regarding Public Statement Time please visit the City's website *mandurah.wa.gov.au* or telephone 9550 3787.

9. LEAVE OF ABSENCE REQUESTS

Councillor A Kearns from Tuesday 24 June until Monday 21 July 2025 inclusive.

10. PETITIONS

11. PRESENTATIONS

12. DEPUTATIONS

Any person or group wishing to make a Deputation to Council regarding a matter listed on this agenda for consideration must complete an application form. For more information regarding making a deputation please visit the City's website *mandurah.wa.gov.au* or telephone 9550 3787.

13. CONFIRMATION OF MINUTES

13.1 Ordinary Council Meeting: 25 March 2025

Minutes available on the City's website via mandurah.wa.gov.au/council meetings/agendas-and-minutes

14. ANNOUNCEMENTS BY THE PRESIDING MEMBER (WITHOUT DISCUSSION)

15. DECLARATIONS OF FINANCIAL, PROXIMITY AND IMPARTIALITY INTERESTS

16. QUESTIONS FROM ELECTED MEMBERS (WITHOUT DISCUSSION)

16.1 Questions of which due notice has been given

16.2 Questions of which notice has not been given

17. BUSINESS LEFT OVER FROM PREVIOUS MEETING

18. REPORTS

No.	*Item*	*Page No*	*Note*
1	Community Infrastructure Plan - Final Approval	6 - 119	
2	Disposal – Lease to Amplitel Pty Ltd	120 - 124	
3	Local Government Reform Consultation – Online Registers and CEO KPIs	125 - 176	
4	Access and Inclusion Advisory Group - nominations	177 - 183	Confidential Attachment 4.2
5	Monthly Financial Report - March	184 - 213	Absolute Majority Required

19. MOTIONS OF WHICH NOTICE HAS BEEN GIVEN

19.1 Councillor R Burns: Policy Amendment, Use of City Video Content by Elected Members

20. NOTICE OF MOTIONS FOR CONSIDERATION AT THE FOLLOWING MEETING

21. LATE AND URGENT BUSINESS ITEMS

22. CONFIDENTIAL ITEMS

22.1 Land Acquisition - Property Strategy Acquisition site number 3

23. CLOSE OF MEETING

1	**SUBJECT:**	Community Infrastructure Plan - Final Approval
	DIRECTOR:	Strategy and Economic Development
	MEETING:	Council Meeting
	MEETING DATE:	29 April 2025

Summary

At its meeting on the 22 October 2024, Council endorsed the draft Community Infrastructure Plan ('the Plan') for the purposes of undertaking consultation with the wider community, State Sporting Associations, local clubs, key user groups and relevant State Government agencies.

The community engagement period for feedback on the Plan was conducted over 13 weeks from 23 October 2024 to 23 January 2025 (a three month period). The purpose of the engagement process was to create awareness, inform and involve the community in the development of the Plan, and facilitate opportunities for authentic feedback and insights resulting in participation, submissions and support from the community.

A total of 262 survey responses and five individual written submissions were received during the community and stakeholder engagement period. A detailed analysis of all feedback has subsequently been summarised into 16 key themes. Following analysis of all the feedback received through both the public comments and those of key stakeholders, several minor updates have been made to the Plan.

It is recommended Council adopt the revised Community Infrastructure Plan and note the various actions arising from the adoption of the Plan.

Disclosure of Interest

Chief Executive Officer declares an impartiality interest due to being a board member of Mandurah Basketball Association and the Peel Regional Academy of Sport.

Manager Strategic Planning and Urban Design declares an impartiality interest due to being Vice President/Junior President at Halls Head Cricket Club and board member at the Metropolitan Junior Cricket Club.

Executive Manager Strategy declares an impartiality interest due to being Chairperson for the Peel Regional Academy of Sport and board member at Coodanup College.

Previous Relevant Documentation

• G.5/10/24	22 October 2024	Council endorsed the draft Community Infrastructure Plan for the purposes of undertaking consultation with the wider community and stakeholders for a minimum of 42 days and noted that a follow up report will be presented back to Council to consider the feedback received.
• G.4/10/24	22 October 2024	Council approved Option 3, Mandurah Indoor Sports Centre, Dower Street, as the preferred potential site for the location of a shared community facility, including provision for a Central Men's Shed.
• G.13/8/23	22 August 2023	Council adopted the Place Enrichment Strategy 2023-2027.

• G.12/8/23	22 August 2023	Council adopted the Arts and Culture Strategy 2023-2028.
• G.50/6/17	27 June 2017	A four year review of the Social Infrastructure Plan 2013-2043 undertaken to report on the progress made and to adopt revisions, including broadening the scope of the Plan.
• G.20/7/15	28 July 2015	Mandurah Active Recreation Strategy endorsed by Council to consolidate all prior planning for active open space in Mandurah into one document that would enable a structured and consistent planning approach to the development of active reserves and supporting infrastructure.
• G.15/6/15	22 June 2015	Council adopted a Community and Recreation Facilities Policy to guide the City in its future design, development and management of City owned community facilities.
• G.28/9/13	24 September 2013	Council adopted the Social Infrastructure Plan 2013-2043 to be the City's long term social infrastructure guiding strategy and inform the City's 10 Year Capital Plan.
• G.26/4/12	24 April 2012	Skate and BMX Strategy 2012-2022 endorsed by Council. The Strategy provides the City with a strategic, long term plan for the development of skate and BMX facilities in Mandurah.

Background

The objective is to develop a comprehensive Community Infrastructure Plan, that will guide the City's planning, project prioritisation and delivery of community infrastructure projects into the future.

The City of Mandurah restructured its resources with the objective to centralise community infrastructure planning. The intent was to support the 'place making' approach to planning community facilities and hubs and separate the long term planning from the day to day interactions with clubs and user groups, as well as streamline decision making and prioritise capital investment in community infrastructure, linked to land use planning.

To support a centralised approach to community infrastructure planning, a review, update, and consolidation of the following strategies/plans was identified in the current Corporate Business Plan 2024-29:

(a) Social Infrastructure Plan 2013-2043 (Reviewed 2017)
(b) Mandurah Active Recreation Strategy 2015 – 2025
(c) Skate and BMX Strategy 2012-2022

It is acknowledged that the current strategies/plans not only operate in relative isolation they also present competing priorities. Some may also be outdated as needs and trends have changed. They may not consider the current competitive financial climate for capital investment or alternatively, may only require a 'take stock' review following the City's successful implementation of key strategic infrastructure outcomes.

Otium Planning Group was appointed in April 2022 as consultants to assist in undertaking the project. Multiple internal referrals and workshops were held between September 2022 and October 2023 to develop the Plan and check the draft documents in order to achieve the following:

- Ensure that appropriate needs assessments are undertaken and that gaps in service delivery are addressed.

- Assist in prioritisation and implementation of projects, avoid internal and external funding clashes and inform resource allocation.

- Inform and maximise capital investment via the Long Term Financial Plan, Corporate Business Plan and support the development of complex funding submissions.

- Align with the City's Strategic Community Plan

- Support a holistic approach to creating communities and delivering multiuse, flexible infrastructure that maximises capital investment; and,

- Ensure that appropriate needs assessments are undertaken and that gaps in service delivery are addressed.

In establishing a guiding document to appropriately address the outcomes mentioned, the City will be in a better position to promote projects and plans of interest to the community and have a clear plan for advocacy to attract necessary funding partners and consideration for inclusion into the City's long-term financial plan.

The development of the Plan resulted in the following Key Principles being identified:

- Evidence Base & Community Engagement: Priorities for investment will be supported by a robust evidence base, a series of assessment processes (including a clear understanding of the demand of the use) and underpinned by a comprehensive community engagement process.

- Maximise Use: Wherever possible, the use of existing facilities managed by the City of Mandurah will be prioritised; and at the time of existing leases for community infrastructure are expiring that consideration should be given to the management of the facility being transferred to the City; or terms are included that maximise community facility use being added to tenure agreements.

- Multi-Use Facilities: Ensure there is a coordinated network of facilities that provide for a range of diverse user groups with a high level of spatial flexibility. Single user group facilities, in all but exceptional circumstances will be discouraged or not supported.

- Effective and Efficient Management of Assets: Ensure each community facility asset is managed and maintained under an agreed renewal program to maintain high quality facilities.

- Safety and Security: To ensure that access and the design of new and refurbished community facilities are safe, secure and have high levels of passive surveillance.

- Equality and Accessibility: Ensure all people within Mandurah have, as far as practicable, equal access to community facilities and associated infrastructure. To increase social connectivity and provide a positive social impact.

- Environmentally Responsible: To ensure that community facilities are environmentally sustainable and reduce, wherever possible, their carbon footprint and provide good levels of connectivity to public transport and pedestrian and cycle networks.

- Financially Viable: Each community facility, existing and new, is managed in a cost effective and viable manner, within agreed subsidy levels aligned to the City of Mandurah's budget and financial plans.

Key Outcomes of the Plan for Facilities include:

- In the short to medium term, there is limited new facility development required to run competition-based outdoor sport, however there is a recognised need to provide training opportunities at existing and proposed ovals with small scale supporting facilities.

- There is a need to progressively prepare Master Plans for key active recreation spaces to ensure the use of ovals and buildings are managed, upgraded and maximised to improve community access and use.

- There is a need to progress a new Netball and multi-use outdoor sports court facility in Mandurah

- Further development of indoor courts at the Mandurah Aquatic and Recreation Centre is required to provide for court based sports.

- There is a need to undertake further planning and design for a new or upgraded Central Library; to plan for the future operating model Mandurah North (Lakelands); and explore opportunities in Mandurah East if the Central Library relocates to the City Centre.

- There is a need to undertake further plans, concepts and engagement for skate / BMX facilities within Lakelands and Dawesville together with considerations of small scale facilities to be located within local parks and active reserves.

- There is an acknowledgement that Shared Use Agreements with the Department of Education have made a significant contribution to the delivery of sports spaces, and it is important that these Agreements continue to be maintained and enhanced.

- There is an acknowledgement that Mandurah does not have adequate land for all community organisations to operate independently within their own space and the City cannot sustainably maintain, renew and fund new single use stand-alone facilities for each group.

- There is an acknowledgement that previously identified active recreation projects at Red Road (Parklands) and Caddadup Reserve (Dawesville) should not be progressed and a planned facility at Calypso Reserve (Halls Head) should be deferred for the foreseeable future.

At its meeting on the 22 October 2024, Council endorsed the draft Community Infrastructure Plan ('the Plan') for the purposes of undertaking consultation with the wider community, State Sporting Associations, local clubs, key user groups and relevant State Government agencies for a minimum period of 42 days.

The community engagement period for feedback on the Plan was conducted over 13 weeks from 23 October 2024 to 23 January 2025 (a three month period). The purpose of the engagement process was to create awareness, inform and involve the community in the development of the Plan, and facilitate opportunities for authentic feedback and insights resulting in participation, submissions and support from the community.

Comment

Community Engagement Outcomes

Over the course of the community engagement period, a total of 262 public survey responses and five written submissions were received.

City officers have conducted a detailed analysis of all feedback received and this has been summarised into 16 key themes. A corresponding City officer response has been provided with a number of proposed changes made to the Plan resulting from the feedback.

Key Themes	Responses
1. Infrastructure and Facility Upgrades	
There is a strong emphasis on upgrading and maintaining existing community and sporting facilities. This includes better lighting, drainage systems, and additional amenities like toilets and storage facilities.	The maintenance and renewal of existing facilities is an ongoing priority. In addition, issues will be identified via the development and review of district level master plans. Any necessary improvements will be prioritised and implemented in response to the need and the allocation of resources.
2. Overuse and Scheduling Conflicts	
Many comments highlight the overuse of facilities, particularly during peak seasons, leading to conflicts between different sports and the need for better scheduling and shared use agreements.	Scheduling challenges and overuse of some facilities is acknowledged thus the need for additional infrastructure needed into the future, especially for training. A number of the smaller projects in the Plan are intended to activate under utilised reserves and assist with these conflicts.
3. Need for Additional Facilities	
There is a significant call for more facilities, including indoor courts for netball, basketball, and volleyball, as well as additional public pools, especially in areas like Dawesville and Falcon.	Additional indoors courts for basketball, netball, volleyball and badminton together with group fitness space will be integrated into the MARC as a high priority due to funding being secured via recent election commitments which will address current need. The current population within the City and the number of private swimming pools offering to learn to swim classes and pools in lifestyle / retirement villages within the City does not justify the need for an additional public swimming pool at present.
4. Accessibility and Inclusion	
Ensuring that all facilities are accessible to people with disabilities is a major concern. This includes providing adequate parking, toilets, and other amenities to accommodate all users.	A guiding principle of the Plan is to *"Ensure all people within Mandurah have, as far as practicable, equal access to community facilities and associated infrastructure. To increase social connectivity and provide a positive social impact*." Accessibility and inclusion requirements will be implemented for new facilities and also during upgrades to existing facilities.

Key Themes	Responses
5. Community and Social Spaces	
There is a desire for more community and social spaces, such as youth centres, senior centres, and communal art spaces. These facilities should cater to a wide range of activities and age groups.	The soon to be completed Dawesville Community Centre will provide additional community and social spaces for residents in the southern suburbs. The review of the Lakelands Community Centre and Library facility may also provide additional community space. Generally, the Plan encourages multi-use facilities for a range of diverse user groups and to maximise use wherever possible – aspects such as storage may need to be considered where groups are to share facilities.
6. Environment and Sustainability	
Some comments advocate for the inclusion of environmentally sustainable designs and facilities, such as eco-education centres and community gardens.	Ensuring that community facilities are environmentally sustainable and reduce, wherever possible, their carbon footprint is a guiding principle of the Plan.
7. Safety Concerns	
Safety issues, particularly during winter, affect the availability of courts and other facilities. Improved safety measures and infrastructure are needed to address these concerns.	Ovals, courts and facilities are regularly inspected and maintained by the City to ensure public safety and availability which needs to be supported by an education campaign on the impact of damage to infrastructure. The Plan also includes a guiding principle *"To ensure that access and the design of new and refurbished community facilities are safe, secure and have high levels of passive surveillance."*
8. Green and Public Open Spaces	
There is a desire for more green spaces, public open spaces, and communal gardens. Preserving existing green spaces, such as those around libraries, is also important to the community.	The City's Environment Strategy (2023-2033) recognises that with an increasing population and higher-density suburbs, green spaces often compete with demands of new infrastructure and facilities. Enhancement of green space, including retaining and maintaining spaces, improving access, and establishing new spaces, is an important part of balancing community needs for a healthy, active and connected City.
9. Sporting Facilities and Opportunities	
There is a call for more sporting facilities, including public pools, larger community halls, and spaces for various sports. The need for better collaboration between the city and sports clubs is also highlighted.	Due to limited land and financial resources to build and maintain sporting facilities, the Plan prioritises projects using a robust, evidence-based assessment together with a comprehensive community engagement process. The City has dedicated staff that liaise and assist sports club throughout the year to discuss issues and future needs.

Key Themes	Responses
10. Community Involvement and Inclusivity	
Encouraging more community involvement in sports and activities is a common theme. Facilities should be inclusive for all ages, abilities, and financial circumstances.	Co-use and co-location of all groups, standard service levels set to ensure buildings and infrastructure are not out designing any other uses and the promotion of sport and recreation will form part of the City's Public Health and Wellbeing Strategy that is currently being developed. In addition, the State Government provides the KidSport program that enables eligible children aged 5 to 18 to participate in community sport and recreation by offering them financial assistance towards club registration fees.
11. Traffic and Accessibility	
Improved access to facilities, better traffic safety measures, and enhanced public transport services are important to the community. This includes safer walk and bike paths and better beach access.	Council's Integrated Transport Strategy focuses on traffic / accessibility issues and planned improvements throughout the City.
12. Timely Action and Maintenance	
There is a desire for quicker action on maintenance tasks and better management of existing facilities to ensure they meet the community's needs.	The maintenance of existing facilities is an ongoing priority of the City Parks and Asset Management Teams on a cost effective and viable manner aligned to the Council's budget and financial plans. The City will develop a standard level of service and review fees and charges to ensure the City is recovering a standard contribution consistent to the whole of life expenditure the facility incurs.
13. Consultation and Planning	
The community wants to be consulted and involved in the planning process. There is a need for clear communication and evidence to support planning decisions.	The Plan seeks to provide a high level plan based on existing facilities, benchmarking and demand. The City has dedicated staff that liaise and assist the community and sports clubs throughout the year to discuss needs and issues. In addition, there will be additional consultation with clubs and groups and the wider community when master plans are being reviewed and developed for district and regional level reserves.
14. Recreational and Fun Activities	
Suggestions for fun activities include bowling alleys, outdoor amphitheatres, theme parks, and more shaded areas in parks and playing fields. There is also a call for more alcohol-free activities and zones.	The Plan specifically does not consider new, renewal and upgrades for trails, public open space and playgrounds, minor facility upgrades, private and commercial sector provision, community services provided outside of the remit of local government, public art and City of Mandurah administrative functions.

Key Themes	Responses
16. Improved Lighting	
There is a need for better lighting at various sporting grounds and facilities to ensure safety, improved accessibility, and usability, especially during evening and night-time activities.	The provision of adequate and improved lighting will be addressed in the Oval Lighting Plan and within each Master Plan for Active Reserves (Recommendation A4).

Further details and information arising from the surveys and direct feedback is provided in the Consultation section of the Report.

Recommended Modifications to the Draft Plan

Following analysis of all the feedback received through both the public comments and those of key stakeholders, several updates have been made to the Plan which include:

Priority Projects in Mandurah North

- Lakelands Youth Park (Project N2) – further progress and funding requests have been made for a skate park facility at Lakelands Park. The advertised plan recommended a site analysis and options be considered for its delivery.

- Madora Bay Regional Beach (Project N3) – the draft plan suggested potential opportunities for community infrastructure in this precinct, however due to changes to Project N2 and the Mandurah Surf Life Saving Club no longer seeking to relocate from San Remo, this recommendation is removed. This does not limit opportunities for small community infrastructure elements to be included in the foreshore node.

Priority Projects in Mandurah Central

- Mandurah Netball and Multi-Purpose Hard Courts (Project C2) – this project has been redefined and replaces previous advocacy to partner with Department of Education should they prepare a master plan for the John Tonkin College (Tindale Campus) site. The State Government has announced a new Mandurah Netball and Multi-Purpose Hard Court Complex which requires further investigation to finalise the site. The recommendation has been reshaped to progress the site identification, design, planning, funding and construction of a complex.

- Mandurah Aquatic and Recreation Centre (MARC) (Project C4) – this recommendation has been modified from ‘investigate feasibility…’ to ‘prepare a new Master Plan for the site to integrate additional indoor courts for basketball, netball, volleyball and badminton…” arising from progress being made through recent election commitments.

- Community Men’s Shed and Community Building (Project C5). This recommendation revolved around continuing investigations for a permanent location with a number of sites being investigated. Council resolved in October 2024 to progress work at the previous Mandurah Indoor Sportz Centre, Dower Street and as a result, this project is deleted and integrated into the recommendations regarding the Rushton Park Master Plan.

Priority Projects in Dawesville and South District

- Previous project D5 outlined to review the future of the Southern Estuary Hall site when the Dawesville Community Centre is constructed, however through recent building and asset management inspections, it has been determined to progress directly to decommissioning. In reviewing some challenges associated with the site and the adjoining Port Bouvard Recreation and Sporting Club Site, a new recommendation (Project D1) has been developed to consider preparation of a master plan for these two site – however, this is a long term project.

City Management and All Areas

- Project A5 that seeks to ensure that increased use of not-for-profit and private facilities is explored has been expanded to ensure that facility planning considers neighbouring local government areas so that they complement and do not duplicate existing and potential future facilities within the City of Rockingham and Shire of Murray.

Action & Implementation

- A review and update of priorities and timeframes has been undertaken to align with the Corporate Business Plan cycle. High Priority projects are be undertaken within 1 to 4 years; medium priority projects (within 5 to 7 years) and Low priority projects (within 8 to 10 years). As part of the biennial review of the Corporate Business Plan, individual projects will be refined and reviewed, and the Plan itself will be updated and reviewed every 5 years.

YAG Comment

The Youth Advisory Group were formally consulted in December 2024. The following comments were provided from the consultation:

"We thank the City of Mandurah for their time, presenting the team with the draft Community Infrastructure Plan. We all enjoyed the opportunity to see what's next for the Mandurah community and what we have to look forward to in our City. We highlighted the interest in public libraries and discussed the lack of student study areas at the Lakelands Library.

Some members acknowledge that the Mandurah Library can feel unapproachable to students, particularly in the late evening. We discussed the social elements associated with the Forum and police station that are not conducive for young people to feel comfortable moving in the area.

We were all given the opportunity to have our voice heard, the team feel the City has done a great job in researching the community's needs, the YAG supports the presented draft."

MEAG Comment

The Plan does not have any direct impact on the natural environment and therefore was not referred to the Mandurah Environmental Advisory Group for comment. Individual MEAG members had the opportunity to comment on the Plan during the advertising period.

Any new projects that have any potential environmental impacts will be referred to MEAG as part of the City's existing planning projects.

Consultation

Engagement for the Community Instructure Plan was undertaken for 13 weeks from 23 October 2024 to 23 January 2025.

Engagement Activities

Action	Date
Internal engagement: Community Services / Healthy Communities	October-November 2024
Elected Member Briefing	October 2024
Customer Services Email Briefing	October 2024
Intranet Article	October 2024
Distribution through community networks (via Community Development Officers and Recreation Services)	November 2024
Distribution to sporting clubs (via ClubConnect)	November 2024
Social media post	November 2024
Email to community groups/organisations/facility hirers	November 2024
Inclusion in City of Mandurah eNewsletters	November-December 2024
Email to State Sporting Associations (including reps from State Gov)	November 2024
Email to Resident's Associations	November 2024
Youth Advisory Group Engagement	December 2024
Department of Local Government, Sport and Cultural Industries	December 2024
Seniors Centre Pop-up Foyer Engagement (two sessions)	November/December 2024
MARC Pop-up Foyer Engagement (two sessions)	December 2024
Falcon Library Pop-up Foyer Engagement	December 2024
Mandurah Library Pop-up Foyer Engagement	December 2024
Access and Inclusion Group Engagement	December 2024
MARC Drop-in Information Session (evening)	January 2025

Engagement Metrics

Metric	Activity
1. Mandurah Matters	
Survey Responses	262

2. Facebook	
Posts	2
Reach	11,199
Impressions	29,363
Engagements	Reactions: 41 Comments: 66 (including City responses) Shares: 91

3. Mailchimp (Direct Email Distribution)	
Dedicated eNewsletters	3
Inclusion in established COM eNewsletters	9 • ClubConnect eNews • Mandurah News and Events • Community Facility Hirers eNews • Library Hirers eNews • Seniors Hirers eNews • Community Development eNews • MARC Hirers eNews • Creative Mandurah eNews • Internal Employee Update

Most Popular Comments

Theme	Number of Respondents
Accessibility	15
Volleyball	14
Libraries	8
Seniors Centre	11
MARC	8
Netball	7
Meeting Space	6
Storage Space	4
Community Gardens	4
Environment/Sustainability	4

Comments received during these surveys have been summarised within the Key Themes outlined in the comment section of the Report.

Individual Written Submissions

Individual written submissions were received from the following groups:

- Western Australian Football Commission

  Queried some of the data within the Plan based on their 2023 population, participation and oval data for the City of Mandurah. There is a need for additional ovals to meet projected participation and population growth.

  Officer Comment:

  The Plan acknowledges the need for improved data collection and reporting of facility data (Recommendation A2). Additional active reserves for football are proposed at Coodanup College (Recommendation E3), Dawesville High School (D3) and improved functionality at Rushton Park (Recommendation C1). Improved training space is also proposed for Fowler Reserve (Recommendation E2) and Glencoe Reserve (Recommendation I3).

- WA Cricket

  Priorities and comment for future infrastructure include:

  1. Access to more playing fields or utilisation of existing school ovals.
  2. Gender neutral changerooms to support the growth of women and girls participation.
  3. Floodlighting to be a minimum 300 lux on certain sites to accommodate cricket to be expanded into untraditional timeslots to alleviate pressure on grounds.
  4. Supports shared use of ovals and to coexist with football, especially at community level.
  5. The Plan doesn't take into account the aim of Australian Cricket to double the number of 5-12 year olds playing the sport within the next 5 years and the reflective flow on growth for senior age participants.

  Officer Comment:

  1. *There are existing and proposed shared use arrangements with schools. Additional active reserves for cricket are proposed at Coodanup College (Recommendation E3) and Dawesville High School (D3). Improved training space is also proposed for Fowler Reserve (Recommendation E2) and Glencoe Reserve (Recommendation I3).*
  2. *Gender neutral changerooms are being provided in new and refurbished changerooms when funding is available.*
  3. *The provision of adequate and improved lighting will be addressed in the Oval Lighting Plan to be prepared and within each Master Plan for Active Reserves (Recommendation A4). The other comments are noted.*

- Falcon Community Garden Committee

  In August 2024 a group of local people met and formed a working group to establish a community garden in the Falcon area. Working with City staff the group identified two potential sites being Linville Reserve and Falcon Library with the preferred location being Linville Reserve.

  Officer Comment:

  Whilst investigating the possibility of incorporating a community garden at the Linville Street Reserve with the Falcon Men's Shed has merit, community gardens, due to their size and scale were outside the scope of the Plan together with new, renewal and upgrades for trails, public open space and playgrounds and minor facility upgrades. The Plan does not inhibit such requests being considered as part of a Community Initiated Infrastructure Project or an Embrace a Space project.

- Providence Lifestyle Pty Ltd (prospective land developer in south Dawesville)

  The landowner is proposing a lifestyle resort which would result in reduced overall densities accommodating people over the age or 50. Therefore the need for a primary school site with a shared use oval may not eventuate. It is requested that Recommendation D4 be reviewed.

  Officer Comment:

  The City's recommendation (D4) includes the provision of a shared use senior sporting oval on the Dawesville South Primary School site. There is no need to modify the recommendation at this stage due to the low priority / timeframe within the Plan.

  The Department of Education has determined the need for a primary school in this precinct regardless of the form of development proposed. The Structure Plan for this precinct will be required and this aspect will require further review (amongst others). If the structure plan review determines no need for the primary school, then this effectively means no active space for a senior sporting oval in the precinct can be achieved.

- Coodanup College Board

  Coodanup College has a range of specialist programs including the Clontarf Academy for their Indigenous boys / AFL program, Autism WA to support people on the autism spectrum and the Stars Foundation program for Indigenous girls.

  The College supports Recommendation E3 within the Plan to explore opportunities for a shared use facility and community sports faciliity at Coodanup College. The College envisages enhanced playing facilities and a multi-purpose building with change rooms and warm-up spaces. The building can be used as a large learning and event space for the College and the community. WA Cricket is also interested in being involved in the project and to partner with the College.

  Officer Comment:

  The submission is noted and will be considered in further detail when concept planning for the project commences.

Statutory Environment

The Plan has largely followed the guidelines set out in State Planning Policy 3.6 (Development Contributions for Infrastructure). Whilst we have a clear Council position that formal developer contributions will not be sought, a consistent approach to the Plan has been developed. SPP 3.6 Guidelines outline that a CIP should achieve the following:

In summary, preparation of a CIP requires completion of key tasks:

1. *Documenting the demographic profile of the existing community*
2. *Analysing current infrastructure provision and standards*
3. *Establishing any gaps or excess in current infrastructure provision*
4. *Confirming current infrastructure needs in relation to existing community profile*
5. *Estimating future development and population growth*
6. *Projecting any shift in community demographic profile resulting from growth*
7. *Calculating future infrastructure needs according to future community profile*
8. *Establishing a list of necessary new or replacement infrastructure*

It is proposed that the final Plan recommendations will form a modification to the Local Planning Strategy so that the Strategy can have relevance in decision making for the City's spatial and land use planning.

Policy Implications

Nil

Financial Implications

The Community Infrastructure Plan was developed with background information and analysis from an external consultant 'Otium Planning Group' followed by extensive inhouse staff resources to develop the Plan. The Plan is a guiding document for 10 to 20 years capturing and communicating the requirements for future community, sport, recreational and cultural facilities and spaces to meet the needs of Mandurah's population. Critically, the Plan consolidates and prioritises community facility needs to ensure there is a consolidated reference for community infrastructure projects.

The range of actions within the Community Infrastructure Plan will require sustained effort and cross-functional work to ensure delivery of the recommendations of the Plan for the following key tasks:

- budget allocation through the Long Term Financial Plan for design and delivery of key infrastructure projects;
- funding submissions and management of grants for infrastructure projects;
- asset renewal and upgrades for public spaces and servicing infrastructure;
- business case development for key built form and partnership outcomes;
- preparation, review and engagement for Master Plans recommended within the Plan; and
- reviewing Community Initiated Infrastructure Projects.

Numerous lower priority actions may be implemented through the regular scheduled asset renewal management process, whilst other, higher priority actions will require sustained funding through direct budgeting, and/or in combination with other sources.

For the high priority projects, the following implementation plan has been prepared. Many of these projects are currently reflected in the Corporate Business Plan, however due to election commitments, some re-prioritisation is required and will be included biennial Corporate Business Plan review and updates. In many cases, each project will undergo its own project plan and any capital expenditure will form part of these projects as part of Long Term Financial Plan and Capital Projects reviews.

It is intended that this list will be reviewed and updated every two years with updates on projects to be provided through the quarterly Corporate Business Plan performance reports.

<u>High Priority Projects 4-Year Implementation Plan (2025/26 to 2028/29)</u>

Project		Action & Updates (April 2025)	Responsible Teams and Target Date
Mandurah North District			
N1	Lakelands Community Centre and Library	Business case to be undertaken to examine the ongoing options for the provision of the Lakelands Community Centre and Library facility. The Business Case shall investigate funding, design, and management models together with confirming the ongoing future of	Community Services December 2026

Project		Action & Updates (April 2025)	Responsible Teams and Target Date
		Lakelands Community House and its potential sale.	
N2	Lakelands Youth Park (Skate); Lakelands Park	Design and confirm funding for the further development of a skatepark facility	Landscape Services (Design) / Project Management Construction) December 2026
Mandurah Central District			
C1	Rushton Park Master Plan	Prepare and implement a Master Plan for the regional level facility to improve the functionality and efficiency of the precinct.	Strategic Planning & Urban Design (Master Plan) December 2025
C2	Mandurah Netball and Multi-purpose Hard Courts Complex	Progress the site identification, design, planning, funding and construction.	Strategic Planning & Urban Design; Bushland Management; Recreation Services, Project Management Design: July 2026 Construction: July 2028
C3	Central Mandurah Library & Learning Centre	Undertake a needs analysis and business case for the development of a new central Library and Learning Hub. The resulting outcomes will also need to review and Master Plan the existing Mandurah Library Site and associated community infrastructure.	Transform Mandurah (Analysis & Business Case) December 2025 Strategic Planning & Urban Design (Master Plan) *(Timing is subject to outcome 1 and ManPAC business case)*
C4	Mandurah Aquatic & Recreation Centre (MARC)	Prepare a new Master Plan for the site to integrate additional indoor courts for basketball, netball, volleyball and badminton together with group fitness space.	Strategic Planning & Urban Design; Recreation Services (Master Plan) September 2025 Project Management (Construction) July 2028
C5	Mandurah Performing Arts Centre (ManPAC)	Undertake a business case and funding strategy for an upgrade to the Mandurah Performing Arts Centre that include concept designs and inclusion in a Civic Precinct Master Plan	Chief Executive Officer Ongoing; and Strategic Planning and Urban Design June 2026

Project		Action & Updates (April 2025)	Responsible Teams and Target Date
Mandurah Island District			
I1	Peelwood Reserve Master Plan	Prepare and implement a Master Plan for the district level facility to guide the future development of community infrastructure of the site. Consider pedestrian and vehicle access in and around the reserve, access to public toilets, playgrounds, sporting clubs infrastructure needs and the potential for broad community use of existing facilities. The Master Plan will review the condition and upgrade to the playing fields and training facilities, access and usage of the Halls Head Recreation Centre, outdoor courts, and hockey stadium. Consideration will be given to expand the usage of the current clubrooms building which is recognised as being an under-utilised asset in an area with minimal accessible facilities.	Strategic Planning & Urban Design; Recreation Services; Landscape Services Master Plan: June 2026 Implementation Plan to be prepared.
I4	Falcon Men's Shed; Linville Street, Falcon	Subject to receiving sufficient external funding, support the construction of a new building for the Men's Shed on the Linville Street Reserve, Falcon.	Place and Community December 2026
Dawesville and South District			
D2	Dawesville Community Centre	Finalise construction and commence operations of the centre.	Project Management, Community Services, Recreation Services October 2025
City Management / All Areas			
A1	Review of Fees & Charges	Conduct a review of the City's fees and charges for the use of all community facilities to establish the current level of subsidy provided and to establish a transparent and equitable structure.	Finance; Recreation Services March 2026 (as part of a broader scope of review)
A2	New Bookings Management System & Data Collection	Update the City of Mandurah's bookings management system for community facilities with a focus on customer outcomes and provide for the collection and reporting of facility utilisation data.	Recreation Services June 2025 (substantially commenced)
A3	Seniors and Youth Services Review	Undertake a review of the services delivery model for Seniors and Youth, which may include, but not limited to examining opportunities to work in partnership with other service providers. This should encompass access to facilities and whether the provision of one centralised centre meets youth and seniors in greatest need or whether it would	Community Services (Youth) Healthy Communities (Seniors) June 2026

Project		Action & Updates (April 2025)	Responsible Teams and Target Date
		be more efficient to decentralise provision to increase service accessibility.	
A4	Lighting Plan	Prepare a Lighting Strategy that establishes agreed lighting standards for training and competition and undertake analysis at Active Reserves and plan for systematic upgrades to maximise their use. Range of Individual Projects Underway: Rushton North; Merlin Reserve; Peelwood Reserve; Mandurah Netball and Hard Courts Complex;	Recreation Services / Project Management Completed by June 2029

Risk Analysis

As a guide to the identification, prioritisation and implementation of community infrastructure, the development of the Plan is essential to the functional outcomes of multiple directorates.

The lack of development and completion of the Plan may result in ad hoc, reactionary spending of capital funds without appropriate due diligence on need, impact and service delivery outcomes.

Additionally, the City will be in a better position to prepare and present advocacy papers as and when an opportunity arises. In order to attract external funding and justify investment at a state and federal level, the development of the Plan will provide sound justification for the project, potentially increasing the chance of a successful outcome.

Should the adequate provision of community infrastructure not be provided in a coordinated and timely manner, there will be substantial adverse impacts on the overall wellbeing of the community.

Strategic Implications

The following community outcomes from the City of Mandurah Strategic Community Plan 2024 – 2044 are relevant to this report:

<u>Economy</u>
- Well-planned, sustainable urban development

<u>Community</u>
- Inclusive and welcoming places, spaces and neighbourhoods
- An enriched, creative, and empowered community that values culture, heritage and lifelong learning
- A healthy lifestyle and healthy community, with an emphasis on prevention
- Modern health facilities and services that are local, accessible, affordable, and fit for purpose

<u>Leadership</u>
- Well-maintained assets and facilities that meet the needs of our community
- Responsible, transparent, value for money delivery of well planned, sustainable, projects, programs and services

Conclusion

The Plan provides a holistic approach for the provision of community infrastructure in the City combining sporting, recreation, and social needs.

A total of 262 survey responses and five individual written submissions were received over the 13 week engagement period. The valuable feedback received from the community and that obtained through targeted stakeholder engagement has been used to test, review and make updates to the draft Community Infrastructure Plan resulting now in a final document for Council's consideration.

NOTE:

- Refer ***Attachment 1.1 Community Infrastructure Plan (Final)***

RECOMMENDATION

That Council:

1. Endorse the Community Infrastructure Plan (as detailed in Attachment 1.1) for final approval.

2. Notes that the Community Infrastructure Plan replaces the following strategic planning documents:

(a) Social Infrastructure Plan 2013-2043
(b) Mandurah Active Recreation Strategy 2015 – 2025
(c) Skate and BMX Strategy 2012-2022

3. Note the project updates included within the report for the high priority projects that are identified in the Community Infrastructure Plan and acknowledges the review and update of project priorities included in the Community Infrastructure Plan will form part of review, updates and reporting of performance against the Corporate Business Plan.

4. Notes that an update and review of the Community Infrastructure Plan will be undertaken five years after adoption.

CITY OF MANDURAH

Community Infrastructure Plan

April 2025



Record of Adoption

Stage	Version No	Document Date	Approval Date
Draft for Internal Review	1	March 2024	
Revised Draft for Internal Review	1B	March 2024	
Revised Draft for Internal Review	2	July 2024	
Draft for Public Comment	3	October 2024	
Final	4	April 2025	

Schedule of Modifications

No	Description	Version No	Document Date	Approval Date

Cover image: Mandurah Country Club

Contents

1. Introduction 5

2. Strategic direction 9

- Function 10
- Hierarchy 10
- Guiding principles 12
- Key outcomes for future facility provision 14
- Priority projects and key recommendations 16

3. Needs analysis 35

- Mandurah population profile 36
- Alignment to existing plans and strategies 38
- Current facility provision 39
- Establishing need and future requirements 40
- Summary of assessment 50

4. District planning areas 52

- Mandurah North 53
- Mandurah Central 58
- Mandurah East 67
- Mandurah Island 72
- Dawesville and South 78
- Operational systems and process outcomes 84

5. Implementation 87

Appendix 1 Alignment with existing plans and strategies 89

Plans

- Plan 1 Study Area and Districts 8
- Plan 2 Strategic Hierarchy and Function 10
- Plan 3 Summary of Recommendations 17
- Plan 4 Mandurah North District Priority Projects 19
- Plan 5 Mandurah Central District Priority Projects 22
- Plan 6 City Centre Master Plan Civic Precinct Key Moves 24
- Plan 7 City Centre Master Plan Heritage Precinct Key Moves 25
- Plan 8 Mandurah East District Priority Projects 27
- Plan 9 Mandurah Island District Priority Projects 29
- Plan 10 Dawesville and South District Priority Projects 31
- Plan 11 Mandurah North District Facility Overview 54
- Plan 12 Mandurah Central Facility Overview 59
- Plan 13 Mandurah East Facility Overview 68
- Plan 14 Mandurah Island District Facility Overview 73
- Plan 15 Dawesville and South District Facility Overview 79

Tables

- Table 1 Population growth by district 35
- Table 2 Mandurah North facility overview 55
- Table 3 Mandurah Central district facility overview 60
- Table 4 Mandurah East district facility overview 69
- Table 5 Mandurah Island district facility overview 74
- Table 6 Dawesville and South district facility overview 80

Acknowledgement of Country

The City of Mandurah would like to acknowledge the Bindjareb people – the traditional custodians of this land - and pay respect to all Elders, past and present. We wish to acknowledge and respect their continuing culture and the contribution they make to the life of this city and the region.



1. Introduction

Background

Participation in sport, recreation, the arts and cultural activities is increasing, and the City of Mandurah's population is forecast to increase from 100,000 in 2024 to 120,000 by 2036.

The City of Mandurah's Community Infrastructure Plan (the Plan) provides an evidence-based framework to assist Council in making decisions about the level of provision of community facilities throughout Mandurah over the next 20 years.

The Plan focusses on major community facilities such as community centres, libraries, sporting and recreational facilities. These are the primary community infrastructure requirements that help facilitate community participation, connection and a healthy lifestyle.

This Plan seeks to integrate planning for community infrastructure which has been split across various plans and strategies.

Critically, the plan seeks to ensure that all facilities and buildings managed by the City of Mandurah are considered available for the whole community, regardless of their original function and historic forms of tenure as the City needs to ensure maximum optimisation of existing facilities in preference for the construction of new purpose built facilities.

This approach strives to consolidate and plan for multi-use facilities whilst maintaining the efficiency of assets and being transparent and accountable in relation to the City's investment in facilities.o

> Critically, the Plan outlines key priorities for regional, district and neighbourhood level facilities and activities. Localised facilities within local and neighbourhood parks are beyond the scope of the recommendations of the Plan.

Scope

The Community Infrastructure Plan ('the Plan') consolidates and prioritises community facility needs to ensure there is a consolidated reference for community infrastructure projects.

The City of Mandurah's community infrastructure planning was previously guided by multiple strategies and plans, including:

- Social Infrastructure Plan 2013-2043 (Reviewed 2016)
- Mandurah Active Recreation Strategy 2015 – 2025
- Skate and BMX Strategy 2012-2022
- Arts and Culture Strategy 2023 – 2038

To avoid segregated planning for community infrastructure through these various plans, a review, update and consolidation of the existing strategies and plans was identified in the Corporate Business Plan 2023-2027.

The review process was to ensure future community investment priorities recognised current needs, emerging trends and responded to the City of Mandurah's successful implementation of key strategic infrastructure outcomes. The Plan's development process has sought to ensure a strong integration with other City initiatives, strategies and plans to ensure that the future investment can be appropriately justified and prioritised.

The Plan considers new, renewal, upgrade, and disposal requirements for the following infrastructure:



Active recreation spaces
Sporting ovals, outdoor recreation and outdoor and indoor court spaces



Community buildings
Clubrooms, halls, libraries, community centres and cultural infrastructure (galleries, arts and museums)



Wheeled sports
Skate, BMX and pump track facilities

The plan specifically does not consider new, renewal and upgrades for trails, public open space and playgrounds, minor facility upgrades, private and commercial sector provision, community services provided outside of the remit of local government, public art and City of Mandurah administrative functions.

The City acknowledges that not-for-profit and some commercial facilities such as golf courses, schools, churches and lifestyle and retirement villages, play a role to deliver community infrastructure and are considered in the analysis and should be encouraged, however the outcomes of the Plan predominately relate to City-owned or managed facilities.

The Plan seeks to provide a high level plan based on existing facilities, benchmarking and demand. There may be examples where existing facilities are recognised but are not fit-for-purpose.

Whilst referenced as existing facilities, a more detailed analysis of facilities needs to be addressed through ongoing asset management and more detailed Master Plan analysis for key sites. This Master Plan approach will seek to ensure that spaces and buildings are multi functional.

It is also noted that the City of Mandurah does not have a Development Contribution Plan. These plans determine contributions from subdivision and development and require a Community Infrastructure Plan to be prepared.

The Plan is still an evidence-based framework to guide funding requests, however in the absence of a Development Contributions Plan, this Plan does not necessarily need to align with State Planning Policy 3.6: Infrastructure Contributions.

Role and function of the plan

The purpose of this Plan is to consider new, renewal, upgrade and disposal requirements for community infrastructure, within the remit of the Plan to:

- consolidate existing strategic planning documents into one clear guiding document.
- provide a plan that provides a framework to support and prioritise decision making and aid in advocacy by the City of Mandurah.
- align outcomes with the Council's Strategic Community Plan.
- inform and maximise capital investment and support the development of complex funding submissions.
- assist in prioritisation and implementation of projects and inform resource allocation.
- ensure that appropriate needs assessments are undertaken and that gaps in service delivery have a plan to be addressed.
- ensure that Community Infrastructure Planning relates to and reflects the planning outcomes of Mandurah's Local Planning Strategy and that the Plan is used as a supporting document that is to be read in conjunction with the Local Planning Strategy.

Plan focus area

The Strategy covers the City of Mandurah's Local Government Area which has an area of 173.5 square kilometres and extends from Madora Bay and Lakelands in the north to Herron and Lake Clifton in the south.

Mandurah's Local Government Area is approximately 50km long, yet only 8km wide at its widest point which provides for significant challenges and opportunities in planning and managing community infrastructure. In preparing the plan, reference has been made to the Local Planning Strategy that seeks to:

- **Consolidate Areas for Future Development**
  The Mandurah Strategic Centre Area being a regionally significant redevelopment area for education, retail, employment, transport, infrastructure investment and social infrastructure; existing and new suburban development need to respect the key issues of density targets, the provision of population growth for the region, ensuring that a continuation of suburban sprawl is avoided through urban design and environmental management; and restricting development outcomes adjacent to environmentally sensitive areas.
- **Consolidation of an Activity Centres Hierarchy**
  The Mandurah City Centre and balance of the Mandurah Central Area shall strive to achieve 'primary centre' status for Perth and Peel; the District Centres of Lakelands, Halls Head and Falcon are mixed use, main street-based centres, respecting their role in the hierarchy that does not overshadow the Mandurah City Centre; and that the urban form, road and public transport networks, provision of social infrastructure and land use mix needs to reflect this centre and urban form hierarchy.

The Plan area is depicted within Plan 1 however as reflected in the Local Planning Strategy, will focus on the urban areas of Mandurah.

The Plan area has been divided into planning 'districts' that are areas where service provision hierarchy based on geographic catchments has been developed and includes:

Mandurah North

Lakelands, Madora Bay, San Remo, Meadow Springs

Mandurah Central

Mandurah, Silver Sands and Dudley Park (north)

Mandurah East

Parklands, Greenfields, Coodanup and Dudley Park (south)

Mandurah Island

Halls Head, Erskine, Falcon and Wannanup

Dawesville and South

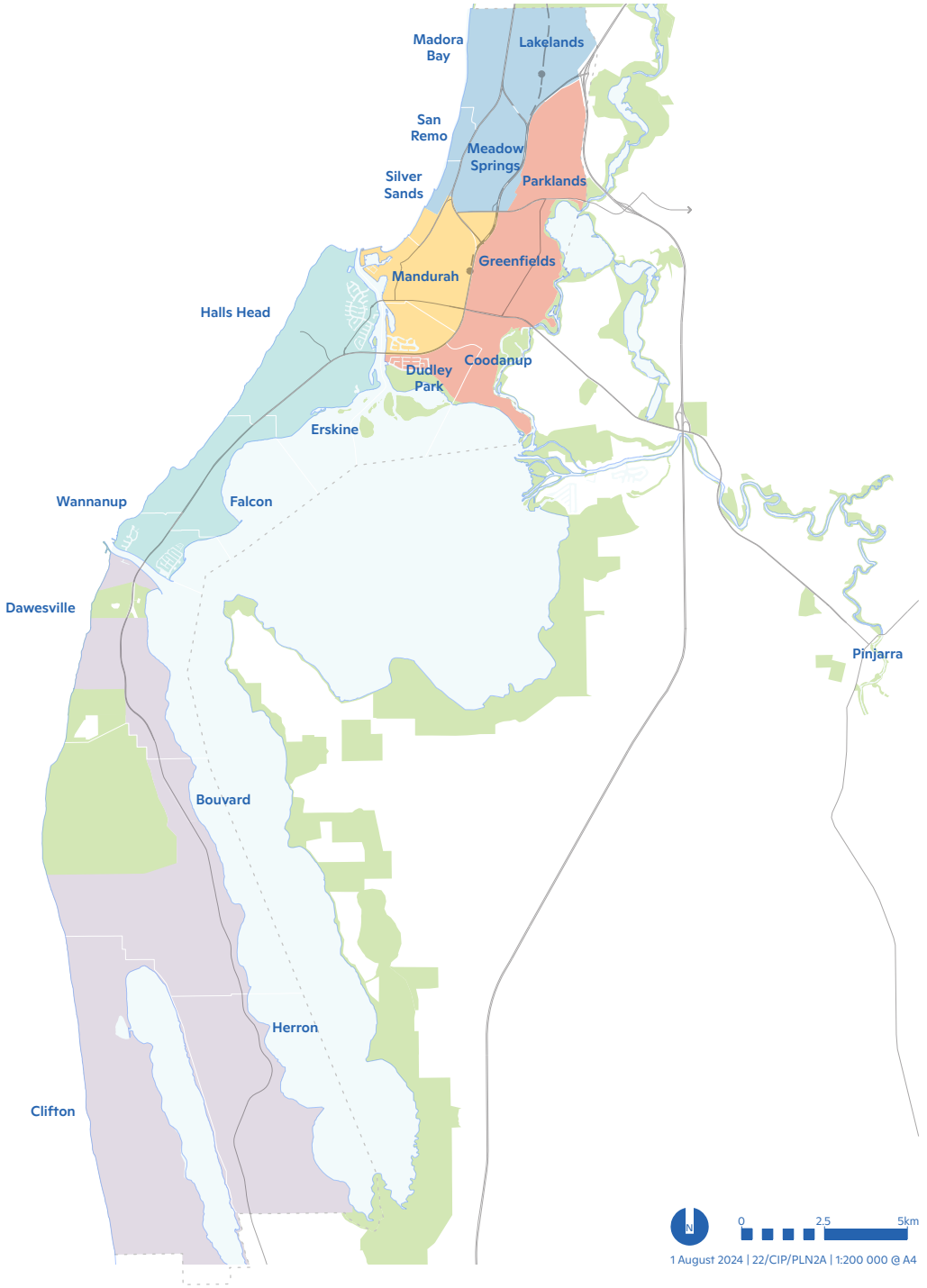
Dawesville, Bouvard, Clifton and Herron

It should be noted that these district areas are different to the place planning areas developed within the Place Enrichment Strategy.

The separated geographic and spatial layout of the Plan is consistent with the remaining elements of the Local Planning Strategy.

Plan 1 Study Area and Districts

- Mandurah North
- Mandurah Central
- Mandurah East
- Mandurah Island
- Dawesville and South
- City of Mandurah Boundary



1 August 2024 | 22/CIP/PLN2A | 1:200 000 @ A4

2. Strategic direction

Function

The Plan outlines a high-level function for community infrastructure under the key categories of:

Active recreation spaces

Sporting ovals, outdoor recreation and outdoor and indoor court spaces

Sport spaces provide a venue for formal structured sporting activities such as team competitions, physical skill development and training. Sport spaces are designed to accommodate playing surface and infrastructure requirements of specific or general sporting activity. Players and spectators attend with the express purpose of engaging in organised sporting activity, training or competition or watching the game. Most sport spaces can also be accessed by community members for informal sport and recreation.

Community buildings

Clubrooms, halls, libraries, community centres and cultural infrastructure (galleries, arts and museums)

Provision of primarily built form, enclosed spaces where a collection of like-minded members of the community gather to learn, meet, share experiences, seek support from each other or professionals.

Wheeled sports

Skate, BMX and pump track facilities

Provision of formal for skating, bikes and other wheeled recreational vehicles that require a strategic planned approach to their delivery.

Hierarchy

The Plan outlines the following high level hierarchy of facility:



These categories are based on a number of key factors such as:

- The number of facilities within Mandurah and the Region based on population ratios and catchment.
- Facility provision across a geographic area.
- Level of existing, planned and potential infrastructure delivery within a sub-regional context.
- The level of accessibility to the facility.
- The location and design of the facility.
- The level and range of activies that may be currently or potentially provided at a facility.

Plan 2 Strategic Hierachy and Function

Active Recreation Spaces
Sporting Ovals; Outdoor Recreation; Outdoor and Indoor Court Spaces;

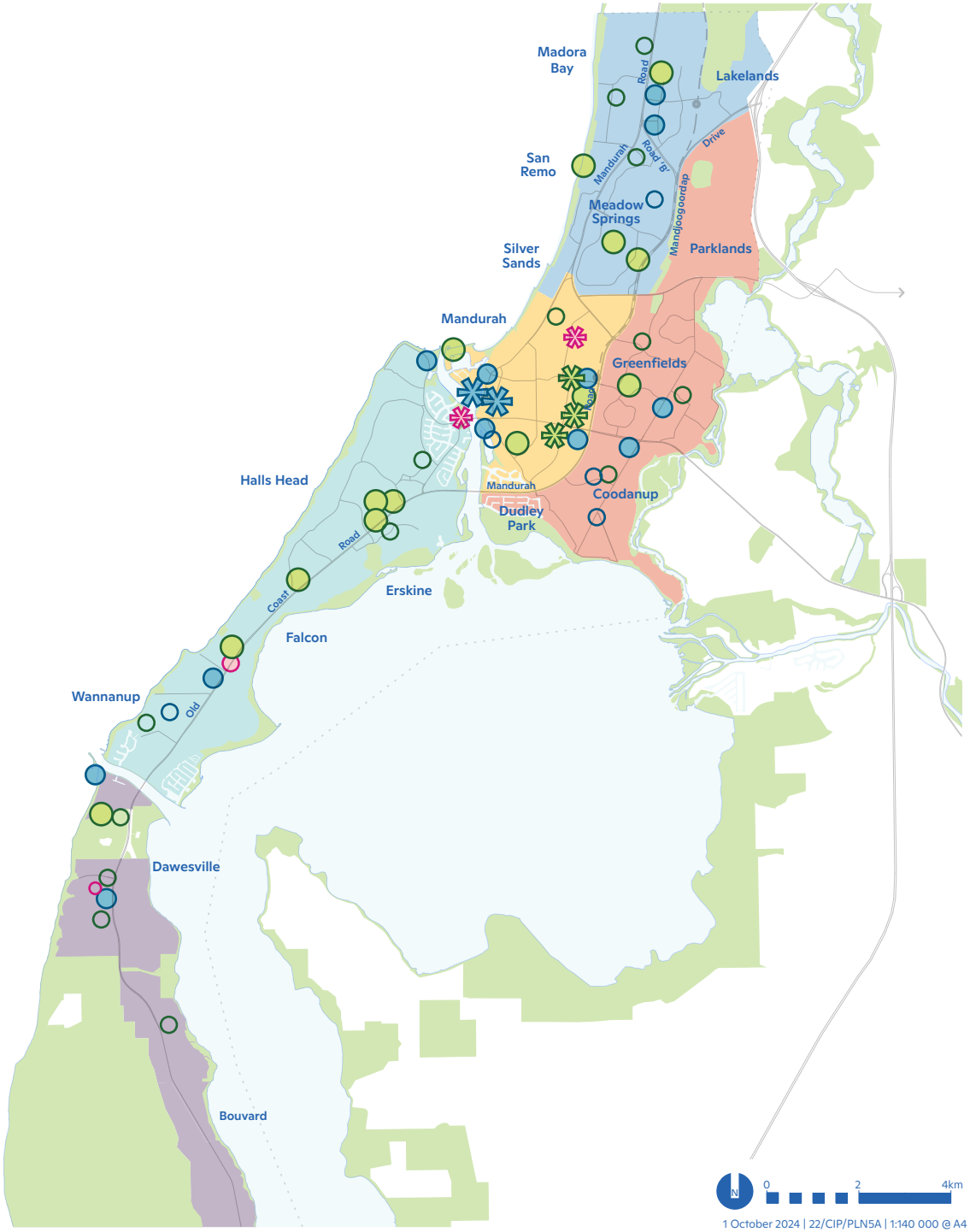
- **Regional**
- **District**
- **Neighbourhood**

Community Buildings
Clubrooms, Halls, Libraries, Health, Community Centres and Cultural Infrastructure (Galleries, Arts and Museums)

- **Regional**
- **District**
- **Neighbourhood**

Wheeled Sports
Skate, BMX and Pump Track Facilities

- **Regional**
- **District**
- **Neighbourhood**




DRUG AWARE
DRUG AWARE
DRUG AWARE
WESTERN AUSTRALIA
Mandurah Skate Park

Guiding principles

Future development of new or upgraded community infrastructure will be subject to the following key themes and principles:



Evidence base and community engagement

Priorities for investment will be supported by a robust evidence base, a series of assessment processes (including a clear understanding of the demand of the use) and underpinned by a comprehensive community engagement process.



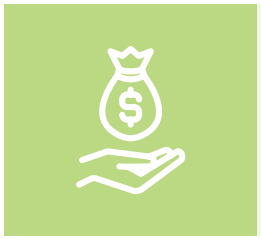
Maximise use

Wherever possible, the use of existing facilities managed by the City of Mandurah will be prioritised; and at the time of existing leases for community infrastructure are expiring that consideration should be given to the management of the facility being transferred to the City; or terms are included that maximise community facility use being added to tenure agreements.



Multi-use facilities

Ensure there is a coordinated network of facilities that provide for a range of diverse user groups with a high level of spatial flexibility. Single user group facilities, in all but exceptional circumstances will be discouraged or not supported.



Effective and efficient management of assets

Ensure each community facility asset is managed and maintained under an agreed renewal program to maintain high quality facilities.



Safety and security

To ensure that access and the design of new and refurbished community facilities are safe, secure and have high levels of passive surveillance.



Equality and accessibility

Ensure all people within Mandurah have, as far as practicable, equal access to community facilities and associated infrastructure. To increase social connectivity and provide a positive social impact.



Environmentally responsible

To ensure that community facilities are environmentally sustainable and reduce, wherever possible, their carbon footprint and provide good levels of connectivity to public transport and pedestrian and cycle networks.



Financially viable

Each community facility, existing and new, is managed in a cost effective and viable manner, within agreed subsidy levels aligned to the City of Mandurah's budget and financial plans.

Key outcomes for future facility provision

Future development of new or upgraded community infrastructure is based on these key outcomes for facility provision:



Limited additional requirements for active ovals for competitions

In the short to medium term, there is limited new facility development required to run competition-based outdoor sport, however there is a need to provide additional training opportunities at existing and proposed ovals with small scale supporting facilities to assist in ground management and season creep between winter and summer sports.



Master planning approach to existing facilities

There is a need to progressively prepare Master Plans for key active recreation spaces and key community assets to ensure the use of ovals and buildings are managed, upgraded and maximised to improve community access and use and take a flexible approach to sporting layouts.



Netball facility and additional indoor courts

There is a need to progress a new Netball facility in Mandurah and further development of indoor courts at the Mandurah Aquatic and Recreation Facility to provide for court based sports

Planning for new and upgraded library and learning faciliites

There is a need to undertake further planning and design for a new or upgraded Central Library; to plan for the future operating model Mandurah North (Lakelands); and explore opportunities in Mandurah East if the Central Library relocates to the City Centre.



Skate and BMX facilities

There is a need to undertake further plans, concepts and engagement for skate / BMX facilities within Mandurah North and Dawesville together with considerations of small scale facilities to be located within local parks and active reserves.



Shared use agreements

There is an acknowledgement that Shared Use Agreements with the Department of Education have made a significant contribution to the delivery of sports spaces, and it is important that these Agreements continue to be maintained and enhanced.



Land and infrastructure constraints

There is an acknowledgement that Mandurah does not have adequate land for all community organisations to operate independently within their own space and the City cannot sustainably maintain, renew and fund new single use stand-alone facilities for each group.

Previous commitments to be reconsidered

There is an acknowledgement that previously identified active recreation projects at Red Road (Parklands) and Caddadup Reserve (Dawesville) should not be progressed and a planned facility at Calypso Reserve should be deferred for the foreseeable future.

Priority projects and key recommendations

Based on the development of the function and hierarchy of facilities, existing and future needs, guiding principles and existing facility review, a range of priority project and key recommendations have been developed.

Primarily, these recommendations are based on the context of the location, the age of a facility, any previous planning that has been undertaken and seek to provide certainty over priorities for delivery and priorities for a specific location.

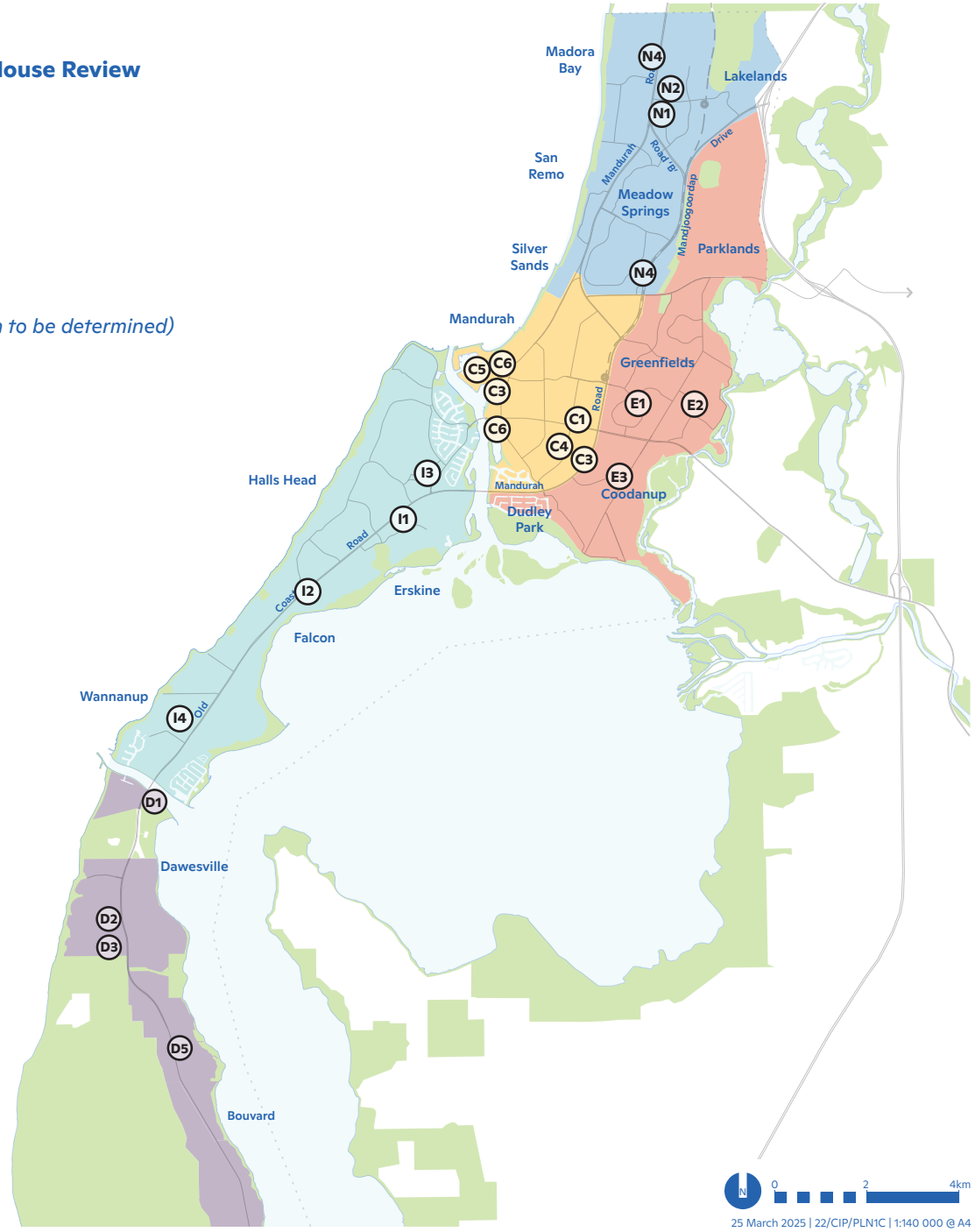
The Priority Projects have been presented in the following tables, firstly in a geographically-district based approach that provides an overview of project, the key outcomes and the approach to be taken for each recommendation. This is followed by a summary table that outlines each project as snapshot clearly outlining the high, medium and long term priorities.

These tables are to be read in conjunction with the existing facilities summary in Section 4 that outlines key operational matters for existing facilities or those previously planned for each District.



Plan 3 Summary of Recommendations

- **N1** Lakelands Community Centre and Library / Lakelands Community House Review
- **N2** Lakelands Youth Park (Skate / BMX)
- **N3** Madora Bay Oval
- **N4** Meadow Springs Sports Facility Master Plan
- **C1** Rushton Park Master Plan
- **C2** Mandurah Netball and Multi-Purpose Hard Courts Complex *(location to be determined)*
- **C3** Central Mandurah Library & Learning Centre
- **C4** Mandurah Aquatic and Recreation Centre Master Plan
- **C5** Mandurah Performing Arts Centre
- **C6** City Centre: Civic Precinct and Heritage Precinct
- **E1** Bortolo Reserve / Greenfields Community Centre Master Plan
- **E2** Fowler Reserve Master Plan
- **E3** Coodanup College Sports Facility
- **E4** Mandurah East Library and Learning Centre *(need to be determined)*
- **I1** Peelwood Reserve Master Plan
- **I2** Merlin Reserve Master Plan
- **I3** Glencoe Reserve Master Plan
- **I4** Falcon Men's Shed
- **D1** Port Bouvard Recreation and Sporting Club / Southern Esuary Hall Site Master Plan
- **D2** Dawesville Community Centre
- **D3** Dawesville High School Site Shared Use Oval
- **D4** Dawesville Youth Park (Skate / BMX) *(location to be determined)*
- **D5** Dawesville South Primary School Shared Use Oval



Mandurah North priority projects

Project / Initiative	Priority / Timeframe	Funding /Resource
N1: Lakelands Community Centre and Library / Lakelands Community House Undertake a business case to examine the ongoing options for the provision of the Lakelands Community Centre and Library facility. This will examine options to continue leasing space within the Lakelands Shopping Centre or construct a new purpose-built facility across the road on City owned land on Seppings Parade. The Business Case shall also investigate funding, design, and management models together with confirming the ongoing future of Lakelands Community House and its potential sale. If sold, all proceeds are required to go towards a new community facility.	**High/Medium** Within 1-4 years (to provide certainty for the future delivery model of the facility and other property assets)	**Existing Operations** (Note: Capital commitments will be subject to the outcomes of the Business Case and Project Plan)
N2: Lakelands Youth Park (Skate) Progress design, and funding for the development of a skate park facility at Lakelands Park. This should also consider whether an additional smaller local facility within the southern parts of Meadow Springs is required.	**High/Medium** Within 1-4 years	**Existing Operations** (Note: Capital commitments subject to outcomes of further planning)
N3: Madora Bay Oval Complete the Madora Bay Oval project by adding a building to provide for toilets and storage on the southern end of the site and potential lighting to enable further use for community sport as an overflow to Lakelands Park for games and training.	**Medium / Low** Within 5-7 years (unless community demand for use of the oval increases)	**Capital (new)**
N4: Meadow Springs Sports Facility Master Plan Undertake a revised Master Plan for the facility to ensure efficient shared use of the current built infrastructure and ovals for both summer and winter sporting activities together with supporting infrastructure is being achieved, including peak parking for winter sports.	**Low** Within 8-10 years (as part of a programmed delivery of Master Plans)	**Existing Operations** (Note: New Capital subject to outcomes of further planning)

Plan 4 Mandurah North District Priority Projects

Priority Projects and Key Recommendations

- **N1** **Lakelands / Mandurah North Community Centre and Library**
- **N2** **Lakelands Youth Park (Skate / BMX)**
- **N3** **Madora Bay Oval**
- **N4** **Meadow Springs Sports Facility Master Plan**

Existing Facilities and Context

- **Active Recreation Space**
  Senior Oval / Junior Oval / Outdoor Recreation
- **Community Building**
  Clubrooms / Hall / Library / Community Centre / Indoor Recreation
- **Existing Schools**
  High School / Primary School (Public and Private)
- **Proposed Schools** (Public and Private)
- **Skate Park / Pump Track / BMX**
- **Activity Centres**
  (District, Neighbourhood, Local)
- **City of Mandurah Boundary**



Mandurah Central priority projects

Project / Initiative	Priority / Timeframe	Funding /Resource
C1: Rushton Park Master Plan Prepare and implement a Master Plan for the regional level facility to improve the functionality and efficiency of the precinct together with meeting the needs of current and potential user groups and the local community, , including community shed opportunities, with the aim to consider how state competitions can be accommodated with community sporting use, groups and events.	**High** In progress	**Existing Operations** (Note: New Capital subject to outcomes of the Master Plan and future business cases)
C2: Mandurah Netball and Multi-Purpose Hard Courts Complex Progress the site identification, design, planning, funding and construction of a new Mandurah Netball and Multi-Purpose Hard Court Complex.	**High** Within 1-2 years	**Existing Operations** (Note: New Capital subject to outcomes of Business Plan and funding submissions)
C3: Central Mandurah Library and Learning Centre As identified within the City Centre Master Plan, the development of a Central Mandurah Library and Learning Centre provides opportunities to service the surrounding neighbourhoods and the wider community. There is a need to develop an infrastructure analysis and business case to demonstrate the need and demand and consider concept design to seek further advocacy and funding opportunities. The resulting outcomes will also need to review and Master Plan the existing Mandurah Library Site and associated community infrastructure.	**High** In progress	**Existing Operations** (Note: New Capital subject to outcomes of the Master Plan and future business cases)
C4: Mandurah Aquatic and Recreation Centre (MARC) Prepare a new Master Plan for the site is integrate additional indoor courts for basketball, netball, volleyball and badminton together with group fitness space with the existing buildings and surrounding areas, including access, parking, path networks and landscaping opportunities.	**High** Within 1-4 years	**Existing Operations** (Note: New Capital subject to outcomes of the Master Plan and future business cases)
C5: Mandurah Performing Arts Centre (ManPAC) Undertake a business case and funding strategy for an upgrade to the Mandurah Performing Arts Centre that include concept designs. The Mandurah Performing Arts Centre is over 25 years old and whilst a successful centre, its form and function should be reviewed in the context of its regional importance.	**High** Within 1-4 years	**Existing Operations** (Note: New Capital subject to outcomes of the Master Plan and future business cases)

Project / Initiative	Priority / Timeframe	Funding /Resource
C6: City Centre: Civic Precinct and Heritage Precinct The Civic Precinct of the City Centre Master Plan identifies opportunities for new community infrastructure such as town hall, complimentary art and cultural space. The City Centre Master Plan identifies the need to undertake a Business Case to determine the preferred long-term location for key Community Infrastructure within the Civic Precinct, including the City's Administration and Council Chambers, Mandurah Seniors Centre, Mandurah Museum and Art Gallery, music rehearsal and performance spaces, creative industries, town hall, cultural centre, studio spaces, exhibition and gallery facilities. The review should focus on the current facilities located within the Civic and Heritage Precincts and be considerate of the planning process for the proposed Central Mandurah Library and Learning Facility and current asset management requirements. At the completion of the Business Case, further detailed planning for the Civic Precinct to guide the future provision of Community Infrastructure within the City Centre will be required.	**Medium** Within 3-5 years	**Existing Operations** (Note: New Capital subject to outcomes of further planning)



Mandurah Library

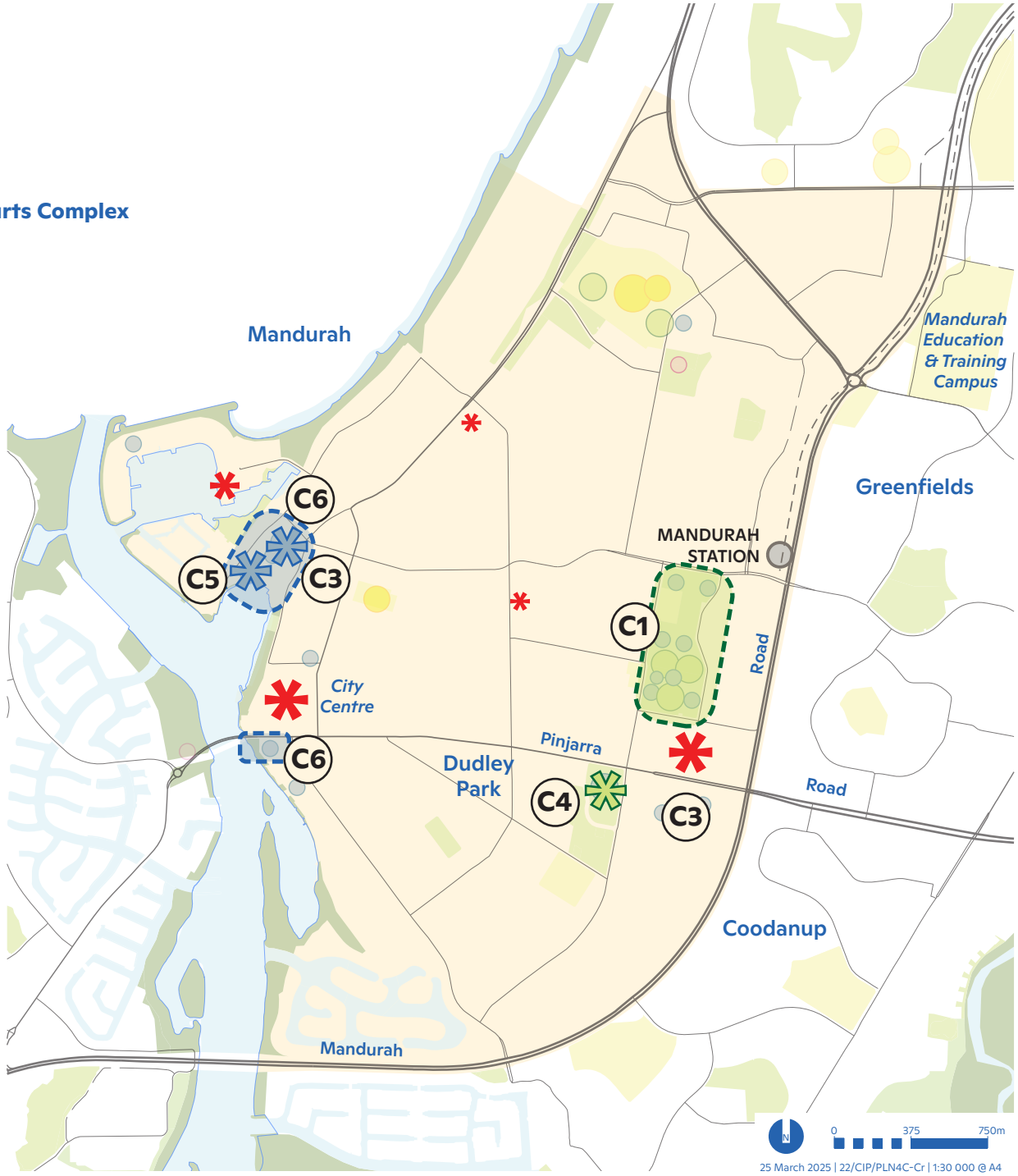
Plan 5 Mandurah Central District Priority Projects

Priority Projects and Key Recommendations

- **C1** **Rushton Park Master Plan**
- **C2** **Mandurah Netball and Multi-Purpose Hard Courts Complex**
  (Location to be Determined)
- **C3** **Central Mandurah Library & Learning Centre and Library Site Master Plan**
- **C4** **Mandurah Aquatic and Recreation Centre Master Plan**
- **C5** **Mandurah Performing Arts Centre Upgrade**
- **C6** **City Centre: Civic Precinct and Heritage Precinct Detailed Concept Plans**

Existing Facilities and Context

- **Active Recreation Space**
  Senior Oval / Junior Oval / Outdoor Recreation
- **Community Building**
  Clubrooms / Hall / Library / Community Centre / Indoor Recreation
- **Existing Schools**
  High School / Primary School (Public and Private)
- **Proposed Schools** (Public ND Private)
- **Skate Park / Pump Track / BMX**
- **Activity Centres**
  (District, Neighbourhood, Local)
- **City of Mandurah Boundary**




MANDURAH MUSTANGS
LANE GROUP STADIUM
HHG
SPONSORED BY THE TAGGART FAMILY
SPONSORSHIP AVAILABLE
ForfyWinks
BDR
SAUVAGE THE AGENCY
OPTUS
Rushton Park

Key Moves

Council Chambers

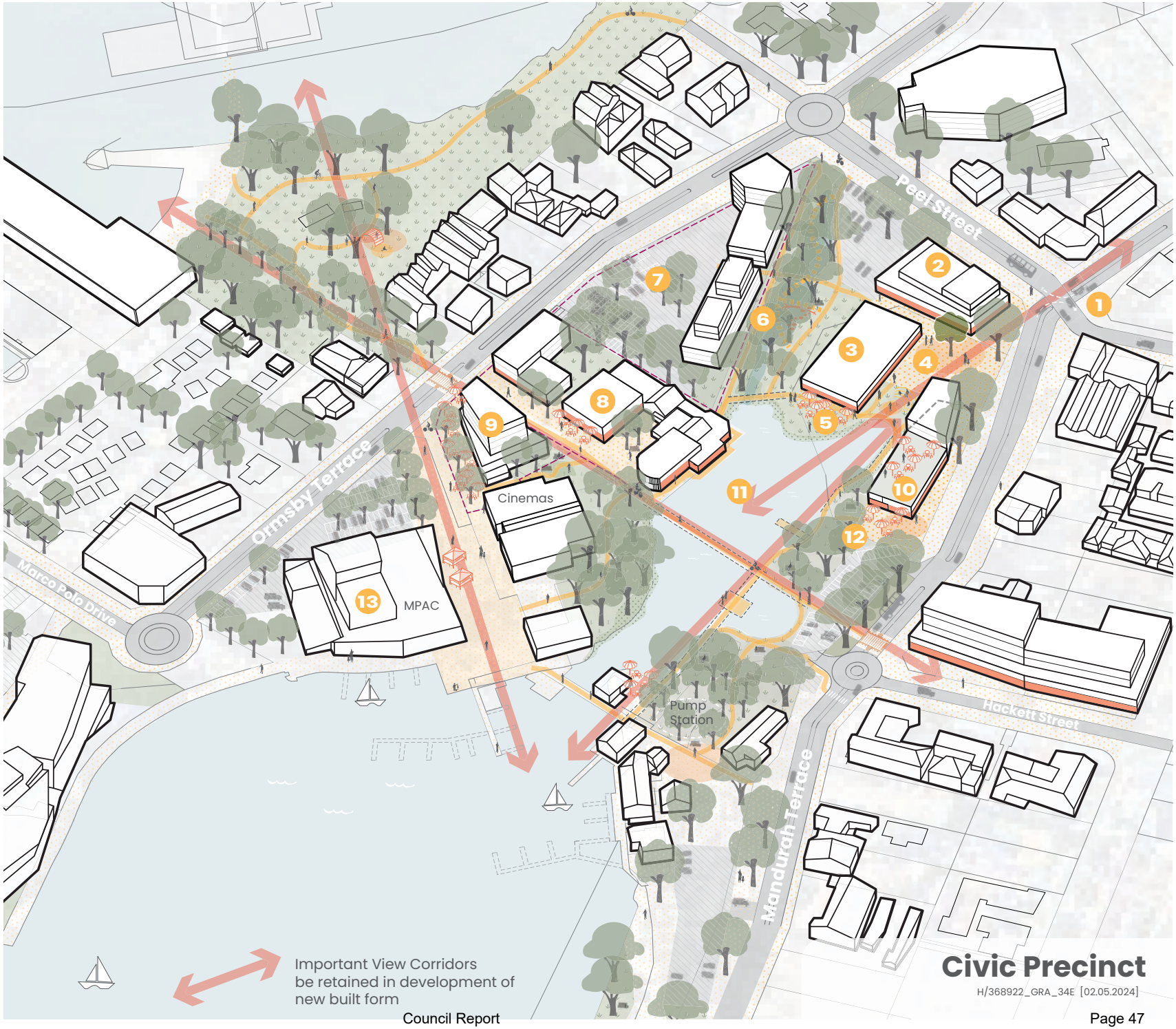
1. Upgraded Intersection: Monitor intersection treatment and scale to suit urban form required for an entry to the City Centre and Marina Precinct
2. New Civic Administration / Council Chambers
3. Existing Civic Adminstration building retained or adapted for other community purposes such as education, art studios, not for profit office space
4. Waterfront Civic Space
5. New waterfront green with active edge

Muddy Creek

6. Retained and enhanced Muddy Creek/ low-key nature trails
7. New site created for Tourist Hotel Resort and/or Mixed Use Commercial Site; short term at-grade parking

Admin Bay

8. New community buildings as a potential town hall, complimentary art and cultural space replacing existing Contemporary Art Space and interacting with existing Seniors Centre
9. New Food and Beverage or Commercial site to create stronger edge
10. New landmark community / education building with two frontages as a potential Library and Learning Centre on regional level
11. Reshaped and more natural edge to Admin Bay to implement improved Water Sensitive Urban Design Outcomes and new pedestrian linkages
12. Enhanced waterfront parkland and new active plaza space
13. Seek further upgrades to the Performing Arts Centre to ensure that it continues its regional level functionality



Civic Precinct

H/368922_GRA_34E [02.05.2024]

Key Moves

Pinjarra Road

1. Underground power and introduce street trees
2. Introduction of median and upgraded footpaths
3. Explore options for pedestrian crossing

Museum and Cultural Centre

4. Museum building expansion and landmark built form. Final use to be determined.
5. Cafe and cultural hub activation of Darymple Park
6. Upgrade of Darymple Park

Mandurah Terrace

7. Consider options to reduce entry speed and introduce greening
8. Realignment of carriageway to expand cycle/pedestrian space
9. Dedicated cycle and pedestrian paths

Foreshore

10. Leverage existing jetty infrastructure. Maintain fishing on jetty
11. Explore additional jetty location for water-based transport and activities
12. Improved lighting under bridge



Heritage Precinct

H/368922_GRA_31G [02.05.2024]

Mandurah East priority projects

Project / Initiative	Priority / Timeframe	Funding /Resource
E1: Bortolo Reserve / Greenfields Community Centre Master Plan Prepare and implement a Master Plan for the district level facility to review existing usage and plan for refurbishments and improvements to existing facilities (including the Bortolo Pavilion, changerooms and Greenfields Community Centre, ovals, surrounding bushland and infrastructure.	**Medium** Within 2-5 years (as part of a programmed delivery of Master Plans)	**Existing Operations** (Note: New Capital subject to outcomes of further planning)
E2: Fowler Reserve Master Plan Prepare a Master Plan with the objective to improve activation and use of the shared use reserve as an overflow to the training space for existing user groups in the district which forms part of a Shared Use oval with the Riverside Primary School in Greenfields. The Plan is to explore the need for public toilets, storage and lighting.	**Low** (as part of a programmed delivery of Master Plans)	**Existing Operations** (Note: New Capital subject to outcomes of further planning)
E3: Coodanup College Sports Facility Prepare a Master Plan to explore opportunities for a shared use facility and community sport at Coodanup College. The investigations shall include provision for a community building, clubrooms and changerooms, and increased oval and playing spaces for future training and competition.	**Medium** (as part of a programmed delivery of Master Plans)	**Existing Operations** (Note: New Capital subject to outcomes of further planning)
E4: Mandurah East Library and Learning Centre Subject to the outcomes of the Central Mandurah Library and Learning Centre Needs Analysis and Business Case, monitor need to deliver services in the Mandurah East district if a new Central Library is located in the City Centre.	**Medium** Within 2-5 years	**Existing Operations** (Note: New Capital subject to outcomes of further planning)


Bortolo Park, Greenfields

Plan 8 Mandurah East District Priority Projects

Priority Projects and Key Recommendations

E1 **Bortolo Reserve Master Plan**

E2 **Fowler Reserve Master Plan**

E3 **Coodanup College Sports Facility**

E4 **Mandurah East Library and Learning Centre**
Need and Final Location to be Determined

Existing Facilities and Context

Active Recreation Space
Senior Oval / Junior Oval / Outdoor Recreation

Community Building
Clubrooms / Hall / Library / Community Centre / Indoor Recreation

Existing Schools
High School / Primary School (Public and Private)

Proposed Schools (Public and Private)

Skate Park / Pump Track / BMX

Activity Centres
(District, Neighbourhood, Local)

City of Mandurah Boundary



Mandurah Island priority projects

Project / Initiative	Priority / Timeframe	Funding /Resource
I1: Peelwood Reserve Master Plan Prepare and implement a Master Plan for the district level facility to guide the future development of community infrastructure of the site. Consider pedestrian and vehicle access in and around the reserve, access to public toilets, playgrounds, sporting clubs infrastructure needs and the potential for broad community use of existing facilities. The Master Plan will review the condition and upgrade to the playing fields, storage and training facilities, lighting, access and usage of the Halls Head Recreation Centre, outdoor courts, and hockey stadium. Consideration will be given to expand the usage of the current clubrooms building which is recognised as being an under-utilised asset in an area with minimal accessible facilities..	**High/Medium** Within 2-5 years (as part of a programmed delivery of Master Plans)	**Existing Operations** (Note: Capital Committed in LTFP; and new Capital subject to outcomes of further planning)
I2: Merlin Reserve Master Plan Approve and implement the Merlin Reserve Master Plan which includes improved path and access connections, sports lighting, storage, vegetation planting, renew changeroom facilities and reviewing opportunities for summer use.	**Medium** In progress	**Captital committed in LTFP** (Note: New Capital subject to outcomes of further planning)
I3: Glencoe Reserve Master Plan Prepare a Master Plan with the objective to improve activation and use of the shared use reserve as an overflow to the training space for existing user groups in the district in conjunction with landscape and public open space upgrades.	**HIgh** Within 1-4 years (as part of a programmed delivery of Master Plans)	**Existing Operations** Capital committed in LTFP; and New Capital subject to outcomes of further planning
I4: Falcon Men's Shed Subject to receiving sufficient external funding, support the construction of a new building for the Men's Shed on the Linville Street Reserve, Falcon.	**High** (in progress)	**External Capital**



Plan 9 Mandurah Island District Priority Projects

Priority Projects and Key Recommendations

I1 **Peelwood Reserve Master Plan**

I2 **Merlin Reserve Master Plan**

I3 **Glencoe Reserve Master Plan**

I4 **Falcon Men's Shed**

Existing Facilities and Context

Active Recreation Space
Senior Oval / Junior Oval / Outdoor Recreation

Community Building
Clubrooms / Hall / Library / Community Centre / Indoor Recreation

Existing Schools
High School / Primary School (Public and Private)

Proposed Schools (Public and Private)

Skate Park / Pump Track / BMX

Activity Centres
(District, Neighbourhood, Local)

City of Mandurah Boundary



22 October 2024 | 22/CIP/PLN3B-le | 1:50 000 @ A4

Dawesville and Mandurah South priority projects

Project / Initiative	Priority / Timeframe	Funding /Resource
D1: Port Bouvard Recreation and Sporting Club Site / Southern Estuary Hall Undertake a Master Plan for the site to review long term future for the layout and siting of community and sporting infrastructure on the site, including building footprint and layout, address topographically challenges, parking and access and to include use the Southern Estuary Hall site after its decommissioning.	**Low**	**Existing Operations** (New capital subject to outcomes of further planning)
D2: Dawesville Community Centre Ensure that use of the centre is maximised. The Plan primarily recognises that the design is completed, funding secured and construction is commencing and will be operational in July 2025.	**High** (in progress)	**Capital and Existing Operations**
D3: Dawesville High School Ensure that when the design and development of a high school in this location is progressed by the Department of Education, that a shared-use senior sporting oval is provided.	**Medium** (subject to further planning undertaken by Dept of Education)	**Existing Operations**
D4: Dawesville Youth Park Investigate suitable locations for a neighbourhood level youth space within Dawesville. The identified site should be central, accessible and with high level of visibility.	**Medium** (2-5 Years)	**Existing Operations** Capital Committed in LTFP
D5: Dawesville South Primary School / Shared Use Facility Ensure that the opportunity for a shared use senior sporting oval is provided on the Dawesville South Primary School site should the Department of Education progress the design and planning for the site.	**Low** (when structure plan is reviewed for the precinct)	**Existing Operations**



Plan 10 Dawesville and South District Priority Projects

Priority Projects and Key Recommendations

D1 **Port Bouvard Recreation and Sporting Club / Southern Estuary Hall Site Master Plan**

D2 **Dawesville Community Centre**

D3 **Dawesville High School Site Shared Use Oval**

D4 **Dawesville Youth Park (Skate / BMX)**
Final Location and Scale to be Reviewed

D5 **Dawesville South Primary School Shared Use Oval**

Existing Facilities and Context

Active Recreation Space
Senior Oval / Junior Oval / Outdoor Recreation

Community Building
Clubrooms / Hall / Library / Community Centre / Indoor Recreation

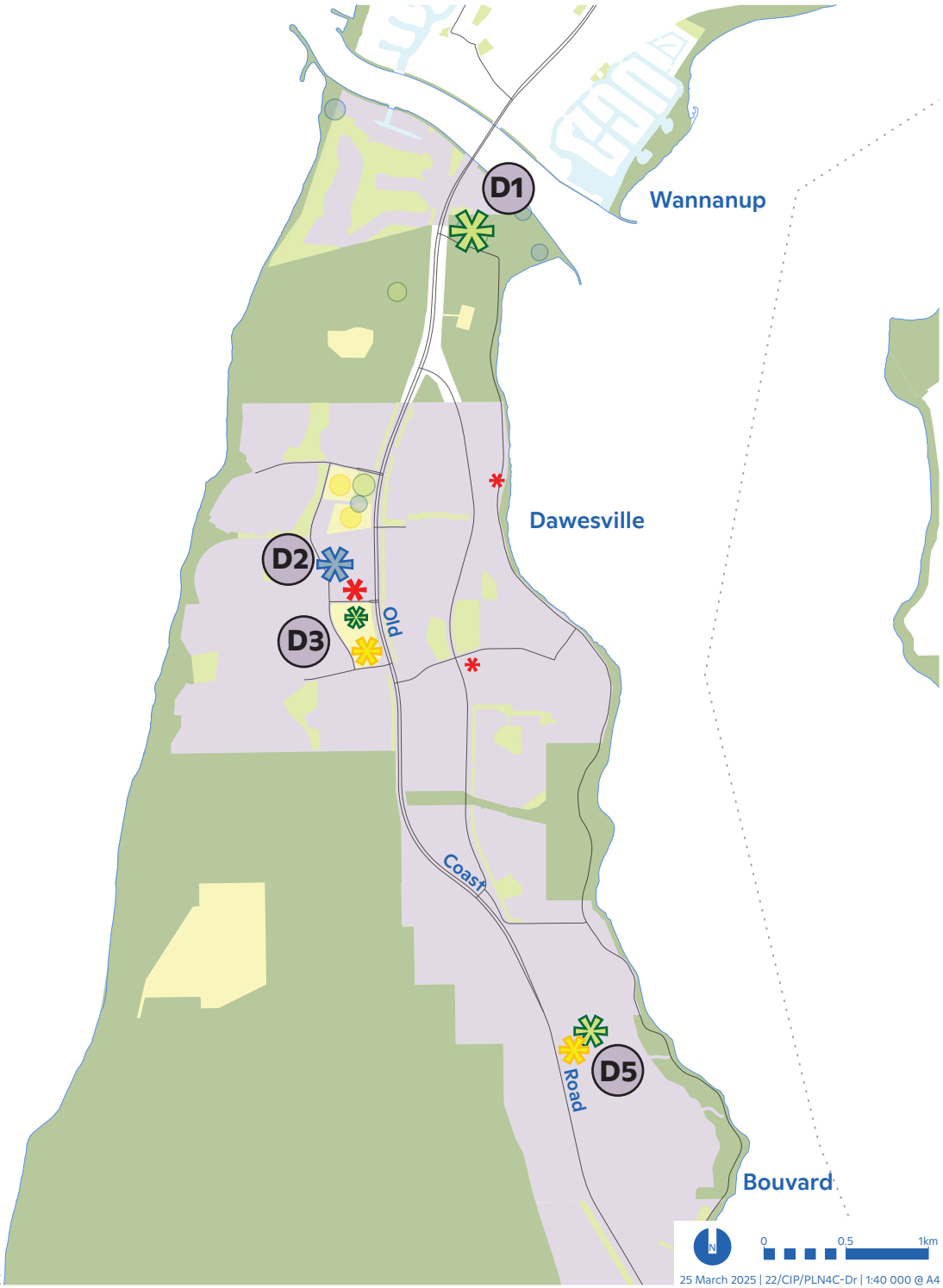
Existing Schools
High School / Primary School (Public and Private)

Proposed Schools (Public and Private)

Skate Park / Pump Track / BMX

Activity Centres
(District, Neighbourhood, Local)

City of Mandurah Boundary



City management and all areas priority projects

Project / Initiative	Priority / Timeframe	Funding /Resource
A1: Review of Fees and Charges Conduct a review of the City's fees and charges for the use of all community facilities to establish the current level of subsidy provided and to establish a transparent and equitable structure.	**High** Within 1-2 years	**Existing Operations**
A2: Bookings management system, data collection and Communication Plan Update the bookings management system for community facilities with a focus on customer outcomes and provide for the collection and reporting of facility data. This is to be supported by a Communications Plan to drive increased access and use of existing City owned and managed facilities for community organisation.	**High** In progress	**Existing Operations**
A3: Seniors and Youth Services review Undertake a review of the services delivery model for Seniors and Youth, which may include, but not limited to examining opportunities to work in partnership with other service providers. This should encompass access to facilities and whether the provision of one centralised centre meets youth and seniors in greatest need or whether it would be more efficient to decentralise provision to increase service accessibility.	**High** Within 1-2 years	**Existing Operations**
A4: Oval Lighting Plan Prepare a Lighting Strategy that establishes agreed lighting standards for training and competition and undertake analysis at Active Reserves within each Master Plan to determine current and future lighting provision; and plan for systematic upgrades to maximise their use.	**Medium** Within 3-5 years	**Existing Operations**
A5: Explore increased use of not-for-profit and private facilities and ensure facilities planning consider neighbouring Local Government Areas Encourage the community use and hire of facilities that are owned and operated by not-for-profit associations or private groups such as schools, lifestyle villages, churches and private art studios and investigate any current barriers as to how the City of Mandurah may assist through education, training and incentives. Further, all facilities planning should continue to ensure facilities within the City of Mandurah complement and do not duplicate existing and potential facilities within the City of Rockingham and Shire of Murray.	**Ongoing** To be undertaken as opportunities arise	**Existing Operations**


Lakelands, Mandurah North

Summary of actions

High Priority
Within 1-4 years

N1 Lakelands Community Centre and Library Delivery Model Review

N2 New Lakelands Youth Park

C1 Rushton Park Master Plan

C2 Mandurah Netball and Multi-Purpose Hard Courts Complex

C3 New Central Mandurah Library and Learning Hub

C4 Mandurah Aquatic and Recreation Centre Master Plan

C5 Mandurah Performing Arts Centre Upgrade

I1 Peelwood Reserve Master Plan

I4 Falcon Men's Shed Upgrade

D2 Dawesville Community Centre Opening

A1 Review of Fees and Charges

A2 New Bookings Management Systems

A3 Undertake a Seniors and Youth Service and Facility Review

Medium Priority
Within 5-7 years

C6 Civic and Heritage Precinct Concept Planning

E1 Bortolo Reserve and Greenfields Community Centre Master Plan

E3 Coodanup College Oval Upgrade

E4 New Mandurah East Library and Learning Centre

I2 Merlin Reserve Master Plan

I3 Glencoe Reserve Master Plan

D3 New Dawesville High School Facilities

D4 New Dawesville Youth Park

A4 Sports Lighting Strategy

Low Priority
8-10 years or as opportunities arise

N3 Madora Bay Oval Facilities Upgrade

N4 Meadow Springs Sports Facility Master Plan

E2 Fowler Reserve Master Plan

D1 Port Bouvard Recreation and Sporting Club / Southern Estuary Hall Site Planning

D5 Dawesville South Primary School Facilities

A5 Not-For-Profit and Private Facilities Access

- Mandurah North
- Mandurah Central
- Mandurah East
- Mandurah Island
- Dawesville and South
- All areas

3. Needs analysis

Population growth by district

Estimated and high-level population growth for each district is outlined in Table 1, with 2021 being the most recent Census year for base data.

Table 1 Population growth by district

District	2021 population	2036 population	Growth
Mandurah North	20,000	30,000	10,000
Mandurah Central	13,000	20,000	7,000
Mandurah East	19,000	23,000	4,000
Mandurah Island	31,000	35,000	4,000
Dawesville and South	7,000	12,000	5,000
Totals	**90,000**	**120,000**	**30,000**



30,000

Population growth to 2036



Under working age

17.6% 2021

↑19.1% 2036



Retirement age

25% 2021

↑26.8% 2036



Working age

57.4% 2021

↓54.1% 2036

Mandurah population profile

100,000

Mandurah's population in 2024

growth of approximately 2.6% annually, which is significantly above the Metropolitan Perth Growth Rate

45

median age

higher demand for seniors services, low cost accessible infrastructure, programs and services higher demand for indoor provision for activities

1.8

children per household*

reduced level of investment in family facilities and services compared to seniors; reduced demand for sporting club infrastructure with an ageing population

** consistent across Mandurah, WA and Australian Averages*

36.5%

Mandurah households with children

44.6% WA average

43.7% Australian average

2.4

people per household*

average number of people per household in Mandurah

2.5 WA average

17.4%

high-income households

potential demand to access low-cost events, festivals, arts and cultural activities which can be a focal point for local community activity

25.6% WA average

24.3% Australian average

54%

people with no long-term health conditions

demonstrates a high demand for access to health service provision

61.2% WA average

60.2% Australian average

959

SEIFA index

1011 WA average

1020 Greater Perth

Impacts to Community Infrastructure Plan:

- a higher dependence on either state / federal support services for families and seniors.
- reduced household income levels of disposable income within the resident population
- accessibility to social infrastructure at an affordable cost becomes more critical.



Mandurah Aquatic and Recreation Centre (MARC)

Alignment to Existing Plans and Strategies

The Plan is aligned to a series of City of Mandurah strategies, plans and supporting policies together with State Government and other industry bodies that provide important reference documentation that assist in guiding community infrastructure within Mandurah. A precis of these documents is provided in Appendix 1.

The City of Mandurah sets the future direction through the Integrated Planning and Reporting Framework, which consists of the Strategic Community Plan, Corporate Business Plan and Long Term Financial Plan amongst others.

This Plan is an informing document which supports the delivery of the Strategic Community Plan in conjunction with the Local Planning Strategy which sets vision and direction for the City of Mandurah from a land use planning perspective.

The consideration for community facilities will be an ongoing review of their need, current and projected use, and efficiencies.



Integrated Planning and Reporting Framework

Community Engagement

Strategic Community Plan (+10 years)

Corporate Business Plan (4 years)

Annual Budget

Informing Strategies

- Long Term Financial Plan
- Workforce Plan
- Asset management plans
- Issue-specific strategies
- Federal and State Government strategies
- Local and regional planning strategies
- External influences (government, regulatory, competitive)
- Emerging trends/ best practice
- Community engagement
- Performance results

Outputs:

Plans, monitoring and annual reporting

Measurement and Reporting

Current facility provision

There is a range of existing community infrastructure within Mandurah that is:

- managed directly by the City of Mandurah
- leased by an incorporated community or sporting club and/or
- provided by an external party such as a State Government agency, non-for-profit entity, or in limited cases a commercial entity.

All existing facilities are outlined in Section 4.

Within the active recreation space, Shared Use Agreements make a significant contribution to the delivery of sports spaces, primarily because of suburban development and the challenges of delivering ovals at a neighbourhood and district level within the planning framework. The shared use agreements have proved successful to assist in the delivery of need for oval space, often by using adjoining City managed public open space to ensure appropriate spaces are available and that supporting infrastructure can be provided. Equally, it has assisted in the delivery of several active spaces for schools, where school site configuration is constrained.

It is important that these Shared Use Agreements are maintained and even enhanced over time. Management arrangements with schools may change over time, but the retention of these ovals for active sport remains critically to Mandurah.



Establishing Need and Future Requirements

The future needs of the community to inform the subsequent recommendations have been developed having regard to a range of factors.

These include:

City of Mandurah Standards of Provision

Developed as part of the benchmarking analysis and consultation process

Parks and Leisure Australia Western Australia (PLAWA) Community Facility Guidelines

Benchmarking against other Local Government areas

Assessing selected sport playing pitch, court and green requirements

These Guidelines are population driven and seek to provide an indication of what should be provided within a given locality. Population based benchmarks set out the number of people that would trigger consideration for provision of an asset and standardises this to address community needs consistently across different areas.

It is important to note, however, that benchmarking alone fails to consider useability of specific assets and the suitability of the spaces to meet community needs (i.e. accessibility, condition of buildings, and sole user facilities versus open for the wider public).

Secondly, benchmarking does not consider the differences in the way our current and future communities are likely to live. What people need and how they access and seek to use community infrastructure will change over time. For example, the needs of high-density communities are different to communities living in low-density, suburban houses.

As such, in seeking to inform this Plan the benchmarking is used as the basis for which population projections may be tested. This information is then balanced against what is currently provided, identified gaps, emerging trends, and the welcoming of community led needs identification and projects.

This layering of information, and careful and transparent assessment against weighted principals provides the framework for recommendations towards future investment in community infrastructure.

Benchmarking considerations

The below table outlines how many of each facility the city should have at the 2021, 2031 and 2036 population levels.

Key:

(R) regional level facility
(D) district level facility
(N) neighbourhood level facility

PLA WA indicative requirement and Mandurah forecast population				
Community infrastructure	**2021 90,000**	**2031 114,000**	**2036 120,000**	**Existing provision**
Community buildings				
Multi-functional library	1 (R) 2-5 (D)	1 (R) 2-6 (D)	1 (R) 2-6 (D)	Mandurah Library (district); Falcon Library (district); Lakelands (neighbourhood)
District community centre, halls and meeting spaces	4-6	5-8	5-8	Mandurah Family Community Centre; Winjan (externally provided); Halls Head Parade Community and Sports Facility Dawesville Community Centre Sports Reserves Clubrooms (5)
Neighbourhood and local community centre, halls and meeting spaces	9	15	16	16 neighbourhood and local community centres and halls.
Youth Centre	3-5	4-6	4-6	Billy Dower; Dawesville Community Facility (under construction)
Seniors Centre	3-5	4-6	4-6	Mandurah Seniors and Community Centre Leslie Street Seniors Social Centre Existing retirement/ lifestyle villages and bowling clubs
Community and Performing Arts	0-1 (R) 1-2 (D)	0-1 (R) 1-2 (D)	0-1 (R) 1-2 (D)	Mandurah Performing Arts Centre
Arts and Cultural Centre	1-2	1-2	1-2	Contemporary Art Spaces Mandurah (CASM)

PLA WA indicative requirement and Mandurah forecast population				
Community infrastructure	**2021 90,000**	**2031 114,000**	**2036 120,000**	**Existing provision**
Wheeled sports				
Skate park	2-4 (R) 4-9 (D) 9-18 (N)	1 (R) 2-5 (D) 11-22 (N)	2-5 (R) 5-12 (D) 12 -24 (N)	Falcon Skate Facility (neighbourhood); Mandurah Skate Park (regional); Small scale informal facilities exist in a numerous local parks
BMX dirt track facility	9-18	11-22	12-24	Falcon Reserve; Duverney Park; Milgar Reserve; Lavender Reserve.
BMX facility *(formal bitumen track)*	1-2	1-2	1-2	
Active recreation spaces				
Sports ovals Broken down into individual sports:	18-23	23-29	24-30	
Australian Football	11-15	14-19	15-20	17 Australian Football ovals;
Rugby Union/League	Local Need	Local Need	Local Need	5 rugby union/league pitches;
Diamond sports	7-9	8-11	8-12	3 Diamond Sports Fields
Soccer	13-18	17-24	18-25	12 senior and 13 junior Soccer pitches;
Cricket ovals	9-11	11-14	12-15	12 Cricket Ovals (including two turf);
Athletics *(grass and synthetic)*	0 (R) 2 (D)	0-1 (R) 2-3 (D)	0-1 (R) 2-3 (D)	Grass Track at Bortolo
Hockey Pitches *(grass and synthetic)*	Local Need	Local Need	Local Need	Mandurah Hockey Stadium (Halls Head)
Netball courts	11-18	14-23	15-24	10 Thomson Street (outdoor); 6 MARC; 2 Halls Head
Basketball courts *(indoor and outdoor)*	23-30	28-38	30-40	6 MARC; 2 Halls Head Numerous Outdoor Courts at School Sites

PLA WA indicative requirement and Mandurah forecast population				
Community infrastructure	**2021 90,000**	**2031 114,000**	**2036 120,000**	**Existing provision**
Lawn Bowls	2-3	2-3	2-3	Mandurah Bowling Club Dudley Park Bowling Club Halls Head Bowling and Recreation Club Port Bouvard Sport and Recreation Club Numerous Private Facilities in Retirement Villages
Squash	Local Need	Local Need	Local Need	Squash infrastructure exists at the MARC (3 courts)
Tennis *(multi surface courts and grass)*	3-6 (D) 1-3(R)	4-8 (D) 2-4(R)	4-8(D) 2-4(R)	South Mandurah Tennis Club (12 courts) Mandurah Tennis Club (12 courts)
Aquatic facilities *(indoor and outdoor)*	0-1 (R) 1 (D) 3 (N)	0-1 (R) 1 (D) 4 (N)	1 (R) 1-2 (D) 4 (N)	MARC (3 Pools) Two Commercial Operators (Lakelands and Erskine) Retirement Village Provision
Indoor Sport and Recreation Centre *(dry)*	1-2 (R) 2-3 (D)	1-2 (R) 1 (D)	1-2 (R) 2-4 (D)	The MARC and Halls Head Community Recreation Centre together with existing school provision has the potential to meet this requirement.: There is a recognised deficit for indoor court provision as noted with the Netball and Basketball considerations.
Aerobics/Fitness/ Gym *(Local Government)*	Local Need	Local Need	Local Need	Provision at the MARC fulfills the local government requirement with the commercial market providing alternative opportunities.



Oval, rectangular pitch and court generation rates

Generation rates consider the following:

Ausplay participation rates for children generally provided as a percentage participation of children 0-14 across nominated sporting activities.

Ausplay participation rates for adults aged from over 15. This is largely generated by competitive club participation, training and social participation

An assessment of the likely numbers of participants, based on each sports participation rate

An assessment of the likely teams to be generated per sport based on competitive numbers including a calculation for squad reserves

A calculation of the midweek training requirements (including use of half sized ovals and rectangular pitch to accommodate all club-based activities). These vary according to the sport

A calculation of the weekend (home and away) oval and rectangular pitch requirement.

A calculation of the capacity of each oval and rectangular pitch to ensure that the team requirements can be adequately met.

In undertaking an oval, rectangular pitch and court assessment, it is recognised there is no one accurate mechanism which will predict the capacity of these facilities. As a result, these statistics must be balanced against other benchmarks. The oval and rectangular pitch provision is determined through a Team Generation Rate process (for junior and senior provision) having regard to the current population and projected population based on recognised industry participation rates. The analysis was undertaken on the main sports where participation data through Ausplay can be reasonably relied upon. It should however be noted that this data can vary significantly year on year.

The overall approach follows a high level assessment in accordance with recommended parameters which are contained within two research documents – Playing Pitch Strategy Guidelines (Sport England 2017) and Sports Field Strategy Guidelines produced by the Council for Sport and Recreation New Zealand (SPARC). The latter document is more appropriate in a Western Australian context.

Where accurate published participation rates can be obtained from State Sporting Associations, these should be used, but as stated in previous sections, there is currently significant concern that these are not accurate, nor consistently collected and, in addition, do not consider additional non-affiliated use in those sports where social competition / recreational play is facilitated by others.

The analysis is based on equality of access and a good quality consistent playing surface servicing all sports, however this may not always be the case.

Children (ages 0 - 14)

Sport	Participation Rates (Ausplay)	Projected Participation				Court / Pitch Demand				Existing Supply
		2021	2026	2031	2036	2021	2026	2031	2036	
Basketball	12.4%	2,047	2,466	2,704	3,058	14	17	19	22	8 (Indoor)
Australian Football	11.5%	1,899	2,288	2,508	2,837	9	11	12	14	17
Soccer	9.7%	1,595	1,922	2,107	2,383	16	19	21	24	13
Netball	6.2%	1,024	1,234	1,353	1,530	10	12	13	14	10
Tennis	5.6%	917	1,105	1,211	1,370	9	11	12	13	22
Cricket	4.2%	688	829	909	1,028	6	7	8	9	12
Hockey	1.9%	308	371	407	460	1	1	1	1	1

Adults (ages 15 - 54)

Sport	Participation Rates (Ausplay)	Projected Participation				Court / Pitch Demand				Existing Supply
		2021	2026	2031	2036	2021	2026	2031	2036	
Basketball	3.0%	2,308	2,572	2,766	2,933	16	18	19	20	8 (Indoor)
Australian Football	2.3%	1,770	1,972	2,121	2,249	8	9	9	10	17
Soccer	4.5%	3,462	3,859	4,149	4,400	22	24	26	27	13
Netball	2.9%	2,231	2,487	2,674	2,836	17	18	20	21	10
Tennis	3.6%	2,770	3,087	3,319	3,520	26	29	31	33	22
Cricket	2.0%	1,539	1,715	1,844	1,956	9	10	11	12	12
Hockey	0.9%	692	772	830	880	2	2	3	3	1

Junior pitch and court generation assessment

- Junior demand can often be accommodated on senior oval, rectangular pitch or court space, often taking place prior to seniors activity in the weekday evenings or early Saturday mornings.
- A high level of participation in basketball is a key driver related to the need to access facilities (being almost double that of netball).
- The level of indoor and outdoor court access will necessitate more judicious use of available court infrastructure on school sites (both indoor and outdoor court provision). The demand for court space will be offset by school use agreements / access to school sports hall and multi-marked outdoor court provision.
- The demand for oval / rectangular space is high but in the ages 0-14 the games are generally played on small side pitches and would be accommodated on primary school ovals where conflicting time use may occur.
- Based on access to current court, oval and rectangular pitch provision, it is likely that junior level provision could be accommodated, for the most part within existing infrastructure.



Senior pitch and court generation assessment

The outputs from the senior pitch and court generation assessment data indicate:

- Senior level provision is a general guide for facility demand.
- A high level of participation in soccer highlights a potential significant under-provision of rectangular pitches across Mandurah and based on existing provision, there are less than half of the projected demand. This is likely to require ongoing assessment related to league and club demand and will require a review of existing oval usage when undertaking Master Plans.
- Netball outcomes highlight the need to plan for additional facilities to manage the demand for indoor and outdoor court provision together with exploring management models for competition delivery.
- Currently two tennis clubs provide 24 courts with other courts provided within park sites and at schools. The demand for investment in additional courts is unlikely to be required based on this analysis.
- The current level of Australian Football oval (17) and cricket ovals (12) is on the margins of meeting need based on this assessment. Greater pressure will be evident in providing suitable oval space to meet the needs of clubs in servicing Mandurah's future growth.
- The provision of one synthetic hockey turf and associated grass pitches will continue to meet the demand for hockey. The greatest challenge is maintaining the clubs viability and ensuring that sufficient resources are put aside to replace the synthetic turf.
- Research undertaken by Basketball WA indicates a need for 1 indoor court for every 6,250 residents in Western Australia. This figure is based on previous research that an indoor court can cater for between 300-350 players before being over-programmed and the AusPlay research that indicates that on average across Australia 5.5% (children and adults) of the population regularly play basketball.
- As such, for every 25,000 people there is a conservative estimate that 1375 will participate in basketball and 4 courts will be needed. Taking this projection forward it is estimated that 19.2 courts will be required by 2036 to cater for basketball demand within Mandurah (based on the 2021 population this would equate to 15 courts currently). This assessment is consistent with the court demand identified through the senior court generation assessment.



Recreational participation

The top 24 recreational activities according to the Ausplay data (October 2023) based on participation numbers highlights the highest participation activities and provides an indication of the numbers likely to participate. While these are national participation rates statistics, it is to be noted that the following activities and their relevance to the City of Mandurah are important:

- Walking has the highest participation rate and emphasises the importance of providing opportunities for residents to walk safely and securely with connection between green space, foreshore, and sporting facilities. Recreational walking is unlikely to be monitored effectively but nevertheless is critical to improving physical and mental health and wellbeing. It is to be noted that bushwalking is captured separately and is a relatively high participatory activity which should be provided for (emphasising the importance of connected trail networks).
- Fitness, Gym, swimming, and users of indoor court space such as basketball, netball, volleyball, badminton, account for almost 12% participation rate, comparable with cycling. This emphasises the importance of investing in and maintaining dedicated wet and dry infrastructure at the MARC and indoor court infrastructure at Halls Head.
- Outdoor sport and recreation activities highlight cycling and jogging / running as having relatively high levels of participation. These activities can be undertaken without the need for formalised club based / active reserve settings. When combined with mountain biking cycling accounts for a 15% participation rate for adults.
- Virtual based physical activity is emerging as a relatively high participation rate comparable to the higher outdoor sports participation / playing field / oval activities (such as football / soccer, golf and tennis) which require large, dedicated playing surfaces. This is an emerging trend which has become more prevalent within the last decade.
- Many of the other activity areas require flexible access to space (i.e. yoga – generally indoor or outdoor quiet space, Pilates – indoor space with dedicated equipment storage, dancing – flexible indoor space, preferably with sprung flooring) while others are aligned to accessing natural outdoor water or landscape features.




Port Bouvard Recreation and Sporting Club

Summary of assessment

It is not possible for one assessment process to determine the extent of investment in infrastructure.

It merely provides an indication of where gaps currently exist or where future demand is likely to place undue pressure on limited infrastructure.

The future development and expansion of the MARC and investment in Halls Head Recreation Centre will be required to, as a minimum sustain the current accessibility and expand access to indoor court space. This would need to be supplemented by investment in outdoor court space and the development of further Shared Use Agreements at strategic school locations.

The importance of collecting reliable data on use, memberships and throughput of facilities is essential.

It is also important that resources are provided to analyse this data to ensure any anomalies are identified, appropriate planning can be put in place to address.

A Seniors review should be undertaken with a view to working in partnership with other service providers. This should encompass access to facilities and whether the provision of one centralised centre meets seniors in greatest need or whether it would be more efficient to decentralise provision to increase service accessibility.

Library provision based on the assessment against benchmarking standards is likely to meet current and future needs. This however does not offset the need to undertake a full-service review to determine the most appropriate level of service to meet the needs of North Mandurah and potential redevelopment of a central Library within the City Centre.

Winter oval provision is likely to be the area in greatest demand due to the range of winter sports that seek to gain access to such infrastructure (and the capacity of grass oval / rectangular pitch provision is reduced due to more adverse weather condition).

The provision of community centres throughout Mandurah appears to be reasonable and the main focus in the future should be on modernisation and upgrade to more contemporary design standards and increasing flexibility / use.

The demand assessments for sport and club-based activities are easier to assess based on nationally published participation data.

These however do vary from year to year and therefore should be viewed as providing a reasonable guide.

Based on the assessment undertaken there are key pressure points for future investment in court space to provide for the projected growth in basketball and netball.

The demand for additional water aquatic space is unlikely to be justified during the life of the Plan.



4. District planning areas

Existing, planned and recommended facility provision

This section provides an audit of existing community facilities by each District Planning area together with a summary of key issues and demographics for each district and key City-wide Operational Systems and Process Outcomes.

Importantly, the tables provided for each District outline a link to planned and proposed infrastructure identified in previous planning documents with a reference to the documents, and a link to the priority projects and recommendations outlined in Section 2.

Facilities referenced in these tables are largely owned and managed by the City of Mandurah. Externally run and managed facilities are only referenced in these tables where there are opportunities for the general public to assess or book facilities.



Mandurah North

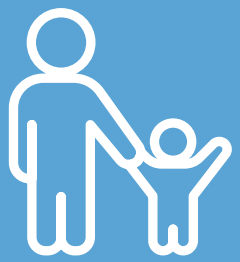
Suburbs:

Lakelands
Madora Bay
San Remo
Meadow Springs

Population:

20,000	30,000	10,000
2021	2036	growth

Key Demographic Statistics



Under working age

27%	23%
2021	2036



Retirement age

17%	22%
2021	2036



Working age

56%	55%
2021	2036



Components of population change and implications

Projections growth will be underpinned by both new residential development and the growth in young family units which is 40% of the total growth anticipated within the Mandurah to 2036.

Madora Bay is currently above the Greater Perth comparative Index of Relative Socio-economic Disadvantage. San Remo is just below the Greater Perth Index while Meadow Springs and Lakelands are marginally below the Australian average.

The focus for Madora Bay will be on enhancing existing or developing new community infrastructure to support new family units while San Remo, Meadow Springs will be on improving the efficiencies and relevance of existing community infrastructure.

The key issue for Lakelands is to maximise current facilities and develop an appropriate level of infrastructure which will meet the needs of family units emerging and ageing in place. The future direction of the library and community centre is a critical component for this area as will be the continued investment in efficiencies related to shared use sporting reserves.

Plan 11 Mandurah North District Facility Overivew

Active Recreation Space
Senior Oval / Junior Oval / Outdoor Recreation

Community Building
Clubrooms / Hall / Library / Community Centre / Indoor Recreation

Schools
High School / Primary School (Public and Private)

Skate Park / Pump Track / BMX

Activity Centres
(District, Neighbourhood, Local)

Lifestyle / Retirement Villages with Private Facilities

City of Mandurah Boundary

No	Name
1	Madora Bay Oval and Pump Track
2	Lakelands Park
3	McLennan Park Pump Track
4	Charlie & Dorothy Coote Reserve
5	Madora Bay (Ron Christian) Hall
6	Lakelands Library and Community Centre
7	Lakelands Community House
8	Lakelands Community Garden
9	Mandurah Baptist College
10	Oakwood Primary School
11	Mandurah Surf Life Saving Club
12	Suncrest Meander Park
13	Quarry Adventure Park
14	Meadow Springs Sports Facility
15	Meadow Springs Golf and Country Club

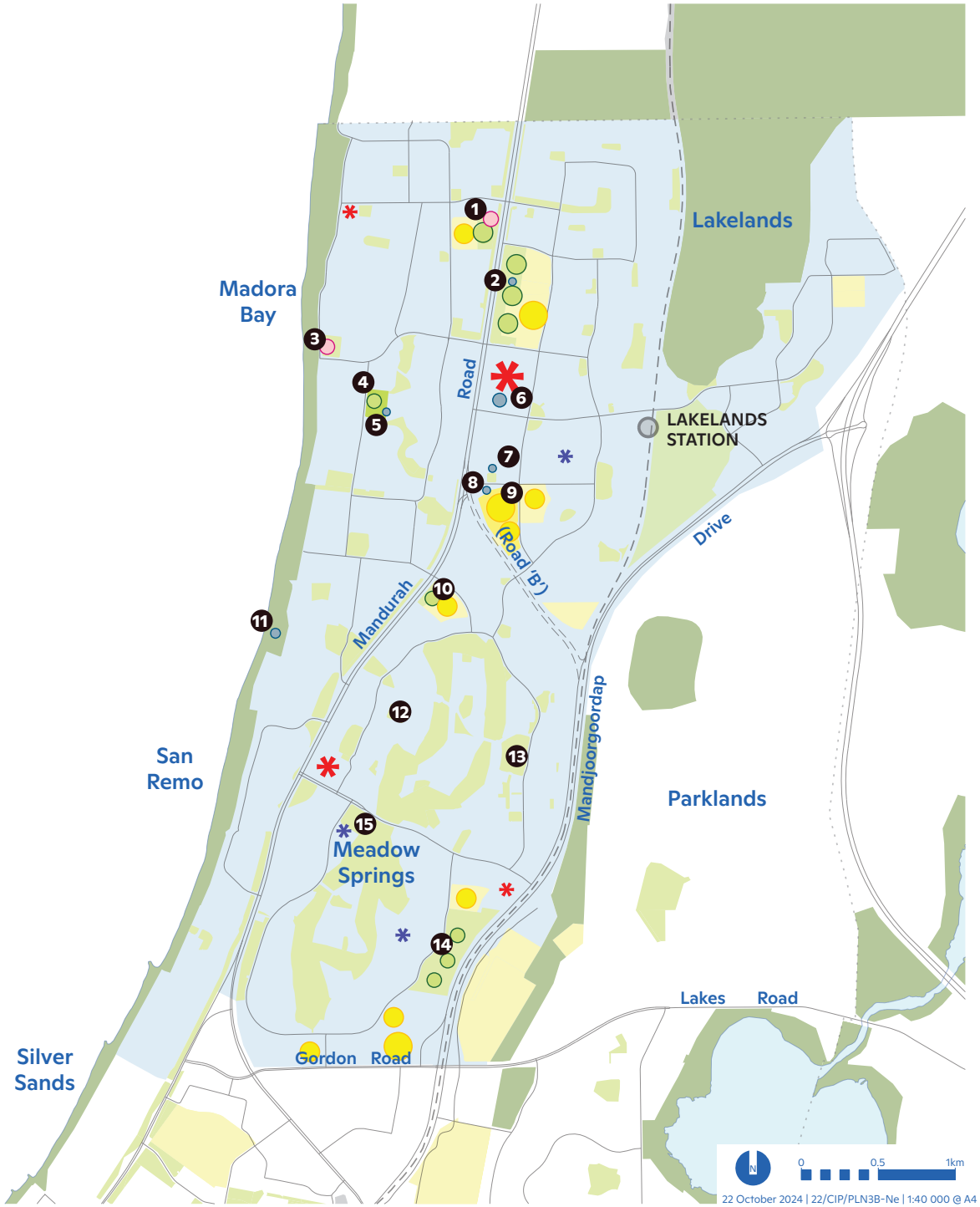


Table 2 Mandurah North facility overview

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
1.	**Madora Bay Oval and Pump Track** Priority Project N3	Neighbourhood: Sport and Recreation (Shared Use Agreement)	Use of local open space provision adjoining a school site has provided for a senior oval together with a playground (southern end) and pump track (northern end). Future considerations for public toilets and storage are required to enable further use for community sport as an overflow to Lakelands Park for northern based club for games and training.
2.	**Lakelands Park** Skate and BMX Strategy Priority Project N2	District: Sport and Recreation (Shared Use Agreement)	Provides for three full sized ovals and clubrooms together with oval spaces for Coastal Lakes College and a future primary school in Lakelands North (which will be subject to a future Shared Use Agreement). Oval spaces have been designed to be flexible for multiple sports with cricket, diamond sports (baseball and softball) and Australian football current primary users with the North Mandurah Football Club and Peel Diamond Sport as the home clubs. As a new asset, master planning will be required to ensure that its planned outcomes are continuing to be delivered during the life of the Plan. Ovals have a lighting level up to 150 LUX with LED lamps. The City's Skate and BMX Strategy made a recommendation for a new district skate and BMX facility to service Mandurah's northern suburbs as one of Mandurah's major growth corridors. Following this, Council endorsed a follow-up Skate and BMX Feasibility study for a district facility in the southwest corner of Lakelands Park. The space is restricted in area and will require external funding.
3.	**McLennan Park Pump Track**	Local: Sport and Recreation	Good footpath connections through to surrounding foreshore and residential neighbourhood to pump track (relatively modern design and flexible) and playground / informal park / BBQ social gathering area.
4.	**Charlie and Dorothy Coote Reserve**	Neighbourhood: Sport and Recreation	Single rectangular pitch space with 2 hard courts, cricket net, playground, and associated pavilion, primarily use for soccer training and pre-season use. Use of site needs to be monitored on an ongoing basis to ensure it remains fit for purpose. The oval has a lighting level of 50 LUX via halogen lamps.

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
5.	**Madora Bay (Ron Christian) Hall**	Local: Community Centre	Located adjacent to Charlie and Dorothy Coote Reserve, it is ageing facility however centrally located within the Madora Bay suburb. The current hall is under-utilised and a review of its functionality and capability of increased use by the local community needs to be undertaken. Options exist to rationalise and / or relocate the infrastructure within a purpose-built community hub. This however should only be considered if the long-term viability is compromised by the current design and functional capability.
6.	**Lakelands Library and Community Centre** Social Infrastructure Plan Priority Project N1	District: Community Centre	Provision provided via a lease with existing shopping centre within a main-street environment. Provides for a multi-purpose community centre with meeting spaces and a library, with a primary focus on children and families but with activities and programs relevant to people of all ages and abilities. A detailed assessment of the community needs to service Lakelands together with the surrounding suburbs to ensure the long-term development options for the library is required. Options to provide alternative outreach services are to be explored and aligned to capacity capability of existing community facilities. This should be undertaken in conjunction with the Property Strategy, including the Lakelands Community House, to determine whether to continue to lease shop space or build a new facility.
7.	**Lakelands Community House**	Local: Community Centre	Detached building designed as a house to be used as short-term community space with the first stages of development in Lakelands. Has several existing tenants (including the Department of Health). Together with Site 7, a project plan to consider the long-term community services model in Lakelands will be required (as was the sites original intention).
8.	**Lakelands Community Garden**	Local: Community (Community Garden)	Small scale neighbourhood garden, located in space allocated for future road connections., with limited facilities.
9.	**Mandurah Baptist College**	District: Community (Cultural Infrastructure) (Externally Provided)	Existing performing arts space that has been made for commercial and community use. Exploring general use, access and management has opportunities to ensure shared community outcomes can be realised.

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
10.	**Oakwood Primary School**	Local: Sport and Recreation (Shared Use Agreement)	Junior sized oval provided on public open space adjoining the school. No facilities such as toilets etc provided. Currently used for informal soccer and overflow junior cricket oval. Subject to ongoing monitoring of continued use for community sport with newer facilities in Mandurah North District.
11.	**Mandurah Surf Life Saving Club**	District: Sport and Recreation	Existing facility located at Eros Reserve constructed in 2013 following extensive analysis of potential locations.
12.	**Suncrest Meander Park**	Local: Sport and Recreation	A single court tennis facility with adjacent playground and small local park. Future investment in single tennis courts / multi-use games areas needs to be determined on an as needs basis and subject to ongoing review.
13.	**Quarry Adventure Park**	Neighbourhood: Community (Cultural Infrastructure)	Existing neighbourhood park that includes an outdoor amphitheatre that has seating capacity of up to 1200 people.
14.	**Meadow Springs Sports Facility** Priority Project N4	District: Sport and Recreation	The Facility provides for 2 ovals (including one turf wicket) and a dedicated rectangular pitch with pavilion adjacent to Meadow Springs Primary School. Mandurah Cricket Club and Mandurah Pirates Rugby Club are the key clubs at the Facility. The rectangular pitch has lighting levels to 200 LUX and the southern ovals have 100LUX. Ongoing monitoring and review the usage of the current built infrastructure and ovals for both summer and winter sporting activities together with supporting infrastructure should be undertaken. It is recognised that the sporting facility at Meadow Springs has a low level of use which impacts on the viability of clubs use of the site. Exploring additional shared use opportunities should be undertaken through a Master Plan for the site.
15.	**Meadow Springs Golf and Country Club**	District: Sport and Recreation	Privately owned golf course, however, includes function facilities that are available and accessible for community groups and organisations for hire.

Mandurah Central

Suburbs:

Mandurah
Silver Sands
Dudley Park (north)

Population:

13,000	20,000	7,000
2021	2036	growth

Key Demographic Statistics



Under working age

15%	16%
2021	2036



Retirement age

30%	32%
2021	2036



Working age

55%	52%
2021	2036



Components of population change and implications

A gradually increasing natural population base to 2036 and steadily increasing inward migration. Projected growth will be underpinned by both new residential development and a steady growth in young family units.

Silver Sands is just lower than the Greater Perth comparative Index of Relative Socio-economic Disadvantage. Dudley Park however lies below the City of Mandurah average and Mandurah is within the bottom 4% of relative socio-economically disadvantaged suburbs.

The focus for Dudley Park, Silver Sands and Mandurah will be on improving the efficiencies and relevance of existing community infrastructure.

Plan 11 Mandurah Central District Facility Overview

Active Recreation Space
Senior Oval / Junior Oval / Outdoor Recreation

Community Building
Clubrooms / Hall / Library / Community Centre / Indoor Recreation

Schools
High School / Primary School (Public and Private)

Skate Park / Pump Track / BMX

Activity Centres
(District, Neighbourhood, Local)

Lifestyle / Retirement Villages with Private Facilities

No	Name
1	John Tonkin College: Tindale Campus
2	Mandurah Lions Club and Hall
3	Milgar Reserve BMX Track
4	Mandurah Offshore Fishing and Sailing Club
5	Seniors and Community Centre
6	Mandurah Performing Arts Centre (ManPAC)
7	Contemporary Art Spaces (CASM)
8	Sutton Street Hall
9	Mandurah Museum
10	Leslie Street Seniors Social Centre
11	Dudley Park Bowling Club
12	Common Ground *(proposed project)*
13	Mandurah Bowling and Community Centre
14	Peel Health Hub
15	Mandurah Indoor Sportz
16	Mandurah Croquet Club
17	Mandurah Tennis Club
18	Rushton Park North
19	Billy Dower Youth Centre
20	Rushton Park Main
21	Thomson Street Netball
22	Mandurah Aquatic and Recreation Centre
23	Mandurah Library
24	Lotteries House
25	Arts and Crafts Society / Tuart Avenue Building
26	Mandurah Family and Community Centre
27	Dudley Park Child and Parent Centre
28	Children and Family Centre *(proposed project - location not defined)*
29	Central Community Men's Shed *(proposed project - location not defined)*

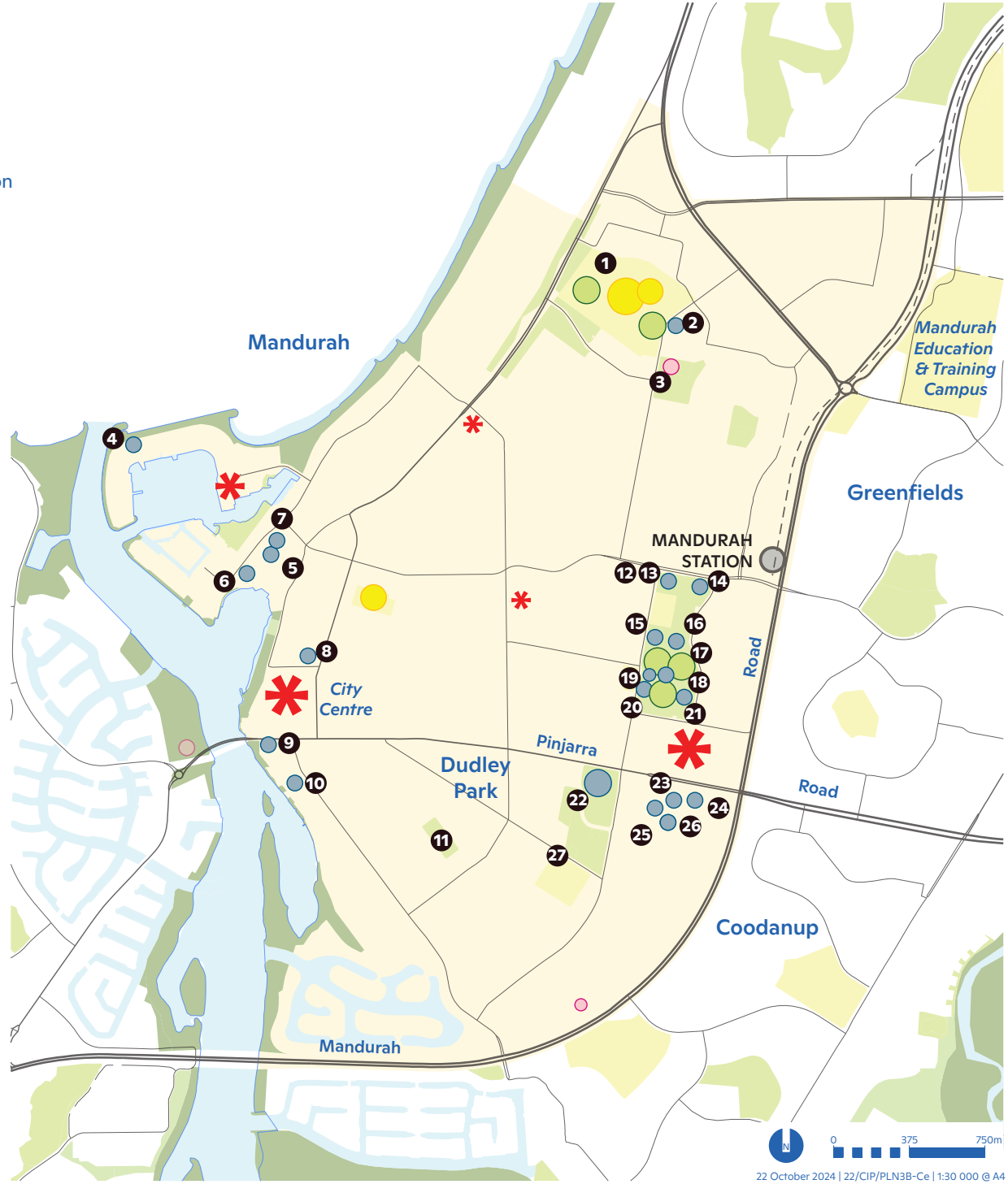


Table 3 Mandurah Central facility overview

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
1.	**John Tonkin College: Tindale Campus**	Neighbourhood: Sport and Recreation (Externally Provided with Shared Use Agreements (in-part))	Site managed by Department of Education which currently provides 3 school ovals that are subject to Shared Use Agreement and use for overflow of existing sports ovals, hard courts and a Men's Shed. Current ovals provide potential overflow for training and competition having previously been the home of North Mandurah Junior Football Club. The City will continue to review the potential opportunities to offset an under provision of oval and hard-court space at the time that the Department of Education consider facility upgrades at the site.
2.	**Mandurah Lions Club and Hall** Skate and BMX Strategy Priority Project N2	Neighbourhood: Community Centre	City owned building leased to the Lions Club of Mandurah is subject to review in the context of the future of the City's Operations Centre noting that this site is owned in freehold by the City of Mandurah.
3.	**Milgar Reserve BMX Track**	Regional: BMX Track	The reserve provides a range of playground infrastructure with the BMX track to the north which incorporates shaded spectator areas and small clubhouse building. The track is constructed of a mixture of asphalt and composite materials to ensure it can withstand harsh weather conditions. It is the only dedicated competitive BMX track in the region and the ongoing management and maintenance of the infrastructure is important.
4.	**Mandurah Offshore Fishing and Sailing Club**	District: Sport and Recreation	Provides for water-based activities club within the Peel Region. A 220 bay floating marina system which includes a 200m Collector Jetty, four launching ramps with wash down bays and over 30 hardstand bays. Clubhouse with function space and bar operated by the club. Existing lease which will be subject to review pending a future renewal.

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
5.	**Seniors and Community Centre** Priority Project C6	Regional: Seniors	Each of these facilities are located within the Civic Precinct. In respect to the Seniors and Community Centre, the City's commitment to the community, senior service provision should be maintained. This however may not need a dedicated centre which cannot provide for other community users. A review of the current service and compatibility with other groups should be considered, including the service alignment with the Leslie Street Centre. For the ManPAC, it is recognised that the current building has limited storage, no climate controls. A future redevelopment should consider all of these aspects to both increase efficiency and diversity of the service provided. The proposed development principles are part of the City Centre Master Plan, but not yet to be fully detailed and appropriate level of funding determine and secured. The utilisation of the land for each activity needs to consider whether it is essential to be provided within proximity to City Centre (and the value of the land). The focal point will be on arts, culture, and civic functions. The development options will need to explore the implications of maintaining a high level of service provision throughout the phased / staged development.
6.	**Mandurah Performing Arts Centre (ManPAC)** Priority Project C5	Regional: Seniors	
7.	**Contemporary Art Spaces Mandurah (CASM)** Priority Project C6	Regional: Seniors	
8.	**Sutton Street Hall**	Local: Community Centre	Originally a Methodist church built in 1940 and acquired by the City in 1990's. Previous commitments have been to provide for community use rather than demolish. Peel Multicultural Group has a licence until October 2025 due to the necessity to vacate their previous location, however, City's preference is for casual hire only to maintain flexibility for potential development interest. Current plan is to retain site for city growth opportunities, where development for an identified purpose will assist in the future economic development of the City Centre with potential public parking to remain on site. Over time, the need to relocate the Hall and user groups to a more suitable location with colocation opportunities is to be explored.

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
9.	**Mandurah Museum** Priority Project C6	District: Museum	Located to the south of Pinjarra Road adjacent to Mandurah Bridge (eastern side). The building has historic significance for Mandurah and investment in its retention and development of a heritage precinct incorporating the boat shed and Halls Cottage will be subject to securing additional grant assistance. This is supported in the City Centre Master Plan with the need to undertake further concept planning for this precinct. There has been previous consideration of developing a heritage precinct to incorporate the boat shed and Halls Cottage. There is a need to consider the longer-term investment in the site and support the current community volunteer base who undertake the most forward-facing customer services.
10.	**Leslie Street Seniors Social Centre**	Neighbourhood: Community Centre (Externally Provided)	Also known as Leslie Street Sport and Social Centre for over 50's. The building is old and incorporates extensive grassed area to the rear. Not within the control of the City but as an alternative service provider off-sets the need for additional seniors provision to be funded through the City. This needs to be considered as part of a holistic review of seniors provision to include Mandurah Seniors and Community Centre and the level of service investment commitment provided by the City to offset known service gaps.
11.	**Dudley Park Bowling Club**	District: Sport and Recreation	Clubhouse building with large function space and provision of 4 synthetic bowling lawns with spectator / player shade. Leased to the Club until 2035 when it will be subject to review and future renewal.
12.	**Common Ground** Planned Facility	Regional: Community Service	Planned to be located at 81-87 Allnutt Street, Common Groudn proposes to comprise 50 self-contained apartments to support homelessness but importantly, will provide on-site provision for commercial space as service support services that may otherwise look to City provided facilities to operate in.
13.	**Mandurah Bowling and Community Centre**	Regional: Sport and Recreation	The Mandurah Bowling and Recreation Club is part of a leased and community facility (with the lease until 2042). The Mandurah Bowling Club is a relatively new fixed asset, which includes enclosed bowling greens and its ongoing maintenance and usage should be monitored.

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
14.	**Peel Health Hub**	District: Community Health (Externally Provided)	The Peel Health Hub is a fixed development on the northern part of the Rushton Park precinct. Provides a 'community' health function not provided elsewhere. It is privately owned but zoning of the site is restricted to community uses.
15.	**Mandurah Community Shed** Priority Project C1	District: Sport and Recreation / Community	The site forms part of the Rushton Park Master Plan area that will ascertain future priorities for future use and investment.
16.	**Mandurah Croquet Club** Priority Project C1	District: Sport and Recreation	Both clubs have aging facilities with tennis having 12 courts in total, and need to be further explored including the potential to co-locate croquet and tennis to provide for a more efficient use of the oval and sports space should be considered within the Rushton Park Master Plan.
17.	**Mandurah Tennis Club** Priority Project C1	District: Sport and Recreation	
18.	**Rushton Park North** Priority Project C1	District: Sport and Recreation	Rushton North has two sub-senior sized ovals, changerooms and clubrooms for community clubs being Mandurah Junior Mustangs Football Club and Peel Masters Football Club with the oval having lighting levels of 50 LUX. The site provides a district recreation function in the wider precinct. Challenges with overlapping competition and training times for winter sports creates challenges whilst there is minimal summer use. The home clubs and facilities to be part of the Rushton Park Master Plan.
19.	**Billy Dower Youth Centre** Priority Project C1	District: Community Centre	City operated building with external providers as tenants providing youth-centred programs and support with multiple office leases up to and including June 2026. Regular and casual hire space is also available. Issues with building condition and orientation with the main oval are challenges and to be considered with Rushton Park Master Plan. Service provision centrally within the wider catchment area is supported.

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
20.	**Rushton Park Main** Priority Project C1	Regional: Sport and Recreation	Rushton Main oval and surrounding infrastructure including grandstand, changerooms and clubrooms which are leased to the Peel Thunder Football Club with expiry February 2040. Mandurah Mustangs also use the facility for home games and training. As part of the Rushton Park Master Plan, the site and its context are to be thoroughly reviewed. Rushton Park as a collective of facilities needs revitalisation and potential consolidation of provision as the current use of the land is inefficient. This needs to look at the functionality and efficiency of the land use together with meeting the needs of user groups currently on site. Rushton Park has the potential to be used as an events ground in the off-season and provide a valuable community resource.
21.	**Thomson Street Netball** Priority Project C1 / C2	District: Sport and Recreation	Currently provides for 10 courts which is lower than required for a regional facility together with a community hall. Recent resurfacing undertaken for numerous courts. Needs Analysis and Feasibility into the future of netball has been progressed. The City will require State Government support to implement.
22.	**Mandurah Aquatic and Recreation Centre** Priority Project C4	Regional: Sport and Recreation	The most significant community sport and recreation centre within Mandurah. The 6 court indoor space is used by a range of sports including basketball, netball, badminton, volleyball and other associated court-based sports with Mandurah Basketball Association being a priority user. A feasibility study should be undertaken to further expand the MARC to meet the needs of user groups for additional indoor court space and associated infrastructure. There is limited availability of the indoor courts at the MARC. Therefore, the ability to accommodate both netball and basketball needs is severely limited. Basketball has a priority access based on their current agreement. The potential to provide indoor court-based opportunities for other sports is identified as a need and potentially offsets the demand for additional outdoor court space.

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
23.	**Mandurah Library** Priority Project C3	District: Community (Library)	Located opposite Mandurah Shopping Forum the library provides the most extensive library services within Mandurah with meeting rooms for hire and a 12 people digital hub to provide training and assistance with technology. The future of the library and potential integration within the City Centre Master Plan within the Civic Precinct. For the site (in conjunction with facility 23 – 25), master planning is required to determine how some services may be consolidated or co-located and site subdivided for sale. Investment in the site should be limited until master planning is complete.
24.	**Lotteries House**	District: Community (Office) (Externally Provided)	State owned and controlled facility providing for organisations that are 'eligible organisations' as defined in the Lotteries Act, for use by them exclusively for office accommodation for benevolent or charitable purposes. As a state owned facility, it needs to be recognised as providing a function which does not need to be replicated elsewhere in the City.
25.	**Arts and Crafts Society / Tuart Avenue Building**	Local: Community (Centre)	Detached buildings within the Library precinct providing for community meeting space and outreach services with numerous licences in place.
26.	**Mandurah Family and Community Centre**	District: Community Centre	Detached building within Library precinct and subject to a recent upgrade providing for community activities together with office and consulting spaces and outdoor play space with licences to not for profit providers.
27.	**Dudley Park Child and Parent Centre**	Neighbourhood: Community Centre (Externally Provided)	Providing programs for families with children from birth to eight years of age with access on site to a Child Health Nurse and Speech Pathologist.
28.	**Children and Family Centre (including non-profit space)** Social Infrastructure Plan	Proposed Project in the Social Infrastructure Plan	Proposed in 10+ years with location yet to be determined and operated by state government. The development of the Mandurah Family and Childrens Centre, Peel Health Hub and pending Common Ground development potentially provide services intended in the development of this concept.


Mandurah Performing Arts Centre

Mandurah East

Suburbs:

Parklands
Greenfields
Coodanup
Dudley Park (south)

Population:

19,000	23,000	4,000
2021	2036	growth

Key Demographic Statistics

Under working age

20%	16%
2021	2036

Retirement age

28%	35%
2021	2036

Working age

52%	49%
2021	2036



Components of population change and implications

A gradually diminishing natural population base to 2036 with families tending to age in place and key growth related to inward migration. Projected growth indicates a growth of approximately 4,000 in the period from 2021 to 2036. This will be underpinned by modest residential development.

All suburbs are below the Mandurah average of relative socio-economically disadvantaged suburbs. Coodanup is within the bottom 4% with Greenfields, Parklands (9%), Dudley Park (18%) marginally more socio-economically advantaged.

The focus on Coodanup, Greenfields, Dudley Park (south) will be on improving the efficiencies and relevance of existing community infrastructure.

It is noted that as a rural location, Parklands is not considered for considerable community infrastructure within the scope of this Plan.

Plan 13 Mandurah East Facility Overview

Active Recreation Space
Senior Oval / Junior Oval / Outdoor Recreation

Community Building
Clubrooms / Hall / Library / Community Centre / Indoor Recreation

Schools
High School / Primary School (Public and Private)

Skate Park / Pump Track / BMX

Activity Centres
(District, Neighbourhood, Local)

Lifestyle / Retirement Villages with Private Facilities

City of Mandurah Boundary

No	Name
1	Red Road Community Oval and Hall
2	Mandurah Education and Training (MET) Campus Oval
3	Bortolo Reserve
4	Greenfields Family and Community Centre
5	Eastlake Church
6	Fowler Reserve
7	Mandurah Community Health Centre
8	Silver Chain
9	Duverney Park
10	Winjan Aboriginal Community Centre
11	Coodanup Community College
12	Frasers Sales Office & Community Centre
13	Coodanup Community Centre

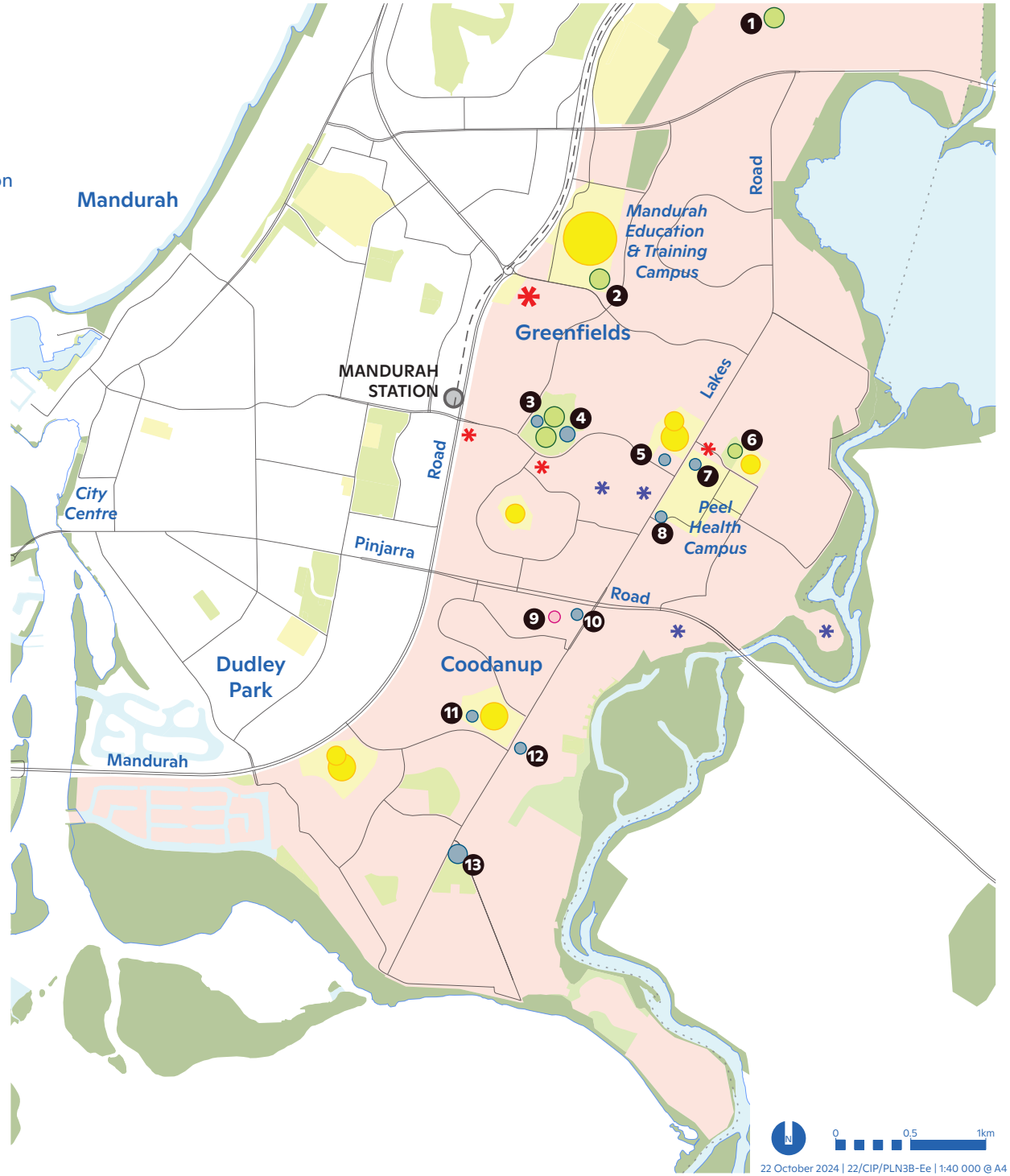


Table 4 Mandurah East facility overview

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
1.	**Red Road Community Oval and Hall** Active Recreation Strategy Red Road Master Plan	Previously planned facility	The need for this project is not supported for progression given the rural nature of Parklands, and the long-term planning of the area recommending no change to this zoning. The Master Plan for the site, which requires rehabilitation, should be subject to review and update accordingly.
2.	**Mandurah Education and Training (MET) Campus: Oval Development** Active Recreation Strategy	Previously planned facility	Land within the control of the Department of Training and Workforce Development with underutilised sporting and recreation space. The MET Campus requires a new master plan which provides an opportunity to improve this oval for community use together with the long-term plans for the whole site. This may also provide an opportunity to relocate some activities subject to the outcome of the Rushton Park Master Plan in conjunction with John Tonkin College Site (Tindale Campus)
3.	**Bortolo Reserve** Priority Project E1	District: Sport and Recreation	A City managed site with a portion licenced to Mandurah Bridge Club. The active sporting reserve caters principally for soccer and little athletics with lighting levels up to 100 LUX and a volunteer fire brigade training track. The sporting and community precinct would benefit from master planning to manage potential upgrades from a community infrastructure and management perspective.
4.	**Greenfields Family and Community Centre (Bortolo Reserve)** Priority Project E1	Neighbourhood: Community Centre (Externally Provided)	Community centre which together with Site 3, should form part of a master plan for the entire reserve.
5.	**Eastlake Church**	Local: Community Centre (Externally Provided)	Community hall available for hire as part of the church facility.
6.	**Fowler Reserve (Riverside Primary School)** Priority Project E2	Neighbourhood: Sport and Recreation (Shared Use Agreement)	A senior sized oval with a primary school with limited facilities in a location with very little community sport access. Used as overflow ground for cricket. Ongoing monitoring of the community use of the oval and implications on use is required including potential small-scale facilities to maximise its use.

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
7.	**Mandurah Community Health Centre**	District: Community Health	Community Health building provided adjacent to the Peel Health Campus which is approximately 15 years old with part of the building providing a focus on Aboriginal health (Nidjalla Waangan Mia Health Centre).
8.	**Silver Chain**	District: Community Health	Community Health building provided adjacent to the Peel Health Campus with a focus on in-home health and aged care services.
9.	**Duverney Park**	Local: Sport and Recreation	Local park with a range of tracks / footpaths through the extensive tree canopy area which also Includes a hard court skate and BMX park with shaded seating BBQ capability. Functions as a local facility albeit intended at a neighbourhood level.
10.	**Winjan Aboriginal Community Centre**	District: Community Centre (Externally Provided)	Specialist Aboriginal community site adjacent to Duverney Park. Owners will be responsible for ongoing monitoring and review of the use and viability of the facility.
11.	**Coodanup Community College** Priority Project E3	Neighbourhood: Community Garden (Externally Provided)	Current location of Mandurah Community Gardens and a small meeting place for Naval Cadets. Ongoing monitoring of the community use of the oval and implications on use is required including opportunities to maximise shared use outcomes for the broader community.
12.	**Frasers Sales Office and Community Centre** Priority Project E4	Local: Community Centre (Externally Provided)	A modern two storey construction with a high level of fenestration and flexibility of room use, currently in use as a sales centre and available for community access. Building has potential in the longer term for community use once sales office is no longer required. In conjunction with the Library Services review, the potential to provide a neighbourhood centre in the eastern district should be explored, which may include partnering or exploring existing buildings in the district. The potential to utilise the land sales centre at Frasers Landing, as a neighbourhood resource centre has the potential to fill this outcome, subject to its capability to be converted into a fit-for-purpose facility to service the needs of the community at a reasonable cost.
13.	**Coodanup Community Centre**	Neighbourhood: Community Centre	City managed hall located within dense bushland. It currently provides for playgroup and scout association with a license to the Scout Association until 2031.


Coodanup College

Mandurah Island

Suburbs:

Halls Head
Erskine
Falcon
Wannanup

Population:

31,000	35,000	4,000
2021	2036	growth

Key Demographic Statistics



Under working age

19%	15%
2021	2036



Retirement age

28%	38%
2021	2036



Working age

53%	47%
2021	2036



Components of population change and implications

Consistently high natural population base from 2016 to 2036. Net migration diminishes to 2036. Projected growth indicates a growth of approximately 4,000 in the period from 2021 to 2036.

This will be underpinned by the growth in young family units. All suburbs are above average the Mandurah average in relation to relative socio-economic disadvantage.

The focus on Halls Head, Erskine, Falcon, Wannanup will be on improving the efficiencies and relevance of existing community infrastructure given that most of the District area is now built out.

Plan 14 Mandurah Island District Facility Overview

Active Recreation Space
Senior Oval / Junior Oval / Outdoor Recreation

Community Building
Clubrooms / Hall / Library / Community Centre / Indoor Recreation

Schools
High School / Primary School (Public and Private)

Skate Park / Pump Track / BMX

Activity Centres
(District, Neighbourhood, Local)

Lifestyle / Retirement Villages with Private Facilities

City of Mandurah Boundary

No	Name
1	Halls Head Parade Community and Sports Facility
2	Halls Cottage (Museum)
3	Western Foreshore (Mandurah Skate Park)
4	Mandurah Country Club
5	Calypso Reserve
6	Glencoe Reserve
7	Peelwood Reserve
8	Halls Head Recreation Centre
9	Mandurah Hockey Stadium
10	Halls Head Croquet Club
11	Halls Head Bowling & Recreation Club
12	Osprey Waters Pump Track
13	Lavender Reserve BMX Track
14	Merlin Reserve
15	South Mandurah Tennis Club
16	Falcon Reserve
17	Mandurah Woodturners Group
18	Falcon Library and Community Centre
19	Falcon Family Centre / Men's Shed
20	Northport Reserve
21	Waratah Church

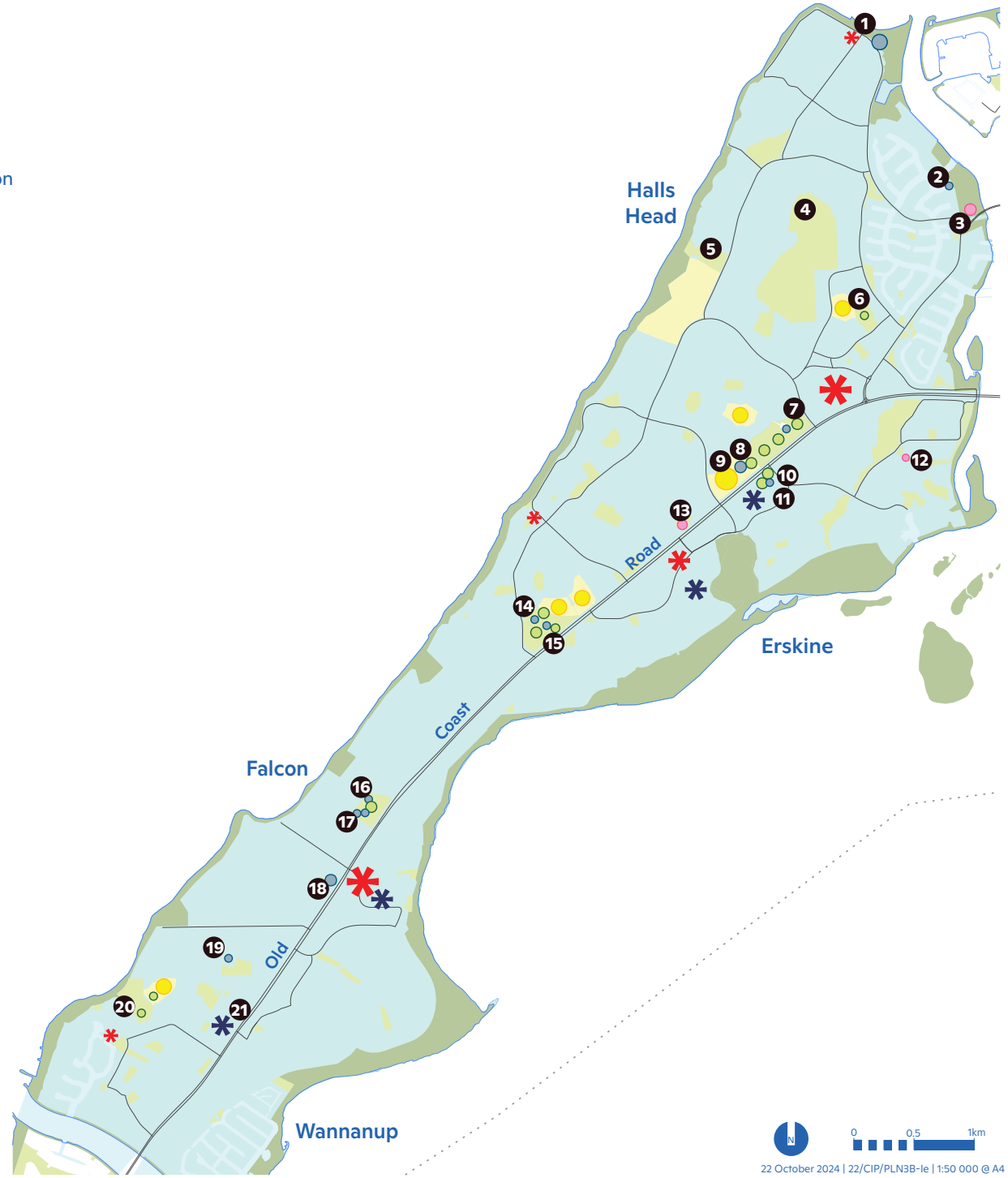


Table 5 Mandurah Island facility overview

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
1.	**Halls Head Parade Community and Sports Facility**	District: Community Centre	Previously named the Mandurah Yacht Club, the facility holds paddling, dragon boats, triathlon and outriggers. The hall area is for hire and accommodates up to 200 people. Continued monitoring the need for additional storage space and the location to accommodate triathlon / rowing / paddle sports together with the whole Roberts Point site will be required.
2.	**Halls Cottage (Museum)**	Local: Museum	Heritage site with a long standing licence agreement to a local heritage group for management.
3.	**Western Foreshore (Mandurah Skate Park)**	Regional: Skate Park	Foreshore area with extensive skate / wheeled sport infrastructure and play equipment providing regional level attractors for a variety of age ranges and diverse user groups. A major upgrade has been completed however remaining part of the site requires further investment to be used as an events space and informal community active recreation.
4.	**Mandurah Country Club**	District: Sport and Recreation	The golf course itself is under lease to Mandurah Country Club on land owned in freehold by the City of Mandurah. The clubhouse is located on land owned by the Mandurah Country Club with recently refurbished bar, function (catering up to 150). As a private facility operated on a commercial basis, no additional investment from the City of Mandurah is required.
5.	**Calypso Reserve** Active Recreation Strategy	Planned facility	To accommodate the recreational needs in Mandurah, 13 additional active reserves were identified as being needed. Calypso Reserve has been identified as one of these reserves to assist local sporting clubs in the Halls Head area seeking additional space to train and expand. In the short term however, there is potential to direct capital commitment to other reserves to facilitate need elsewhere (where there are no toilets / changing facilities) and leave Calypso Reserve as a long term option should it be required.
6.	**Glencoe Reserve**	Local: Sport and Recreation	Prepare a Master Plan with the objective to improve activation and use of the shared use reserve as an overflow to the training space for existing user groups in the district in conjunction with landscape and public open space upgrades.

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
7.	**Peelwood Reserve** Priority Project I1	District: Sport and Recreation	District level facility with three ovals including turf cricket pitch with Mandurah City Football Club (MCFC) and Halls Head Cricket Club as key user groups together with ovals for the Halls Head College. MCFC has historically had a seasonal lease for clubrooms that contain function space, meeting rooms and offices. Sporting facilities include spectator seating and changerooms with the main oval having lighting levels of 300LUX. The southern ovals have lighting levels up to 100LUX. The site should be subject to future master planning to guide to the future development of community infrastructure of the site, to consider pedestrian and vehicle access in and around the reserve, access to public toilets, consider sporting clubs infrastructure needs and broad community use of existing facilities.
8.	**Halls Head Recreation Centre** Priority Project I1	District: Sport and Recreation	City managed as a shared asset with Halls Head College. Access improvements in association with the Mandurah Hockey Stadium to form part of Peelwood Reserve Master Plan.
9.	**Mandurah Hockey Stadium** Priority Project I1	District: Sport and Recreation (Externally Provided / Leased Facility)	The facility is currently in need of a replacement turf together with general upkeep and maintenance. Tenure and long term needs of the school site are also required and to form part of the Peelwood Reserve Master Plan. It is also important to manage and maintain the associated clubhouse (Recreation Centre) infrastructure.
10.	**Halls Head Croquet Club**	Neighbourhood: Sport and Recreation (Externally Provided)	Located on privately owned land with small clubhouse building and three croquet greens. Located adjacent to the Bowling and Recreation Club but with separate access.
11.	**Halls Head Bowling and Recreation Club**	District: Sport and Recreation	Lease until 2034 with extensive clubhouse building and four LED floodlit synthetic bowling greens.
12.	**Osprey Waters Pump Track**	Local: Sport and Recreation	Recently constructed pump track within a local park as part of the Osprey Waters development in Erskine.
13.	**Lavender Reserve BMX Track**	Local: Sport and Recreation	BMX track with limestone base within a local park in Halls Head.

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
14.	**Merlin Reserve** Priority Project I2	District: Sport and Recreation	District level facility with one senior oval and a shared junior oval with South Halls Head Primary School together with the clubrooms and 12 court tennis facility with recycled water used for reticulation of the ovals. A Master Plan for the site has been prepared with general access and changeroom facility improvements.
15.	**South Mandurah Tennis Club**	District: Sport and Recreation	
16.	**Falcon Reserve**	District: Sport and Recreation	Site includes pavilion, changerooms, senior oval, hard courts, BMX / pump track, playground and skate facility. The site is the home ground for South Mandurah Football and Cricket Clubs and has been the subject of a master plan which is predominately implemented.
17.	**Mandurah Woodturners Group**	Neighbourhood: Community Centre	Part of a collection of buildings located within the Falcon Reserve Precinct and subject to a licence to the Club.
18.	**Falcon Library and Community Centre**	District: Library	Well-functioning library and community centre with recently changes to facility to accommodate Child Health Nurse facilities. Future consideration will be required to potential library refurbishment and upgrade, incorporated within a broader service review.
19.	**Falcon Family Centre / Men's Shed** Priority Project I4	Neighbourhood: Community Centre	Aging facility that was previously part of a lease by Department of Communities. City has taken over management of the centre, with the Falcon Men's Shed being a key tenant in association with their shed facilities that are being developed.
20.	**Northport Reserve**	Neighbourhood: Sport and Recreation	A neighbourhood oval with small scale modular toilet and storage facility making it available for community sporting use and a model that should be replicated in other similar locations. Ongoing use to be monitored in association with Falcon Reserve and Falcon Primary School oval as future ovals in the southern part of Mandurah are constrained.
21.	**Waratah Church**	Local: Community Centre (Externally Provided)	Community hall, commercial kitchen, conference room available for hire as part of the church facility.


Merlin Street Reserve

Dawesville and South

Suburbs:

Dawesville
Bouvard
Clifton
Herron

Population:

7,000	12,000	5,000
2021	2036	growth

Key Demographic Statistics



Under working age

23%	18%
2021	2036



Retirement age

23%	28%
2021	2036



Working age

54%	54%
2021	2036



Components of population change and implications

Consistent natural growth which slows down significantly in five-year intervals from 2016 to 2036. Net migration reduces significantly to 2036. Projected growth indicates a growth of approximately 5,000 in the period from 2021 to 2036. This will be underpinned by both new residential development with a focus on young family units. Dawesville and Bouvard, Herron and Clifton will experience the most growth in the District.

All suburbs are above the Mandurah and WA average in relation to relative socio-economic disadvantage index.

The focus on Dawesville and Bouvard, will be maximising the use of shared community use sporting infrastructure, capitalising on the community centre at Dawesville and ensuring that community access is not compromised by its distance from the central Mandurah area. The rural areas will need to be recognised while improving the efficiencies and relevance of existing / proposed community infrastructure to those areas.

Plan 15 Dawesville and South District Facility Overview

Active Recreation Space
Senior Oval / Junior Oval / Outdoor Recreation

Community Building
Clubrooms / Hall / Library / Community Centre / Indoor Recreation

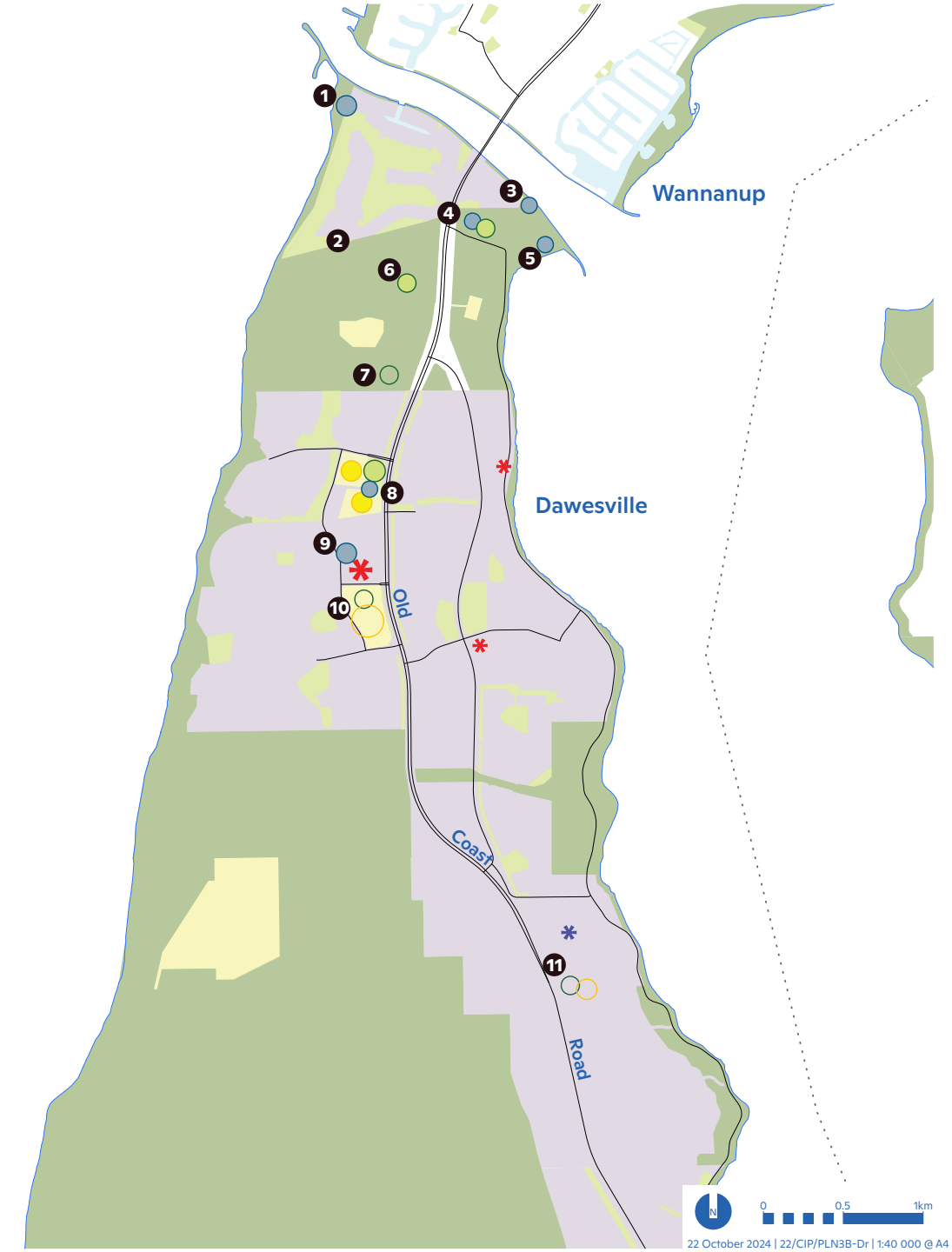
Schools
High School / Primary School (Public and Private)

Skate Park / Pump Track / BMX

Activity Centres
(District, Neighbourhood, Local)

Lifestyle / Retirement Villages with Private Facilities

City of Mandurah Boundary



No	Name
1	Port Bouvard Surf Lifesaving Club
2	The Cut Golf Course
3	Southern Estuary Hall
4	Port Bouvard Recreation and Sporting Club (Inc)
5	Maritime Skills Centre
6	Port Bouvard Pistol and Rifle Club Air
7	Caddadup Reserve *(proposed project)*
8	Ocean Road Sports Facility
9	Dawesville Community Centre
10	Dawesville High School Site *(proposed project)*
11	Dawesville South Structure Plan Area Oval
12	Dawesville Youth Park *(proposed project - location not defined)*

Table 6 Dawesville and South facility overview

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
1.	**Port Bouvard Surf Lifesaving Club**	District: Surf Club / Community Centre	A large two storey and storage clubhouse with capability of providing up to 300 people in the function room. Existing lease which will be subject to review.
2.	**The Cut Golf Course**	District: Sport and Recreation	Privately owned golf course, however, includes function facilities that are available and accessible for community groups and organisations for hire.
3.	**Southern Estuary Hall** Priority Project D1	Local: Community Centre	Located to the south of the Estuary at the end of Thisbe Drive. It provides small hireable space which has limited functionality.
4.	**Port Bouvard Recreation and Sporting Club (Inc)** Priority Project D1	Neighbourhood: Sport and Recreation	The clubhouse building with extensive function room, also hosting the Dawesville RSL and 3 synthetic bowling greens and a grass green utilised for croquet. There are 4 hard courts used for tennis with two having LED lighting and separate small clubhouse building. Existing lease will be subject to review in the future.
5.	**Maritime Skills Centre**	District: Education	Currently occupied by the Department of Education and Training (DET) and leased until 2031. Existing lease which will be subject to review in the future.
6.	**Port Bouvard Pistol and Rifle Club Air**	District: Sport and Recreation	Located on Country Club Drive adjacent to the Southern Operations Centre. Currently leased to the club until 2029 with 30m and 50m shooting ranges to the south of the entry.
7.	**Caddadup Reserve** Active Recreation Strategy		For a significant period, Caddadup Reserve has been identified as a district level sporting facility and within the Active Recreation Strategy provision made for two active recreation models and club facilities. The land is severely constrained for development with having significant high quality vegetation, challenging contours and accessibility challenges. Given the limited population growth in the Mandurah South district, identifying future need is also questioned. As a result, for the life of this Plan, no further progress on this site is recommended.
8.	**Ocean Road Sports Facility**	Neighbourhood: Sport and Recreation (Shared Use Agreement)	One oval with two cricket nets and synthetic wicket on Crown Reserve / Ocean Road Primary School with 100LUX lighting together with sports pavilion located to the south of the oval.

No.	Name *Link to Existing Plan and Priority Projects (where applicable)*	Hierarchy and function	Commentary, context and rationale
9.	**Dawesville Community Centre** Priority Project D2	District: Community Centre (under construction)	Community building to provide for playgroups, art, offices for services (young family support and place-based services). The facility will be extensive in size and offers the opportunity for a variety of community use. The centre will need to ensure that community need is being met and community usage is high. Opportunities will also be explored to provide partnership opportunities with not-for-profit organisations and commercial service providers which are identified as a local need.
10.	**Dawesville High School Site** Active Recreation Strategy Priority Project D3	Neighbourhood: Sport and Recreation	Land has been acquired for a future high school in Dawesville (Lot 392 Bailey Boulevard) and within the Active Recreation Strategy, opportunities to provide for a community accessible oval was identified to support clubs based on Ocean Road. This plan remains in place should progress be made to deliver a high school in this location, noting that this site has significant environmental attributes that need to be managed.
11.	**Dawesville South Structure Plan Area Oval** Active Recreation Strategy Priority Project D5	Neighbourhood: Sport and Recreation	Identified in the Dawesville and Southern Districts Active Recreation Strategy as an opportunity to provide one Active Open Space Model of the recommended five within the Strategy. The 'Dawesville South Outline Development Plan' identifies a proposed primary school site. With appropriate planning and allocation of public open space adjacent to the school, the City has the opportunity to negotiate a shared use agreement with Department of Education with adjoining open space. The existing Structure Plan will require refinement over time and at this stage, the final need for a primary school will be undertaken together with allocation of open space.
12.	**Dawesville Youth Park** Skate and BMX Strategy Priority Project D4	Neighbourhood: Skate Facility	The City has previously completed a Skate and BMX Strategy followed by a Skate and BMX Feasibility Study that identified the need and scope of a district skate and BMX facility to service the southern districts however finding a location has been challenging. This work was undertaken prior to the expansion of the Falcon Skate Park. Future need is acknowledged and with the further progression of the neighbourhood centre and community centre, together with foreshore upgrades in key locations, further potential options should be considered.




Dawesville

Operational systems and process outcomes

Key issue	Commentary and considerations
Long Term Financial Plan The identification of projects within the Plan are to be incorporated within the LTFP which is subject to ongoing review. This review will be informed by the development of project specific business cases and an annual internal prioritisation process. In the short term will require removal of currently commitment projects that are not recommended for progressing.	The Plan identifies several funded and unfunded projects and investment prioritising is required. This includes renewal and expenditure components which should be verified, agreed, and documented.
Booking processes and reserve allocation Committing to a review of the current booking procedures and undertake modifications to encourage ease of access to infrastructure by all community groups, clubs, organisations, and individual community members.	The capturing of booking data is inconsistent and fails to capture sufficient data to prove the value return on investment. Outcomes of new systems should consider casual / unstructured and non-club-based data as well as formal bookings of the community infrastructure.
Review of leasing, licenses and hire charges The City commits to the establishment of appropriate leasing and license terms which are fair and equitable for all community users of City owned and controlled facilities. This will also include a review of hire charges which will be updated on an annual basis.	Currently the system is not considered to be fair and equitable in its approach to leases, licences and hiring of facilities owned and controlled by the City of Mandurah. It is recognised that this needs to be addressed to ensure fairness and priority of access to those users which best service the needs of the Mandurah community. There should be a regular review of all leased and licensed facilities to ensure they are appropriately used (performance of user groups), managed and maintained in accordance with recognised standards for lifecycle costing.
Floodlighting Establish standards for minimum levels of provision for facility types and a gradual replacement of halogen lights to LED. The policy intervention should be consistent with the City's Environment Strategy by reducing the carbon footprint and operational service costs. As a basic principle the following will be considered as an acceptable luminance level for sporting infrastructure: Sports Fields: 150 lux; Outdoor courts: 100 lux; Skate parks: 100 lux; Small Ball: 200 lux; Small training areas: 50 lux.	Existing provision of 50 LUX is generally due to concerns related to obtrusive lighting, however provision should be reviewed to respond to the needs of small ball sports and potential partnerships with other sports who are seeking a higher standard of lighting provision. This may be achieved through a shared funding model or in exceptional cases where a business case justifies further investment.
Provision of changing room infrastructure Wherever practical the refurbishment of existing community facilities should be considered to provide for gender diverse and / or extended changing room provision for community user groups. This should also include shared use agreements on school sites to minimise duplication and excessive levels provision.	A priority list of gender diversity facilities has been developed and is in the process of being rolled out but needs to align to the broader facility investment and asset management process. This should be considered within the Project Management Framework and project prioritisation assessment.

Key issue	Commentary and considerations
Not-For-Profit Organisations The City should establish key principles for the development of not-for-profit infrastructure and allocation of City controlled space for such use.	Wherever practicable, the City should enable and/or facilitate development by not-for-profit or commercial entities who wish to establish a service within the City, which meets an identified or perceived need within the City, including the private schools and the active sport and community facilities.
Capacity building The City will continue to develop and invest in Club Connect and similar capacity building programs to facilitate the growth of the volunteer base for community clubs, organisations and groups.	The capacity and capability of community clubs, associations, organisations and not-for-profit entities are critical in delivering the key outcomes the City is seeking to achieve through its community facility infrastructure. The City will seek to work in partnership with user groups to ensure there is sufficient support to enable them to be self-sufficient.
Multi-functional Buildings City investment in community facility provision will only be considered (in all but exceptional circumstances) where it is proposed to develop / rationalise a multi-functional shared facility which services the needs of several groups and can be appropriately identified and confirmed.	The multi-functional capability of flexible and adaptive facilities is to be encouraged to maximise the flexibility of use of all new and existing buildings. This will be determined in consultation with relevant community groups to ensure the outcome is aligned with community need.
Partnership Funding, Grant Acquisition and In-Kind Support As part of any new development being considered the City will seek a commitment (financial and in-kind) to the development of new infrastructure from user groups/ clubs/organisations.	The City has limited available financial resources and is not able to fund all projects. Projects are to be prioritised annually and subject to ongoing review. The value for money return on any investment will be a critical assessment process and will include the extent of financial and in-kind support which community groups are able to bring to the partnership in developing community infrastructure.
Rationalisation of Provision Where existing community facilities are identified as being under-utilised, identify opportunities for alternative community use to ensure the optimum utilisation of the land and buildings is generated. This will include the development of a business case to substantiate changes recommended.	The functionality and viability of community infrastructure is variable throughout Mandurah. It is important to understand the level of usage, adaptability, and constraints to ensure future investment is targeted at improving the ongoing return on investment.
Culture and Arts Strategy Alignment To complement the arts strategy, a review of the functionality of current community buildings and determine their viability of performing an arts / cultural function is required. Where deficits in provision exist, opportunities will be explored to modernise and adapt existing infrastructure to meet those needs. The relative priority for investment will be subject to an annual review	The extent of arts and cultural infrastructure to service specific local community arts and cultural needs is lacking (i.e. music space, digital arts, visual art spaces, residency studios etc.). The ability for current buildings to be used for a diverse range of arts and cultural activities is compromised by a traditional build footprint. It is the intent to work towards developing a range of opportunities for its community groups by adapting spaces within the existing portfolio of buildings, where possible, and only in exceptional circumstances develop be-spoke spaces which can only be utilised by a single user group.

Key issue	Commentary and considerations
Library Services Review A library service review should be progressed to plan for a continued presence of Lakelands Library; redevelopment of a central Library; continuing adaptation of Falcon Library and a potential facility in the Mandurah East district.	There is a need to continually adapt the service to reach the young adult market effectively; provide internet capabilities and skills to offer university ready courses; adapt to seniors use and in particular services for housebound residents; create a stronger link with early childhood literacy ;expand makers space opportunities for those children with creative skills; consider the potential partnership and servicing of a university campus; other services related to the digital market will emerge and need to be planned for in the delivery of future services.



Falcon Library and Community Centre

5. Implementation

Actions and next steps

The range of actions within the Community Infrastructure Plan will require sustained effort and cross-functional work to ensure delivery of the recommendations of the Plan.

A key outcome is that an internal Community Infrastructure Plan Implementation Group ('Implementation Group') is established, to lead the delivery of the actions including:

- budget allocation through the Long Term Financial Plan for design and delivery of key infrastructure projects;
- funding submissions and management of grants for infrastructure projects;
- asset renewal and upgrades for public spaces and servicing infrastructure;
- business case development for key built form and partnership outcomes;
- preparation, review and engagement for Master Plans recommended within the Plan; and
- reviewing Community Initiated Infrastructure Projects.

Numerous lower priority actions may be implemented through the regular scheduled renewals asset management process, whilst other, higher priority actions will require sustained funding through direct budgeting, and/or in combination with other sources.


Contemporary Art Spaces Mandurah

Review and Modifications

The Plan will need to respond to future changes in state and regional policy as well as any changes to local circumstances and priorities. This may be done through occasional updates as well as periodic comprehensive review.

An update of the Plan should be undertaken to ensure that alignment to priorities and intended updates and are reflected in the Long Term Financial Plan reviews and biennial Corporate Business Plan review and updates, or if further data and analysis becomes available.

It is recommended that background information be updated in response to the availability of information or changes which may not have been foreseen at the time of formulating the original Plan.



Visit Mandurah and Russell Ord Photography

Appendix 1 Alignment to existing plans and strategies

Document	Direct implications
Relevant City of Mandurah Plans and Strategies	
Mandurah Active Recreation Strategy 2015-2025	The key outcomes of the 2015 Strategy included: • 13 additional 'open space' models (2.68 ha Active Open Space Template) • Achieved 6 additional active reserves (Ocean Road, Lakelands Park ③, Oakwood Primary School and Madora Bay Oval) • Additional 6 spaces identified (Calypso Reserve, Caddadup Reserve, Dawesville High School site, in Dawesville South (with a Primary School Site) and the Mandurah Education and Training Campus.) • Provided templates for facility development. • Noted the future at Ravenswood Regional Sports Facility is beyond the scope of the plan. • Did not include reference to indoor and outdoor court space provision. Key planned outcomes included with the Active Recreation Strategy are considered within the Plan. Importantly, a number of priorities and planned projects are recommended for realignment, particularly in regard to the additional 6 spaces identified for further development. Any outstanding actions from this Strategy are replaced by this Plan.
Social Infrastructure Plan 2013 -2043	This Plan identified three priority issues for the City, including: 1. Affordable non-profit/community organisation accommodation. 2. Social and crisis support accommodation. 3. Facilities and programs for people to build social networks and participate in community life. Since the adoption of the Plan, there has been significant progress in improving social infrastructure and services within Mandurah. Further integration with sport and cultural infrastructure for more efficient use of resources and to maintain and enhance the wellbeing of the community. The key outcomes of the 2013 Plan and review/ updates in 2017 include (with notes in provided in bold outlining current progress that are relevant to the development of this Plan): • Mandurah North District Library and Community Centre (acknowledging interim facility) • Dawesville Community Centre (under construction) • Non-profit accommodation facility (partly provided at Mandurah Family Centre) • Social and Crisis Support Facility (location options provided) (Common Ground project progressing) • Merlin Reserve Community Centre (removed in 2017 update) • Greenfields Family and Community Centre upgrade (to be included in Bortolo Reserve Master Plan) • Children and Family Centre (location options provided) • Generic Community Service Group centre (community hall) (location options provided) Cultural Infrastructure and strategic review of Libraries beyond the Mandurah North project were not included in the plan. Any outstanding actions from this Strategy are replaced by this Plan.

Document	Direct implications
Skate and BMX Strategy 2012-2022	The strategy amplifies the need to cater for an emerging youth cohort which is likely to increase within the next ten years due to migrant population growth and existing family units ageing in place. There is a need to review commitments under the 2012 strategy and determine what has been developed, current shortfalls and changing trends in the provision of wheeled sport infrastructure which may impact on recommendations related to future provision.
City Centre Master Plan 2024	The Master Plan, as a key Activity Theme outcome seeks to ensure that delivery of strategic community infrastructure to service the broader community is located within the City Centre with key projects including a Central Library and Learning Facility; a focus area for further investment in tertiary and higher education; and key community infrastructure such as seniors, museum, arts studios and so on. Project area plans are included for the Civic Centre Precinct and Heritage Precinct that outlines key improvements to these locations together with highlighting community infrastructure outcomes.
Property Strategy 2022	A key principle of the Property Strategy states that all Social and Community assets should be located on Crown Land, with no new assets to be developed on freehold land, where possible. This is in acknowledgement of a number of existing and planned infrastructure that are located on freehold rather than Crown Land. Key recommendations include provision for the Lakelands Community site and Community House site and the Library Precinct that are factored into the outcomes of this Plan.
Place Enrichment Strategy 2023	The plan sets out the establishment of a Place Planning process and a mechanism for increasing the level of community engagement and allocation of resources. There is a focus in the first four years of the plan on community events and working with residents to build capacity locally and improve the City's understanding of program and service needs.
Buildings and Community Facilities Infrastructure Asset Management Plan 2021	Asset Management and limited financial capabilities are critical considerations related to the development of new infrastructure. Alternative funding sources will need to be sought for any new major capital build and this will need to consider ongoing operational costs. The option is to improve current building efficiencies and use and rationalise building and POS provision to ensure they respond to an identified need. The co-location and multi-functional use of existing facilities will need to be reviewed and only in exceptional circumstances should single users occupy / control community assets.
Youth Strategy 2021-2026	The Youth Strategy identifies a growing community with a need to gain access to infrastructure within proximity to their home due to the lack of access to vehicular transport. The key focus for youth provision is at the Billy Dower Youth Centre with localised opportunities available on public open space and neighbourhood community centres, particularly aligned to events and programs.
Access and Inclusion Plan 2021-2026	All new infrastructure will need to comply with legislative requirements. The City needs to be mindful of whether it seeks to develop infrastructure to a level above the minimum standards and incorporate these within an adopted 'Standards of Provision'. For existing non-compliant buildings, a program will need to be put in place to upgrade and enhance to ensure compliance wherever practical. This will need to be incorporated in future capital works plans, if not already considered.

Document	Direct implications
Public Health and Wellbeing Plan 2020-2023	The plan has been developed to address health inequalities within Mandurah. Critical to this is the constant review and adaptability of both community infrastructure and the programs and services provided by the City of Mandurah or in partnership with other service providers.
Reconciliation Action Plan Oct 2019-Oct 2022	The Reconciliation Action Plan identifies some critical heritage considerations when developing now infrastructure and in recognising the need to respect historical Aboriginal use and occupation of the land through the ongoing evolution of POS and public places.
Events Strategy 2019-2023	Investment has been undertaken on both the eastern and western foreshore over the past few years which has increased connectivity and the viability of these spaces as a major event attractor. It is also important to recognise other areas within the community which may be utilised for more localised events and to enhance opportunities for community social connectivity. This Strategy is currently under review.
Community Safety and Crime Prevention Strategy 2017-2022	Crime Prevention Through Environmental Design (CPTED initiatives should underpin the development of new community infrastructure and the principles are to be adapted to facilitate improvements to existing public open space and community infrastructure with the aim of increasing activation which in turn increases passive surveillance and public safety perceptions.
Arts and Culture Strategy 2023 -2028	The Strategy recognises Mandurah has a diverse range of cultural resources and opportunities of significance for both the resident community and visitors. There is a specific need to review and assess the fitness-for-purpose of arts and cultural infrastructure. Currently there is a deficit in the provision of music rehearsal and performance spaces, more studio spaces, exhibition and gallery facilities and access to contemporary digital equipment and software. They are recognised as key elements of a community which provide opportunities for social engagement and activation of areas. Without ongoing review and investment, effective programming, community capacity building, marketing and promotion the sector is unlikely to meet the diverse needs of the community.
Community Initiated Infrastructure Policy	The policy re-enforces the need to develop a robust and defensible business case for any community driven project to be considered by Council and establishes a set of planning principles for the development of community infrastructure that should be aligned to those within the Plan, which covers all community infrastructure components.
Environment Strategy 2023-2033	The strategy identifies the need to manage environmental stewardship while ensuring the community can maintain access to and utilise a range of active sporting reserves / facilities. The most critical aspect is to manage access in an environmentally sensitive way and ensure that decisions are balanced, and the resultant environmental footprint is mitigated in a responsible and considered manner (i.e. through more effective use of water, protecting sensitive flora and fauna and utilisation of Environmentally Sensitive Design solutions wherever possible.

Document	Direct implications
Relevant State Government Plans and Strategies	
State Planning Strategy 2050 and the South Metropolitan Peel Sub-Regional Planning Framework (March 2018)	Both reference social (community) infrastructure as having a key role to play in attracting and retaining key workers and their families. The State Planning Strategy infers the financing of social infrastructure will require innovative and creative approaches and partnerships while the latter indicates the provision of health, education and sport and recreation services in the sub-region will need to accommodate a growing and ageing population and to promote better use of existing infrastructure and facilities.
State Planning Policy 3.6: Developer Contributions for Infrastructure (2021)	The policy states that only those items identified as being necessary in a local government's Strategic Community Plan and capital works program should be considered within a Developer Contribution Plan. It is recognised that the City of Mandurah does not currently have a DCP nor is it envisaged to develop one due to very little land remaining for greenfield subdivision.
Draft State Planning Policy 2.9 - Planning for Water and Planning for Water Guidelines	Provides clarity around how water-related provisions are implemented. This is a critical consideration in the development and ongoing maintenance of new and existing sporting spaces.
Strategic Priorities for Western Australian Sport (SportWest 2020)	Highlights the importance of collecting and analysing participation and usage data and establishing a monitoring and evaluation framework to support future investment decisions.
State Sporting Infrastructure Plan Review 2019 (Department of Local Government Sport and Cultural Industries)	Indicates State Government to funding moving towards evidence-based outcomes and re-enforces the need to develop appropriate internal business cases before the City of Mandurah seeks to secure state level funding.
Department of Culture and the Arts Strategic Plan 2016 and Strategic Directions Framework 2015-2030 for Arts and Culture in WA	These plans recognise that local areas have their own unique and diverse arts and cultural needs. They also provide guidance on the provision of key cultural and arts services within Mandurah. Of note is the recognition of the Aboriginal culture through ongoing support of sympathetic environmental and interpretive signage in recognition of culturally significant places.
Better Choices: Youth in WA (Department of Local Government and Communities)	This Strategy suggests a focus will need to be on multi-functional youth services and the importance of the City of Mandurah in supporting innovative youth-led initiatives as an empowering way of involving young people in their delivery.
Age Friendly Communities; Age Friendly WA Toolkit and Seniors Strategic Planning Framework (Department of Communities 2016)	The importance of providing age-appropriate infrastructure to service the needs of an ageing community is emphasised. Where dedicated spaces are required, these are likely to be related to high care dementia /Alzheimer's provision which may be best provided in partnership with alternative service providers.

Document	Direct implications
Relevant Industry Plans and Strategies	
Community Facility Guidelines – Parks and Leisure Australia WA (2020) and **Community Facility Guidelines – Public Open Space Assessment Parks and Leisure WA (2020)**	Provides a framework for local community facility and public open space provision. In assessing public open space within Mandurah, it confirms that accessibility to regional level space is below the industry standard but a reasonable level of neighbourhood and district level provision. This however may be skewed by the relatively high level of Shared Use Agreements (SUA) with schools which a key to the delivery of sports spaces. The lack of regional level provision is likely to necessitate increasing capacity and capability of existing open space. Reference is made later in this plan to the Community Facility Guidelines benchmarks related to community infrastructure. The development of community infrastructure is not an exact science and is informed through the process of assessing current provision against industry standards, projected requirements having regard to demographic changes and benchmarking relevant to the specific local government and population profile.
World Health Organisation (WHO) Age Friendly Communities Network	WHO's policy framework on active ageing and Global strategy and action plan on ageing and health establishes the parameters related to seniors' provision and underpins a number of initiatives currently being undertaken by the City.
Tennis West Strategic Facilities Plan (2018)	Identifies Mandurah as having the potential to develop an existing venue to meet future demand by creating a large Community Centre (12+ court facility). Reference is also made to working with the City of Mandurah to develop a Tennis Strategy and investigate the development of a Regional multi-use community sports hub to meet future demand and prioritise facility upgrades at the South Mandurah Tennis Club.
Bowls WA Strategic Facilities Plan (2012)	References a need for more sustainable and professional approach to the management and delivery of bowling club infrastructure. The demand for new club facilities to add to current levels of infrastructure across Metropolitan Perth is not proven. Future investment in bowling club infrastructure requires a careful assessment of need and the financial viability of the business model.
Western Australian Football Commission Strategic Facilities Plan 2020 – 2030 (2020)	References Mandurah as a key growth area for the sport with the provision of one additional proposed new oval identified. There remain challenges to be resolved in the upgrade of existing facilities to meet the growth in female participation.
AFL Preferred Community Facility Guidelines (2024) and Cricket Australia Community Cricket Facility Guidelines (2023)	Provide guidance on standards of facility design, function, and composition. These are useful benchmarking guidelines for community sporting facilities.
Western Australian Cricket Infrastructure Strategy 2019-2028	Identifies the Peel Region as the second largest potential for growth to 2026. A key focus is on ensuring clubs and facilities are sustainable and provide for diverse participation opportunities.

Document	Direct implications
Hockey WA Strategic Facilities Plan 2009 to 2025	Recognises the value of the synthetic turf facility at Halls Head but raises concerns over maintaining the financial viability given the limited membership number and potential for growth.
Netball Strategic Facilities Plan	Highlights the importance of redeveloping the Thompson Street netball facility given the current growth profile of the sport (which has retained a relatively flat growth profile due to the lack of availability of court space). This is likely to be a focus for the sport and integral to the Plan's outcomes.
Basketball WA Strategic Plan 2021-2025	A Key Initiative of the Strategic Plan is that "Associations have home court facilities that allow them full-time peak hour access to 4 courts per 25,000 population in surrounding area." with a Key Performance Indicator stating "All metropolitan and Peel NBL1 Clubs have appropriate access to 8-courts.". The Strategic Plan also seeks to ensure community facilities are available in every community with a key performance indicator for "Shared use policies for indoor facilities on school property are agreed by the Education Department."




Riverside Gardens

CITY OF MANDURAH

City of Mandurah
PO Box 210, Mandurah WA 6210
council@mandurah.wa.gov.au
www.mandurah.wa.gov.au

2	**SUBJECT:**	Disposal – Lease to Amplitel Pty Ltd Telecommunications Site, Reserve 44953, Lot 300 Dunkeld Drive, Herron
	DIRECTOR:	Director Business Services
	MEETING:	Council
	MEETING DATE:	29 April 2025

Summary

Telstra Corporation Limited (Telstra) has leased an 84 square metre portion of Reserve 44953 (Lot 300) Dunkeld Drive, Herron, a telecommunications site for the past 20 years. The lease expired on 31 March 2025 and is now in holding over. Amplitel Pty Ltd (Amplitel), a subsidiary of Telstra, now manage Telstra's leasehold interests and will be the lessee under the new lease.

Council is requested to approve a new lease to Amplitel over the same portion of the land for a further 20-year period. Annual rent will commence at $18,700.00 (inclusive of GST), subject to 3% annual indexation.

Disclosure of Interest

Elected Members should consider whether any disclosures of interest are required under s5.65 of the *Local Government Act 1995* (Act).

Elected Members should consider whether s5.68 of the Act applies. Section 5.68 provides that a Council may allow an Elected Members disclosing an interest under s 5.65 to participate in meetings.

Location

Lot 300, Dunkeld Drive, Herron



Previous Relevant Documentation

G.33/02/05	15 February 2005	Council resolved a market appraisal is to be carried out every five years

Background

The current lease commenced on 1 April 2005, for a twenty year term, expiring 31 March 2025, for the permitted purpose of a telecommunications site.

In March 2024, the City granted consent to the assignment of the lease from Telstra Corporation Limited to Amplitel Pty Ltd.

Amplitel are currently in holding over, paying an annual rent amount of $15,049.66 (inclusive GST).

Comment

The City obtained an independent market valuation of the site in March 2025. The valuer determined a $202.38 per square metre rate (exclusive of GST). Annual rent will commence at $18,700.00 (inclusive of GST) in line with the valuation, subject to 3% annual indexation.

Amplitel requested fixed indexation in lieu of CPI adjustments to minimise the administrative burden of assessing ongoing adjustments and improving financial certainty for both parties. City officers compared 10 previous years of consumer price index price adjustments with 10 years of 3% indexation. The comparison resulted in a $1,320 benefit to the City in accepting Amplitel's request for fixed indexation, noting that historical trends are indicative only of future CPI movements.

Further terms agreed in principle are:

- a break-lease clauses at five-year intervals;
- market rent review at year 10 at the election of either party, or continued application of indexation.

City officers recommend the advertising and subsequent disposal of an 84sqm portion of Reserve 44953 (Lot 300) Dunkel Drive, Herron, to Amplitel Pty Ltd for 20 years.

The lease will also be subject to the approval of the Minister for Lands.

Consultation

Consultation has been undertaken with the lessee to outline the terms of the new lease subject to Council approval. As no changes have been presented by the lessee to the infrastructure requirements or lease area, no further consultation was undertaken.

Statutory Environment

Section 3.58 of the *Local Government Act 1995* – Disposal of Property
'Dispose' includes to sell, lease, or otherwise dispose of, whether absolutely or not.

Section 3.58 (3) of *the Local Government Act* 1995
A local government can dispose of property other than under subsection (2) if, before agreeing to dispose of the property —

(a) it gives local public notice of the proposed disposition —
(i) describing the property concerned; and
(ii) giving details of the proposed disposition; and
(iii) inviting submissions to be made to the local government before a date to be specified in the notice, being a date not less than 2 weeks after the notice is first given; and
(b) it considers any submissions made to it before the date specified in the notice and, if its decision is made by the council or a committee, the decision and the reasons for it are recorded in the minutes of the meeting at which the decision was made.

Section 3.58 (4) of the *Local Government Act* 1995.
The details of a proposed disposition that are required by subsection (3)(a)(ii) include —

(a) the names of all other parties concerned; and
(b) the consideration to be received by the local government for the disposition; and
(c) the market value of the disposition —
(i) as ascertained by a valuation carried out not more than 6 months before the proposed disposition; or
(ii) as declared by a resolution of the local government on the basis of a valuation carried out more than 6 months before the proposed disposition that the local government believes to be a true indication of the value at the time of the proposed disposition.

5.68. Councils and committees may allow members disclosing interests to participate etc. in meetings
(1) If a member has disclosed, under section 5.65, an interest in a matter, the members present at the meeting who are entitled to vote on the matter –
(a) may allow the disclosing member to be present during any discussion or decision making procedure relating to the matter; and
(b) may allow, to the extent decided by those members, the disclosing member to preside at the meeting (if otherwise qualified to preside) or to participate in discussions and the decision making procedures relating to the matter if —
(i) the disclosing member also discloses the extent of the interest; and
(ii) those members decide that the interest —
(I) is so trivial or insignificant as to be unlikely to influence the disclosing member's conduct in relation to the matter; or
(II) is common to a significant number of electors or ratepayers.

Section 18(1)(2)(3) and (4) of the *Land Administration Act* 1997 Crown land transactions that need Minister's approval.

(1) A person must not without authorisation under subsection (7) assign, sell, transfer or otherwise deal with interests in Crown land or create or grant an interest in Crown Land;
(2) A person must not without authorisation under subsection (7) –
(a) grant a lease or licence under this Act, or a licence under the Local Government Act 1995, in respect of Crown land in a manager reserve;
(b) being the holder of such a lease or licence, grant a sublease or sublicence in respect of the whole or any part of that Crown land; and
(3) A person must not without authorisation under section (7) mortgage a lease of Crown land: and (4) A lessee of Crown land must not without authorisation under subsection (7) sell, transfer or otherwise dispose of the lease in whole or in part.

Policy Implications

Not applicable.

Financial Implications

The City will receive an annual rental income of $18,700.00 (inclusive of GST) per annum, with a fixed annual increase of 3% over the term.

In accordance with the City of Mandurah 2024/2025 Fees and Charges Schedule, the Lease Preparation Administration Charge of $1,015.50 (including GST) and Council Report Fee of $662.50 (including GST) will be charged to the lessee. All legal costs associated with the preparation of the lease are to be borne by the lessee.

City officers deem the financial risk associated with the disposal to be low.

Economic Implications

The telecommunications tower continues to provide essential communications facilities to the local and surrounding residents and businesses.

Environmental Implications

No additional infrastructure is proposed; accordingly, no environmental analysis has been undertaken.

Risk Analysis

Limited risk is associated with the disposal of this lease. The current lessee has paid all payments due and payable in a timely manner.

Strategic Implications

The following community outcomes from the City of Mandurah Strategic Community Plan 2024 – 2044 are relevant to this report:

Economy:
- Well-planned, sustainable urban development
- A supportive business environment where investment is encouraged, and entrepreneurship prospers

Community:
- Safe and connected communities

Conclusion

Amplitel Pty Ltd has agreed to enter into a new lease agreement with the City upon the expiry of the current Lease on the terms and conditions outlined in this report.

Council is requested to approve the advertising and disposal of an 84 square metre portion of Reserve 44953 (Lot 300) Dunkeld Drive, Herron, to Amplitel Pty Ltd for a 20-year period at an annual rent of $18,700.00 (inclusive of GST) in accordance with a valuation of $18,700 (inclusive of GST), with a 3% annual rent increase.

RECOMMENDATION

That Council:

1. **Approves the disposal of property by way of lease of an 84m^2 portion of Reserve 44953 (Lot 300) Dunkeld Drive, Herron to Amplitel Pty Ltd on the following terms:**

    1.1 For a term of 20 years with a provision for break lease in five-year intervals;
    1.2 Annual rent commencing at $18,700.00 (inclusive of GST);
    1.3 Annual rent increases at a fixed rate of 3% per annum;
    1.4 Market rent review at year 10 at the election of either party;
    1.5 Subject to the Minister for Lands consent;
    1.6 Commencement date upon the approval of the Minister for Lands;

2. **Acknowledges all legal costs associated with the preparation of the lease are to be borne by the lessee.**

3. **Authorises the Chief Executive Officer to give local public notice of the proposed disposition in accordance with Section 3.58(3)(a) of the *Local Government Act 1995*.**

4. **Delegates authority to the Chief Executive Officer to consider any submissions made in response to local public notice of the proposed disposition and to agree to dispose of the property in accordance with Section 3.58(3)(b) of the *Local Government Act 1995*.**

5. **Subject to the Chief Executive Officer agreeing to dispose of the property in the exercise of authority delegated under Resolution Four, authorises the Chief Executive Officer to finalise the conditions of the agreement.**

3	**SUBJECT:**	Local Government Reform Consultation – Online Registers and CEO KPIs
	DIRECTOR:	Business Services
	MEETING:	Council
	MEETING DATE:	29 April 2025

Summary

The State Government is introducing reforms to the *Local Government Act 1995* (the Act) with the aim to enhance transparency and accountability in local government. The *Local Government Amendment Act 2023* (2023 Amendment Act) was passed by Parliament in May 2023. It implemented several key reforms, particularly relating to local government elections.

The 2023 Amendment Act also brought about the following changes (which are yet to commence):

- Requirements for local government CEO's performance criteria and performance reviews to be published; and
- A requirement for local governments to publish and maintain registers on their website.

To implement these reforms, the State Government has prepared the draft Local Government Regulations Amendment Regulations 2024. The City has drafted a submission (Attachment 3.1) addressing these reforms based on previous positions of Council and areas needing clarity.

It is recommended that Council endorse the City of Mandurah's submission in response to the Department of Local Government, Sport and Cultural Industries' request for comments on the draft regulations.

Disclosure of Interest

Nil

Previous Relevant Documentation

• G.10/1/22	25 January 2022	Council approved the City of Mandurah's submission to the Proposed Local Government Reform as identified in the report attachment.
• G.23/11/20	24 November 2020	Council endorsed the City of Mandurah's submission (as set out in the report attachment) in response to the Department of Local Government, Sport and Cultural Industries request for feedback on the draft Local Government (Administration) Amendment Regulations (No. 2) 2020 and draft Local Government (Model Code of Conduct) Regulations 2020.

Background

On 18 December 2024, the Department of Local Government, Sport and Cultural Industries (DLGSCI) released a paper inviting submissions on proposed regulations to publish Chief Executive Officer (CEO) performance indicators and other public information in online registers.

The proposed reforms are intended to:

- provide greater guidance to Councils on issues of CEO contract renewal, CEO performance reviews and termination of CEO employment
- contribute to standardising of key performance indicators for CEOs, so they can be published on the local government's website in an easy-to-understand format
- improve the operation of the CEO employment standards by providing for the independent members on CEO selection panels to be drawn from a list maintained by the DLGSCI, and for them to be paid in the same manner as independent committee members
- strengthen the requirement for a recruitment process to be undertaken where a current CEO has 10 or more consecutive years of service on expiry of their contract
- provide greater transparency to the public and improve local government record keeping by making the following registers available online on the City's website:
    - leases that the local government is a party to
    - grants of money that a local government makes to other persons or businesses o contracts for goods and services the local government is a party to
    - development applicant contributions, accounting for funds collected such as cash-in-lieu for public open space and car parking.

The DLGSCI is inviting submissions from local governments, council members, CEOs, local government employees and members of the community to consider the proposed regulations and provide feedback.

The feedback received will inform the finalisation of the draft regulations and the practical measures to implement and enforce the legislative requirements. Submissions can be submitted to the DLGSCI until 8 May 2025.

Comment

The *Local Government Amendment Act 2023* (2023 Amendment Act) was passed by Parliament in May 2023. It implemented several key reforms, particularly relating to local government elections. The 2023 Amendment Act also brought about proposed requirements for local government CEO's performance criteria and performance reviews to be published, and the requirement for local governments to publish and maintain online registers, which are yet to commence.

In order to implement these reforms, the State Government has drafted the Local Government Regulations Amendment Regulations 2024 (refer Attachment 3.2) which will implement these reforms. An explanatory paper prepared by the Department sets out what these regulations will require and intend to achieve (refer Attachment 3.3).

The City has drafted a Submission (refer Attachment 3.1) to the proposed reforms based on previous Council/City positions and matters considered by City officers requiring further clarity to assist with drafting of the legislation and implementation by the local government sector.

It is recommended that Council, in response to the Department of Local Government, Sport and Cultural Industries' invitation to comment on the draft Local Government Regulations Amendment Regulations 2024, endorse the City of Mandurah submission.

Consultation

An Elected Member workshop was held on 1 April 2025 on the City of Mandurah submission. Elected Members had the opportunity to shape and inform the City's response.

Statutory Environment

Refer Attachment 3.2 draft Local Government Regulations Amendment Regulations 2024.

Policy Implications

N/A

Financial Implications

If the regulations and the proposed registers are introduced, there is a substantial increase in resources required to ensure the City of Mandurah meets its statutory obligations. It is estimated that the proposed changes will cost the City of Mandurah an additional $150,000 annually, which will have to be funded from ratepayers or a reduction in service.

Economic Implications

N/A

Environmental Implications

N/A

Risk Analysis

In the event that Council do not support the City's submission, a submission will be provided by the Chief Executive Officer.

Strategic Implications

The following community outcomes from the City of Mandurah Strategic Community Plan 2024 – 2044 are relevant to this report:

Leadership:
- A clear and shared vision for Mandurah's future
- Sound decisions based on evidence and meaningful engagement
- Effective advocacy focused on the needs of the community and strong relationships with key stakeholders
- Responsible, transparent, value for money delivery of well planned, sustainable, projects, programs and services
- A committed, innovative, effective, and values driven Council and workforce

Conclusion

Following the Elected Member workshop, Council is requested to endorse the City of Mandurah submission as per Attachment 3.1.

NOTE:

- Refer ***Attachment 3.1*** ***Local Government Reform – City of Mandurah Submission***
  Attachment 3.2 ***Local Government Regulations Amendment Regulations 2024***
  Attachment 3.3 ***Department Explanatory Paper – CEO KPIs and online registers consultation***

RECOMMENDATION

That Council in response to the Department of Local Government, Sport and Cultural Industries' invitation to comment on the draft Local Government Regulations Amendment Regulations 2024, endorses the City of Mandurah Submission as per Attachment 3.1.

CEO Matters – Local Government Amendment Regulations	Council Position	City of Mandurah Response to Regulation Amendment
NEW REGISTERS		
Draft regulation 29F – Lease of Land Register		
It is proposed that: • The register will include all leases, licences to occupy or tenancy agreements that are current or in holding over. • The register would include both where the local government leases property to other persons, or leases property from other persons • The register shall capture the following details: - type of agreement name of the parties to the agreement - if the local government is the lessee or lessor - address of property or other details that identify the property - a summary of the permitted use under the lease - date of the lease or licence was entered into - details about when that lease might end, such as the original fixed expiry date, details of any extensions, or the grounds for which it might be terminated - amount of rent payable on an annual basis • Where property is a residential tenancy, names of the tenants are not to be listed.	**3.4 Additional Online Registers** Proposed reforms: • It is proposed to require local governments to report specific information in online registers on the local government's website. Regulations would prescribe the information to be included. The following new registers, each updated quarterly, are proposed: o Lease Register to capture information about the leases the local government is party to (either as lessor or lessee) **Do not support.** Online registers create additional administration burden on a local government. This creates additional costs for local governments and reduces the amount of money spent on the community. Do not support the lease register, community grants register, interest disclosure register (except where there is a financial disclosure), applicant contribution register and contracts register. This creates red tape and local governments have registers that are maintained internally. More online registers also increase the internet	**Do not support** the requirement to maintain and publish a lease of land register on the City's website. This does not aim to reduce red tape and is not consistent with the objective of improving efficiencies. It is unclear what the publishing of this register will achieve. This will add additional costs to the running of the City and these costs will be required to be funded by ratepayers or services will be required to be reduced to meet the compliance requirements. Prescribing the requirement to update the registers every three months is overly prescriptive, the City suggests that the registers be updated annually if the State Government introduces this register. The City requests the Department provide clarification on the following: • Who is expected to fund this increased obligation which will increase the compliance obligations and does not provide value for money for ratepayers? • The proposed regulation definition of lease is broad. • It appears there is an implied 'minimum' term of 1 year, and 'minimum' usage of "20 hours per week" threshold/benchmark, however further guidance from the Department is required. • The City's interpretation of 29F(1) is that if a

	data and maintenance costs. G.10/1/22 Minutes	community's usage hours is more than 20 hours a week, these types of hire agreements would be captured in the register. The draft Regulations are unclear on whether this "20 hours" is an intentional "part-time" benchmark or happens to be a generic example. • Does the definition apply to members of the public who hold a boat pen licence with the City? The City's interpretation is that the draft regulations do not, however guidance is requested from the Department. • Advise as to whether this would extend to include licences between the local government and the State Government. The City's interpretation of the draft Regulations is that all licences with State government would need to be on the register, with the exception of seabed-related or jetty-related, as these are not on 'land'. The City of Mandurah has varied State Govt licences such as Department of Water Bore Licences with Landscape Management, DBCA Rehabilitation Enviro licences, Department of Education shared-use school licences etc. The City requests that the Department clarify the intent of the register, noting the requirement to maintain a register for the City and the local government sector will create a significant administrative burden. • The City questions why the register would include the grounds on which the lease or licence might be terminated. This is an onerous request on local governments. It is the City's understanding that the Department is trying to capture 'abuse of power' whereby there may be unfair

		grounds for termination, however clarification is required on the intent of the draft Regulations.
Draft regulation 29G - Grants and Sponsorship Register		
It is proposed that: • The register of grants will also include sponsorship arrangements within the previous five-year period. • Grants or sponsorships will include monetary grants, and in-kind grants such as free venue hire. • The regulations will require the register to capture the details of any grants or sponsorship the local government has provided, and include the following details: - the date the grant or sponsorship was entered into - a summary of the grant or sponsorship - the name of the grant or sponsorship recipient - the total value of the grant or sponsorship, including monetary value and any in-kind support or waiver of fees and charges - the final report date for the recipient to report on their spending - if that date has passed, whether relevant reports or acquittals have been received. • The register does not need to include sponsorship or grant agreements which are more than 5 years old or worth less than $500.	Council Meeting 25 January 2022 **3.4 Additional Online Registers** <u>Proposed reforms:</u> • It is proposed to require local governments to report specific information in online registers on the local government's website. Regulations would prescribe the information to be included. The following new registers, each updated quarterly, are proposed: o Community Grants Register to outline all grants and funding provided by the local government o Applicant Contribution Register accounting for funds collected from applicant contributions, such as cash-in-lieu for public open space and car parking **Do not support.** Online registers create additional administration burden on a local government. This creates additional costs for local governments and reduces the amount of money spent on the community. Do not support the lease register, community grants register, interest disclosure register (except where there is a financial disclosure), applicant	**Do not support** the proposed reforms related to the requirement to maintain and publish a grants and sponsorship register on the City's website. Prescribing the requirement to update the registers every three months is overly prescriptive. It is recommended that within the annual report a list of grants provided by the City over a prescriptive amount be required, which does not include in-kind value (that is, City officer time, and any other expenses that do not rely on a transaction that results in a cash outflow). **Strongly does not support** the retrospective registration of data for the previous five years. This will create an onerous and unnecessary burden on local governments. There is a risk that the local government sector lacks preparedness for this requirement and may not have systems in place which captures the required information retrospectively. If the State Government impose this requirement, it is recommended that the register come into effect in the financial year in which the regulation takes effect. If required to include data for the previous five years, Council would be presented with a request to fund one full-time person for a period of 12 months to ensure compliance (resulting in a cost of around $130,000) in addition to the one full-time person required to manage the registers proposed as a result of these amendments. Requests that the Department confirm the following:

	contribution register and contracts register. This creates red tape and local governments have registers that are maintained internally. More online registers also increase the internet data and maintenance costs. G.10/1/22 Minutes C	• Whether the proposed regulations also relate to grants and sponsorship made to the local government. i.e. received by the local government from a third party. • Whether subsidisation of fees and charges for venue/facility hire is to be included within the register (is subsidisation considered to be 'free venue hire'?) • Provide guidance on in-kind grants and how this is to be captured in the register to ensure consistency of reporting across the sector. • In-kind contributions will not be correct unless professional software which tracks officers time in small increments is installed and embedded into the organisation. Accounting for in-kind costs is onerous and can be inconsistently applied across the sector. • Are there restrictions on publishing recipients' information e.g. young people under 18?
Draft regulation 29I Goods and Services Contracts Register		
It is proposed that: • This register is for goods and services contracts that the local government is a party to, including all ongoing, active goods and services contracts. • It will cover all forms of goods and services contracts including those obtained in accordance with the local government's purchasing policy, through a public tender or a	Council Meeting 25 January 2022 **3.4 Additional Online Registers** <u>Proposed reforms:</u> • It is proposed to require local governments to report specific information in online registers on the local government's website. Regulations would prescribe the information to be included.	**Do not support** the goods and services contract register. **Do not support** the register including contracts with a value of $50,000 or more. This will result in an increased governance obligation by the City of Mandurah. If the State Government introduce this amendment, it is recommended that the value be increased to contracts with a value of $100,000 or more. This aligns to previous reform advice.

tender exemption. • The register must include the following details: - Supplier name - Whether the contract arose from a tender process and if not, a summary of the method by which the supplier was chosen - The contract start date - A summary of the goods and services to be provided - Whether the contract has a fixed period, the date that period ends, including contract extensions - Contract variations, including when and for what purpose - Funds spent by the local government under that contract and the expected amount remaining to be paid. • Contracts worth less than $50,000 do not need to be listed on the register. However, contracts with the same supplier with a similar purpose which cumulatively add up to $50,000 need to be listed. • Contracts that have ended do not need to be listed.	The following new registers, each updated quarterly, are proposed: o Contracts Register that discloses all contracts above $100,000. <u>CoM Submission:</u> **Do not support.** Online registers create additional administration burden on a local government. This creates additional costs for local governments and reduces the amount of money spent on the community. Do not support the lease register, community grants register, interest disclosure register (except where there is a financial disclosure), applicant contribution register and contracts register. This creates red tape and local governments have registers that are maintained internally. More online registers also increase the internet data and maintenance costs. G.10/1/22 Minutes.	The City requests the Department notes and clarifies the following: • Proposed regulation 29I (2) (b) implies that contracts are formed following a tender process. The ability to provide additional comment would be welcomed, for example Request for Quote $100K - $249,999 in accordance with the Council Procurement Policy would be recommended. • Proposed reg 29I (2) (d) align the 'summary of the goods and services' with the *Local Government (Function and General) Regulations 1996 (F&GR)* reg. 17 2 (a) tender register requirements '*a brief description of the goods or services required'.* • Proposed regulation reg 29I (2) (e) align the terminology of contract extension with F&GR 112(j) (a) • Whether the value prescribed in the Regulations is GST inclusive or exclusive, as the explanatory documents refers to inclusive of GST. This should be consistent with the tender threshold (ex GST) as LG purchasing policies adopt thresholds exclusive of GST. • Reg. (2) (f) *if the contract is varied on 1 or more occasions — a summary of each variation.* For goods, services or works engaged under a contract (awarded through a tender for example) does this relate to variations to the original contract or individual Purchase Orders under the original contract.

		• The register requires disclosure of the expected consideration at the time of entry and on an ongoing basis which will capture these changes, requiring PO variations to be disclosed would create an unreasonable administrative burden. • It is noted that Contracts worth less than $50,000 do not need to be on the register. However, contracts with the same supplier with a similar purpose which cumulatively add up to $50,000 need to be listed. In these instances, are they to be reported separately on the register? It is recommended that local government are permitted to provide further commentary in relation to these entries. • Can the Department please confirm if this excludes goods, services, or works obtained through an existing contract (which was generated through a tender or tender exempt process)? • Please confirm the Department's position in relation to the disclosure of panel agreements and contracts entered thereunder? Where a LG creates a panel of pre-qualified suppliers, the estimated value is known or knowable for the services over the term, but not possible to determine for each supplier on the panel (unless by average). • Department to note the onerous administrative burden the management of this register will have on local governments. Whilst such registers are maintained in State Government, each local government is managed independently with varied levels of

		system maturity to manage data and reporting requirements. Therefore, it is recommended that additional time of 12 months be provided to ensure preparedness of the obligations.
Draft regulation 29H - Applicant contributions register		
This register is for funds currently held by a local government that have arisen as a contribution from a development application, such as for public art, car parking, public open space or formal development contribution plan. It promotes good record keeping and transparency for the public and applicants in knowing that such money is being appropriately kept and spent. The regulations will require a register of development contributions and cash in lieu payments to be kept and published, which must include the following details: • name of the party that gave the money • address or description of the development location • contribution purpose • contribution amount • date of payment • date the local government must spend the money by (if applicable) • amount of interest earned • list of each item (infrastructure or facility) the money was spent on, including the amount or percentage of the contribution that was attributed to that infrastructure or facility. A local government may omit the money from the	Council Meeting 25 January 2022 **3.4 Additional Online Registers** <u>Proposed reforms:</u> • It is proposed to require local governments to report specific information in online registers on the local government's website. Regulations would prescribe the information to be included. The following new registers, each updated quarterly, are proposed: o Applicant Contribution Register accounting for funds collected from applicant contributions, such as cash-in-lieu for public open space and car parking	N/A

register 5 years after the contribution is no longer held in either its municipal, trust or reserve fund because it has been expended or refunded.		
CEO RECRUITMENT		
Draft regulation 18FAB – Independent Persons Panel		
It is proposed that: • An independent person is required to be included as part of the selection panel in the recruitment of a CEO. • The independent member of a CEO selection panel must be drawn from the list prepared by the Departmental CEO (Director General of DLGSC).	Council Meeting 25 January 2022 **5.8 CEO Recruitment** <u>Current requirements:</u> • Recent amendments introduced provisions to standardise CEO recruitment. • The recruitment of a CEO is a very important decision by a local government. <u>Proposed reforms:</u> • It is proposed that DLGSC establishes a panel of approved panel members to perform the role of the independent person on CEO recruitment panels. • Councils will be able to select an independent person from the approved list. Councils will still be able to appoint people outside of the panel with the approval of the Inspector. <u>CoM Submission</u>: **Do not support.**	**Do not support** the proposed reforms related to the appointment of independent persons to the CEO recruitment selection panel, of whom are selected by the Departmental CEO. The City understands the intent of the proposal however believes that Council should be able to approve the independent person based on its own requirements. It is recommended that if this proposal is introduced, that Council's should be able to request to the Departmental CEO to appoint their own independent person outside of the approved list. As per CoM previous submission, it is strongly recommended that local governments engage an experienced and qualified human resources consultant to facilitate the selection and performance review process and ensure due process is followed. This consultant would in no way contribute to the substance of the performance review or decision in the selection process. The City requests further information on the

	The City understands the intent of the proposal however believes that Council should be able to approve the independent person based on its own requirements. It is recommended that if this proposal is introduced, that Council's should be able to request to the Inspector to appoint their own independent person outside of the approved list and that the independent member does not have any voting rights. If the reform is not supported, the Model standards for CEO recruitment (schedule 2, Division 2, clause 8) already states that at least one independent person must be included in the selection panel. Before any criteria for panel members is introduced, further consultation is required with the City of Mandurah and the sector. G.10/1/22 Minutes	following: • Departments process for selecting independent persons, including criteria, expertise, and experience. • Will the independent person have experience in recruitment and selection, negating the need for local governments to engage their own advice on managing the process • Provide guidance on the process by which independent persons are to be nominated and appointed by the local government, how is the independent person selected. • Will the independent persons by bound under the Code of Conduct (as are committee members)
Draft regulation 18FAC – Disqualifying Interests		
It is proposed that disqualified interest criteria be established for members of the independent persons panel.	The City supports the appointment of a suitably qualified independent HR/recruitment consultant of whom has no voting rights and is free from bias.	**Supports in principle**. The City requests that the Department provide more information on the following: • Who is responsible for managing or investigating any alleged conflicts of interest of independent persons, the local government or Departmental CEO. • Who is responsible for inducting the independent person on their obligations. • In the event of a breach of reg 18FAC (2) by the independent member is the compliance burden the Departments or the local governments.

Draft Schedule 2 Clause 13 – Recruitment to be Undertaken on Expiry of Certain CEO Contracts		
It is proposed to provide clarity regarding the requirement that if a CEO has held their position for 10 years or more, that their contract may not be varied to extend their term and may not be renewed unless a selection process for a CEO is undertaken and they are the successful candidate.	Council Meeting 24 November 2020 Report Response to Local Government Act Amendments. **CEO Contract** <u>COM proposed response:</u> **Not Supported** There is no justification as to why a CEO position must be re-advertised after an incumbent CEO has served 10 consecutive years. Comments as per previous CoM submission from November 2019. <u>CoM response from Council Meeting 26 November 2019:</u> Suggesting that a local government CEO must reapply for their position after ten consecutive years is not considered appropriate. Council, as the employer, should determine when the position of CEO is advertised. Council should continue to have sole discretion regarding the CEO's employment which is governed via a fixed-term employment contract which allows the Council and CEO to end both the contractual and employment relationship if lawful and reasonable causes exist. • The cost associated with a recruitment process are significant. If the Council is satisfied with the CEO's performance, then regulations should not impose such a costly process on the local government, which are ultimately be passed onto	**Supports** this regulation.

	the ratepayers. • To the best of the City's knowledge no other level of Government requires CEO's to undergo this process. • High performing CEO's may choose not to reapply for the position after ten years and this may lead to significant loss in skills and leadership from the local government sector. G.23/11/20 Minutes	
Draft regulation 18FBA – Certification of Compliance with Adopted Standards for Renewal of CEO's Contract of Employment		
It is proposed to require that a local government in addition to certifying that a recruitment or termination process was consistent with the CEO standards, that a CEO contract renewal was consistent with the standards.	N/A	**Supports** this regulation.
Draft Schedule 2 Clause 15A – Performance Criteria		
It is proposed that in order to facilitate the publication of CEO performance criteria and reviews, there be standards in respect of performance criteria.	n/a	**Supports** this regulation.
Draft Schedule 2 Clause 25 – Probationary Period		
It is proposed to insert provisions into the Standard to clarify the application of the standards to terminations during a probationary period.	n/a	**Supports in principle**, however, requests the Department provide further advice on procedural fairness in relation to the termination process.

KEY PERFORMANCE INDICATORS		
Draft regulation 18FAA – Publication of Information Relating to CEO's Performance		
It is proposed that: • The performance criteria of a CEO must be published with the minutes of the meeting of the Council where criteria was approved, either as part of the CEO's contract approval, or as an approval of additional criteria. • Reports on the CEO's performance, including the CEO's response, are to be published with the minutes of the meeting at which that performance review was conducted.	Council Meeting 25 January 2022 **3.5 Chief Executive Officer Key Performance Indicators (KPIs) be Published** <u>Current requirements:</u> • It is a requirement of the Local Government Act 1995 that CEO performance reviews are conducted annually. • The Model Standards for CEO recruitment and selection, performance review and termination require that a local government must review the performance of the CEO against contractual performance criteria. • Additional performance criteria can be used for performance review by agreement between both parties. <u>Proposed reforms:</u> • To provide for minimum transparency, it is proposed to mandate that the KPIs agreed as performance metrics for CEOs: o Be published in council meeting minutes as soon as they are agreed prior to (before the start of the annual period) o The KPIs and the results be published in the minutes of the performance review meeting (at the end of the period) The CEO has a right to provide written comments to be published alongside the KPIs and results to provide context as may be appropriate (for instance, the impact of events in that year that may have influenced the	**Supports in principle**, with the City noting that the proposed regulation 18FAA(7) provides that a decision not to publish performance criterion is to be made by the Departmental CEO, however, does not include a specified timeframe for seeking this approval or circumstances where a request may be sought. The process outlined in the regulations is onerous and complex. The Department would be required to provide guidance material to support council and local governments through this process. KPIs relating to employees/ human resources matters should not be published

	results against KPIs). CoM Submission: **Do not support the results of performance reviews being published.** KPIs relating to employees/ human resources matters should not be published. G.10/1/22 Minutes	
Draft regulation 18AA – Summary of CEO's Performance Review		
It is proposed that the content of a CEO's performance review report, must rate the following against each criterion: • What was the target to be achieved? • Was the target: - achieved - not achieved or - achievement could not be determined. • If the target was not achieved, whether this was beyond the CEO's control and why? • If no determination could be made, why? It is proposed that Clause 15A of the CEO Standards in Schedule 2 provide that a CEO performance criterion (both contractual and additional) must contain: A) The aspect of the CEO's role to which the performance criteria applies. B) The indicator that will be used to assess the performance against that criteria. C) he target to be achieved in order for the performance criteria to be met.		**Supports** the inclusion of the CEO performance criterion in the CEO Standards. Consideration should be given to the inclusion of additional categories: • substantially achieved and partially achieved as part of the assessment process • ability for commentary to be provided for all targets.

D) The evidence which will be used for determining whether the target is achieved.		

Western Australia

Local Government Regulations Amendment Regulations 2024

Contents

Part 1 — Preliminary

1. Citation 1
2. Commencement 1

Part 2 — *Local Government (Administration) Regulations 1996* amended

Division 1 — CEOs

3. Regulations amended 2
4. Regulation 3 amended 2
5. Regulation 18AA inserted 2
   18AA. Summary of CEO's performance review (Act s. 5.38(4)(c)) 2
6. Regulation 18FAA inserted 4
   18FAA. Publication of information relating to CEO's performance (Act s. 5.39AA(1) and 5.96A(1)(i)) 4
7. Regulations 18FAB and 18FAC inserted 6
   18FAB. Independent persons panel (Act s. 5.39A(4) and (5)) 6
   18FAC. Disqualifying interests (Act s. 5.39A(4) and (5)) 8
8. Regulation 18FB amended 9
9. Regulation 18FBA inserted 10
   18FBA. Certification of compliance with adopted standards for renewal of CEO's contract of employment (Act s. 5.39B(7)) 10
10. Regulation 18FC amended 10
11. Schedule 2 clause 8 amended 11
12. Schedule 2 clause 13 replaced 11

Consultation Draft

13. Recruitment to be undertaken on expiry of certain CEO contracts 11
13. Schedule 2 clause 15A inserted 12
15A. Contents of performance criteria 12
14. Schedule 2 clause 25 inserted 13
25. Probationary period 13

Division 2 — Registers

15. Regulations amended 14
16. Part 7A inserted 14

Part 7A — Registers (Act s. 5.96B)

29E. Preliminary 14
29F. Leases of land 15
29G. Grants and sponsorships 18
29H. Development contributions 20
29I. Contracts for goods and services 23

Part 3 — *Local Government (Functions and General) Regulations 1996* amended

17. Regulations amended 25
18. Regulation 35B amended 25

Consultation Draft

Local Government Act 1995

Local Government Regulations Amendment Regulations 2024

Made by the Governor in Executive Council.

Part 1 — Preliminary

1. Citation

These regulations are the *Local Government Regulations Amendment Regulations 2024*.

2. Commencement

These regulations come into operation as follows —

(a) Part 1 — on the day on which these regulations are published on the WA legislation website (***publication day***);

(b) regulations 5, 6, 11 and 13 — on 1 July 2025;

(c) regulation 7, Part 2 Division 2 and Part 3 — on 1 January 2025;

(d) the rest of the regulations — on the day after publication day.

Consultation Draft

Part 2 — *Local Government (Administration) Regulations 1996* amended

Division 1 — CEOs

3. Regulations amended

This Division amends the *Local Government (Administration) Regulations 1996*.

4. Regulation 3 amended

In regulation 3(1) insert in alphabetical order:

adopted standards, in relation to a local government, means —

(a) the standards adopted by the local government under section 5.39B; or

(b) if the local government has not adopted standards under section 5.39B — the standards taken under section 5.39B(5) to be the local government's adopted standards;

5. Regulation 18AA inserted

After regulation 18A insert:

18AA. Summary of CEO's performance review (Act s. 5.38(4)(c))

(1) In this regulation —

target, in relation to a performance criterion, means the target contained in the performance criterion in accordance with the local government's adopted standards.

Consultation Draft

Note for this definition:

See clause 15A of the model standards in Schedule 2 of these regulations (introduced by regulation 18FA).

(2) This regulation applies for the purposes of section 5.38(4)(c).

(3) A statement must, for each performance criterion against which the CEO's performance was reviewed, state the following (to the extent not stated under section 5.38(4)(a) or (b)) —

(a) the target that had to be achieved for the performance criterion to be met;

(b) whichever of the following applies —

(i) the target was achieved;

(ii) the target was not achieved;

(iii) no determination could be made as to whether the target was achieved;

(c) if the target was not achieved — whether this was substantially because of circumstances beyond the CEO's control and, if so, the circumstances;

(d) if no determination could be made as to whether the target was achieved — the reasons why this was the case.

(4) A statement must state whichever of the following applies —

(a) all targets for all performance criteria against which the CEO's performance was reviewed were achieved;

(b) 50% or more, but not all, of those targets were achieved;

(c) less than 50% of those targets were achieved.

Consultation Draft

(5) A target must be disregarded for the purposes of subregulation (4) if any of the following applies —

(a) the target was not achieved substantially because of circumstances beyond the CEO's control;

(b) no determination could be made as to whether the target was achieved;

(c) the target relates to a performance criterion that is the subject of a direction of the Departmental CEO under section 5.39AA(2) or regulation 18FAA(7).

6. Regulation 18FAA inserted

After regulation 18F insert:

18FAA. Publication of information relating to CEO's performance (Act s. 5.39AA(1) and 5.96A(1)(i))

(1) In this regulation, references to the minutes of the meeting of the council are to —

(a) subject to paragraph (b), the confirmed minutes;

(b) until the confirmed minutes are published on the local government's official website, the unconfirmed minutes.

Notes for this subregulation:

1. Confirmed minutes are required to be published on the local government's official website under section 5.96A(1)(f).
2. Unconfirmed minutes are required to be published on the local government's official website under regulation 13.

(2) For the purposes of section 5.39AA(1)(a), the performance criteria must be published on the local government's official website alongside the minutes of

Consultation Draft

the meeting of the council at which the CEO's contract of employment is approved.

(3) The copies of the statements referred to in section 5.39AA(1)(b) and (c) must be published on the local government's official website alongside the minutes of the meeting of the council at which the CEO's performance review is conducted.

(4) For the purposes of subregulation (3), if a statement has not been prepared by the time the minutes are published, the statement must be published alongside the minutes as soon as practicable after the statement is prepared.

(5) Subregulation (6) applies, subject to subregulation (7), to a performance criterion, other than one specified in the CEO's contract of employment under section 5.39(3)(b), that is to be met by the CEO as agreed by the local government and the CEO under the local government's adopted standards.

Note for this subregulation:

See clause 16(1) of the model standards in Schedule 2 of these regulations (introduced by regulation 18FA).

(6) For the purposes of section 5.96A(1)(i), the performance criterion must be published on the local government's official website alongside the minutes of the meeting of the council at which the local government agreed to the performance criterion.

(7) The Departmental CEO may, if satisfied that it is in the public interest to do so, direct that a performance criterion is not to be published under subregulation (6).

Consultation Draft

7. Regulations 18FAB and 18FAC inserted

After regulation 18FA insert:

18FAB. Independent persons panel (Act s. 5.39A(4) and (5))

(1) In this regulation and regulation 18FAC —

independent person, in relation to a selection panel established by a local government, means a person other than the following —

(a) a member of the council of the local government or of any other local government;

(b) an employee of the local government;

(c) a human resources consultant engaged by the local government;

independent persons panel means the panel that the Departmental CEO must establish under subregulation (2)(a);

selection panel means a selection panel that a local government must establish under its adopted standards to conduct the recruitment and selection process for the employment of a person in the position of CEO.

Note for this definition:

See clause 8 of the model standards in Schedule 2 of these regulations (introduced by regulation 18FA).

(2) The Departmental CEO —

(a) must establish a panel of persons to serve as independent persons on selection panels that local governments establish on or after 1 July 2025; and

(b) for the purposes of paragraph (a) —

(i) must, from time to time, appoint persons to the independent persons panel for periods, and otherwise on terms and

Consultation Draft

conditions, determined by the Departmental CEO; and

(ii) without limiting subparagraph (i), may require a person, as a condition of their appointment to the independent persons panel, to provide the Departmental CEO with a written undertaking relating to how the person will conduct themselves.

Example for this subregulation:

For the purposes of paragraph (b)(ii), a written undertaking could relate to how the person will avoid, or otherwise deal with, conflicts of interest or potential conflicts of interest.

(3) If a local government is establishing a selection panel, it is for the local government (and not the Departmental CEO) to select and appoint 1 or more members of the independent persons panel to serve as an independent person on the selection panel (subject to subregulation (4) and regulation 18FAC).

(4) A member of the independent persons panel must not serve, or continue to serve, on a selection panel in contravention of the terms and conditions of their appointment to the independent persons panel (including any undertaking provided by the member as referred to in subregulation (2)(b)(ii)).

(5) A local government must give written notice to the Departmental CEO of the following as soon as practicable after it occurs —

(a) the appointment by the local government to a selection panel of a member of the independent persons panel (including the member's name);

(b) the resignation or removal from a selection panel established by the local government of a member of the independent persons panel (including the member's name).

Consultation Draft

(6) A member of the independent persons panel who is appointed to a selection panel is entitled to be paid fees and reimbursed expenses in accordance with subregulation (7).

(7) Section 5.100 applies to the member as if —

(a) the selection panel were a committee of the council; and

(b) the member were a member of that committee who is neither a council member nor an employee.

(8) The Departmental CEO must publish a list of the membership of the independent persons panel on the Department's website, and update the list from time to time as necessary.

18FAC. Disqualifying interests (Act s. 5.39A(4) and (5))

(1) For the purposes of this regulation, a member of the independent persons panel has a ***disqualifying interest*** in relation to a selection panel if either or both of the following apply —

(a) it is reasonable to expect that, if the recruitment and selection process has a particular outcome, that outcome will result, directly or indirectly, in a financial gain, loss, benefit or detriment to —

(i) the member; or

(ii) a person with whom the member is closely associated (as determined in accordance with section 5.62(1)(a) to (e) and (f) as if the member were a relevant person);

(b) the member has an interest (whether arising from kinship, friendship or membership of an association or otherwise) that could, or could

Consultation Draft

reasonably be perceived to, affect adversely the impartiality of the member as a member of the selection panel.

(2) A member of the independent person's panel must not serve, or continue to serve, on a selection panel if the member is aware, or becomes aware, that they have a disqualifying interest.

Penalty for this subregulation: a fine of $5 000.

(3) If a member of the independent persons panel who is a member of a selection panel becomes aware that they have a disqualifying interest, they must disclose the nature of the disqualifying interest to each of the following as soon as possible —

(a) the Departmental CEO;

(b) the chair of the selection panel or, if the member is the chair, the mayor or president.

Penalty for this subregulation: a fine of $5 000.

8. Regulation 18FB amended

(1) Delete regulation 18FB(1).

(2) In regulation 18FB(2):

(a) in paragraph (b) delete "employment." and insert:

employment; and

(b) after paragraph (b) insert:

(c) regulation 18FBA does not apply.

Consultation Draft

9. Regulation 18FBA inserted

After regulation 18FB insert:

18FBA. Certification of compliance with adopted standards for renewal of CEO's contract of employment (Act s. 5.39B(7))

(1) This regulation applies if —

(a) a local government renews the contract of employment of the CEO of the local government; and

(b) the local government's adopted standards in relation to the recruitment of CEOs apply to the renewal.

Note for this subregulation:

See clauses 4(2)(b) and 13 of the model standards in Schedule 2 of these regulations (introduced by regulation 18FA).

(2) As soon as practicable after the contract is renewed, the local government must, by resolution*, certify that the renewal was in accordance with the local government's adopted standards in relation to the recruitment of CEOs.

* Absolute majority required.

(3) The local government must give a copy of the resolution to the Departmental CEO within 14 days after the resolution is passed by the local government.

10. Regulation 18FC amended

Delete regulation 18FC(1).

Consultation Draft

11. Schedule 2 clause 8 amended

(1) In Schedule 2 clause 8(1) in the definition of ***independent person*** delete paragraph (a) and insert:

(a) a member of the council of the local government or of any other local government;

(2) In Schedule 2 clause 8(3)(a) delete "council members" and insert:

members of the council of the local government

(3) After Schedule 2 clause 8(3) insert:

(4) An independent person on the selection panel must be a member of the independent persons panel established under the *Local Government (Administration) Regulations 1996* regulation 18FAB.

(5) An independent person on the selection panel must be replaced if the independent person makes a disclosure under the *Local Government (Administration) Regulations 1996* regulation 18FAC(3)(b).

12. Schedule 2 clause 13 replaced

Delete Schedule 2 clause 13 and insert:

13. Recruitment to be undertaken on expiry of certain CEO contracts

(1) In this clause —

commencement day means the day on which the *Local Government Regulations Amendment Regulations 2024* regulation 12 comes into operation.

Consultation Draft

(2) This clause applies if, upon the expiry of the contract of employment (the ***current contract***) of the person (the ***incumbent CEO***) who holds the position of CEO —

(a) the incumbent CEO will have held the position for a period of 10 or more consecutive years, whether that period commenced before, on or after commencement day; and

(b) a period of 10 or more consecutive years will have elapsed since a recruitment and selection process for the position was carried out, whether that process was carried out before, on or after commencement day.

(3) The current contract must not be varied so as to extend its term.

(4) The current contract must not be renewed unless —

(a) the local government first carries out a recruitment and selection process in accordance with these standards to select a person to be employed in the position of CEO after the expiry of the current contract; and

(b) the incumbent CEO is selected in the recruitment and selection process to be employed in the position of CEO.

13. Schedule 2 clause 15A inserted

After Schedule 2 clause 15 insert:

15A. Contents of performance criteria

(1) This clause applies to contractual performance criteria and additional performance criteria.

(2) A performance criterion must contain the following information —

(a) the aspect of the CEO's role to which the performance criterion applies;

Consultation Draft

(b) the indicator to be used to assess the CEO's performance against the performance criterion;

(c) the target to be achieved in order for the performance criterion to be met;

(d) the evidence to be used for determining whether the target is achieved.

Examples for this subclause:

1. For the purposes of paragraph (a), the CEO's management of the provision of services by the local government.
2. For the purposes of paragraph (b), satisfaction of persons to whom services are provided by the local government.
3. For the purposes of paragraph (c), at least 90% of persons to whom services are provided by the local government are satisfied with the services.
4. For the purposes of paragraph (d), results of surveys completed by a representative sample of persons to whom services are provided by the local government.

14. Schedule 2 clause 25 inserted

After Schedule 2 clause 24 insert:

25. Probationary period

Clauses 21(2) and 22 do not apply to the termination of the employment of a CEO if —

(a) before becoming CEO, the CEO was never an employee of the local government; and

(b) the CEO's contract of employment provides —

(i) for a probationary period; and

(ii) for the review by the local government of the CEO's performance during the probationary period with a view to determining whether the CEO's employment should continue after the probationary period; and

Consultation Draft

(iii) for the local government to have the option of terminating the CEO's employment during the probationary period after reviewing the CEO's performance as referred to in subparagraph (ii);

and

(c) the local government terminates the employment of the CEO during the probationary period —

(i) after reviewing the CEO's performance as referred to in paragraph (b)(ii); and

(ii) otherwise in accordance with the contract of employment.

Division 2 — Registers

15. Regulations amended

This Division amends the *Local Government (Administration) Regulations 1996*.

16. Part 7A inserted

After regulation 29D insert:

Part 7A — Registers (Act s. 5.96B)

29E. Preliminary

(1) This Part requires the CEO to keep registers for the purposes of section 5.96B(1).

(2) The CEO must keep each register on and from 1 July 2025.

(3) Initially, the information contained in a register must be up-to-date as at the beginning of 1 July 2025.

Consultation Draft

(4) The CEO must then update the register at intervals of no more than 3 months.

29F. Leases of land

(1) In this regulation —

lease means a lease, licence or agreement under which a person has a right to occupy or use land over a period —

(a) whether the occupation or use of the land is on an exclusive basis or otherwise; and

(b) whether the occupation or use of the land is continuous over the period or otherwise; and

(c) whether the period is a fixed period or otherwise;

Notes for this definition:

1. A person's right to occupy or use land under a lease, licence or agreement may, in some situations, derive from a provision of a written law (for example, the *Residential Tenancies Act 1987* section 76C).
2. For the purposes of paragraph (c), the period may, from time to time after the beginning of the lease, licence or agreement, be extended or change in nature (for example, from a fixed period to an indefinite period).

Examples for this definition:

1. For the purposes of paragraph (a), the person's right to occupy or use the land may be —
   (a) to occupy or use the land to the exclusion of all other persons; or
   (b) to share in the occupation or use of the land with other persons.
2. For the purposes of paragraph (b), the person's right to occupy or use the land may be —
   (a) to occupy or use the land continuously over a period of 1 year; or
   (b) to occupy or use the land for 20 hours per week over a period of 1 year.

Consultation Draft

3. For the purposes of paragraph (c), the period may be —

(a) a fixed period of 1 year with no option to extend the fixed period; or

(b) a fixed period of 1 year with an option to extend the fixed period on 1 or more occasions; or

(c) an indefinite period that may be terminated by a party to the lease, licence or agreement giving notice to the other party.

lease period, in relation to a lease, means the period over which the land may be occupied or used;

rent includes the following —

(a) a fee or charge payable for the occupation or use of land;

(b) any other type of amount that is in the nature of rent;

residential tenancy agreement has the meaning given in the *Residential Tenancies Act 1987* section 3;

retail shop lease has the meaning given in the *Commercial Tenancy (Retail Shops) Agreements Act 1985* section 3(1);

unclassified lease means a lease that is neither a residential tenancy agreement nor a retail shop lease.

(2) The CEO must keep a register containing the information required by subregulation (3) in relation to each lease to which the local government is a party —

(a) whether the lease is made before, on or after 1 July 2025; but

(b) subject to subregulation (4).

(3) The required information is as follows —

(a) whether the lease is a residential tenancy agreement, a retail shop lease or an unclassified lease;

(b) the role of the local government under the lease;

Consultation Draft

Examples for this paragraph:

1. Lessor or licensor.
2. Lessee or licensee.

(c) if the lease is a retail shop lease or an unclassified lease — the name of each party to the lease other than the local government;

(d) the following —

(i) if the land has an address — the address;

(ii) otherwise — the location of the land by reference to the number of the relevant deposited plan and the number of the relevant lot shown on that plan;

(e) a summary of the purposes for which the land may be occupied or used;

(f) a description of the lease period, including the following —

(i) the first date of the lease period;

(ii) the last date of the lease period as at the beginning of the lease (if that date is fixed);

(iii) the current last date of the lease period (if that date is fixed);

(iv) if the current last date of the lease period is not fixed — the circumstances in which the lease period will end;

(v) a summary of any extensions or changes in nature to the lease period that occur after the beginning of the lease;

(g) details of the rent payable under the lease to or by the local government.

Examples for this paragraph:

1. $10 000 per annum.
2. $1 000 per month.

Consultation Draft

3. $100 per hour.
4. A one-off amount of $1 000.

(4) Subregulation (2) does not apply to a lease if any of the following applies —

(a) the right to occupy or use the land no longer subsists;

(b) the lease period, as at the beginning of the lease, is a fixed period of less than 1 month and there is no option under the lease to extend the fixed period to or beyond 1 month;

Example for this paragraph:

The land may be occupied or used only for 6 hours on a particular day for a one-off event.

(c) the land may be occupied or used only for the purpose of accessing or egressing other land.

29G. Grants and sponsorships

(1) In this regulation —

final report date, in relation to a grant or sponsorship, means the latest date by which the recipient of the grant or sponsorship must, under the terms of the grant or sponsorship, make a report to the local government covering 1 or more of the following —

(a) the way in which the grant or sponsorship has been applied;

(b) the outcomes achieved by the application of the grant or sponsorship;

(c) the recipient's compliance with the terms of the grant or sponsorship;

(d) any other matter about which the recipient is required to report to the local government under the terms of the grant or sponsorship;

grant means a grant of a monetary or non-monetary kind;

Consultation Draft

sponsorship means a sponsorship of a monetary or non-monetary kind;

value, in relation to a grant or sponsorship, means its monetary amount or, if it is of a non-monetary kind, its equivalent monetary amount.

(2) The CEO must keep a register containing the information required by subregulation (3) in relation to each grant or sponsorship made by the local government —

(a) whether the grant or sponsorship is made before, on or after 1 July 2025; but

(b) subject to subregulation (4).

(3) The required information is as follows —

(a) the date on which the grant or sponsorship is made;

(b) a summary of the purpose for which the grant or sponsorship is made;

(c) the name of the recipient;

(d) the value;

(e) the final report date (if any);

(f) if the final report date (if any) has passed — whether the recipient has made all reports to the local government that the recipient is required to make under the terms of the grant or sponsorship.

(4) Subregulation (2) does not apply to a grant or sponsorship if any of the following applies —

(a) the grant or sponsorship is made on a day before 1 July 2025 and the period of 5 years beginning on that day has expired;

Consultation Draft

(b) if there is a final report date — the period of 5 years beginning on the final report date has expired;

(c) the value is less than $500.

(5) For the purposes of subregulation (4)(c), the value includes the value of any other grant or sponsorship that is made, or that is to be made, by the local government to the same recipient for the same purpose or a purpose that is substantially the same.

29H. Development contributions

(1) In this regulation —

authorised purposes, in relation to a development contribution, means the purposes for which the development contribution, including any interest earned, must or may be applied by the local government;

contributor, in relation to a development contribution, means the person from whom the development contribution is received;

development —

(a) has the meaning given in the *Planning and Development Act 2005* section 4(1); and

(b) includes development (as defined in paragraph (a)) that is proposed;

development contribution means money received by the local government under the *Planning and Development Act 2005* (including a local planning scheme) in connection with development or a subdivision —

(a) as a contribution towards the provision of infrastructure or facilities by the local government; or

Consultation Draft

(b) in lieu of compliance with a requirement imposed under the *Planning and Development Act 2005* (including a local planning scheme);

exhausted — see subregulation (5);

interest earned, in relation to a development contribution, means any interest earned from the investment of the development contribution, or any portion of it, by the local government;

subdivision —

(a) means any action referred to in the *Planning and Development Act 2005* section 135(1)(a), (b) or (c); and

(b) includes a subdivision (as defined in paragraph (a)) that is proposed.

(2) The CEO must keep a register containing the information required by subregulation (3) in relation to each development contribution received by the local government —

(a) whether the development contribution is received before, on or after 1 July 2025; but

(b) subject to subregulation (4).

(3) The required information is as follows —

(a) the name of the contributor;

(b) the address, or other description of the location, of the development or subdivision in connection with which the development contribution is received;

(c) a summary of the authorised purposes;

(d) the amount of the development contribution;

(e) the date on which the development contribution is received;

Consultation Draft

(f) the date (if any) by which the development contribution, including any interest earned, must be fully applied by the local government for authorised purposes;

(g) the amount of interest earned;

(h) each item of infrastructure and each facility in respect of which the development contribution, including any interest earned, is applied;

(i) for each item of infrastructure and each facility referred to in paragraph (h) —

(i) the amount expended by the local government towards its provision; and

(ii) the proportion of that amount that comes from the application of the development contribution, including any interest earned.

(4) Subregulation (3) does not apply to a development contribution if —

(a) the development contribution is exhausted; and

(b) the period of 5 years beginning on the day on which the development contribution became exhausted has expired.

(5) For the purposes of subregulation (4), a development contribution is ***exhausted*** if any of the following applies —

(a) the development contribution, including any interest earned, has been fully applied by the local government for authorised purposes;

(b) the development contribution, including any interest earned, has been fully paid back to the contributor by the local government;

Consultation Draft

(c) the development contribution, including any interest earned —

(i) has been partly applied by the local government for authorised purposes; and

(ii) to the extent not applied by the local government for authorised purposes, has been paid back to the contributor by the local government.

29I. Contracts for goods and services

(1) The CEO must keep a register containing the information required by subregulation (2) in relation to each contract made by the local government for another person (the ***supplier***) to supply goods or services —

(a) whether the contract is made before, on or after 1 July 2025; but

(b) subject to subregulation (3).

(2) The required information is as follows —

(a) the name of the supplier;

(b) whether tenders were publicly invited for the contract and, if they were not, a summary of the method by which the supplier was chosen;

(c) the date on which the contract is made;

(d) a summary of the goods or services;

(e) if the goods or services are to be supplied over a fixed period —

(i) the fixed period as at the beginning of the contract; and

(ii) if the fixed period is extended on 1 or more occasions — the fixed period as extended;

Consultation Draft

(f) if the contract is varied on 1 or more occasions — a summary of each variation;

(g) the following —

(i) the amount of consideration under the contract that the local government has paid;

(ii) the amount, or expected amount, of consideration under the contract that the local government is still to pay;

(iii) the sum of the amounts referred to in subparagraphs (i) and (ii).

(3) Subregulation (1) does not apply to a contract if either of the following applies —

(a) the sum referred to in subregulation (2)(g)(iii) is less than $50 000;

(b) no further goods or services are to be supplied under the contract.

(4) For the purposes of subregulation (3)(a), the sum includes the equivalent sum for any other contract made by the local government with the same supplier —

(a) that is for the same purpose or a purpose that is substantially the same; and

(b) to which subregulation (3)(b) does not apply.

Consultation Draft

Part 3 — *Local Government (Functions and General) Regulations 1996* amended

17. Regulations amended

This Part amends the *Local Government (Functions and General) Regulations 1996*.

18. Regulation 35B amended

(1) In regulation 35B delete "The" and insert:

(1) The

(2) At the end of regulation 35B insert:

(2) The Departmental CEO's functions under the *Local Government (Administration) Regulations 1996* regulation 18FAB are delegable functions.

Clerk of the Executive Council

Consultation Draft

Department of
Local Government, Sport
and Cultural Industries

GOVERNMENT OF
WESTERN AUSTRALIA

CEO KPIs and online registers consultation

Local Government Reform

Background

The *Local Government Amendment Act 2023* (2023 Amendment Act) was passed by Parliament in May 2023. It implemented several key reforms, particularly relating to local government elections. The 2023 Amendment Act also brought about the following changes which are yet to commence:

- Requirements for local government CEO's performance criteria and performance reviews to be published.
- A requirement for local governments to publish and maintain registers on their website.

In order to implement these reforms, the WA Government has drafted the Local Government Regulations Amendment Regulations 2024 which will implement these reforms. These draft regulations are now available for public comment. This explanatory paper sets out what these regulations will require and intend to achieve.

The Department of Local Government, Sport and Cultural Industries (DLGSC) invites local governments, council members, CEOs, local government employees and members of the community to consider the proposed regulations and provide feedback. The feedback received will inform the finalisation of draft regulations and the practical measures to implement and enforce the legislative requirements.

Submissions can be made to DLGSC's Act Review team by:

- email to actreview@dlgsc.wa.gov.au or

- post to:

  DLGSC Act Review — Consultation on regulations
  PO Box 8349
  PERTH BUSINESS CENTRE WA 6849

Your say and your privacy

Submissions will be treated as public documents unless explicitly requested otherwise. A summary of feedback will be released publicly after the consultation period has closed.

If you do not consent to your submission being treated as a public document, you should mark it as confidential, or specifically identify the confidential information, and include an explanation.

Please note, even if your submission is treated as confidential by DLGSC, it may still be disclosed in accordance with the requirements of the *Freedom of Information Act 1995* (WA) or any other applicable written law.

DLGSC reserves the right to redact any content that could be regarded as racially vilifying, derogatory or defamatory to an individual or an organisation.

Chief Executive Officer (CEO) matters

Part 2, Division 3 of the draft regulations makes amendments to the Local Government (Administration) Regulations 1996 (Admin Regulations) relating to local government CEOs. This will revise the existing local government CEO employment standards and allow for the publication of key performance indicators (KPIs) in relation to a CEO.

One of the fundamental roles of the council is the employment and management of the local government's CEO. These amendments seek to provide greater guidance and on issues of CEO contract renewal, CEO performance reviews and termination of CEO employment.

1. CEO employment standards (amending regulations 4, 7 to 14)

Schedule 2 of the Admin Regulations contains the model standards for CEO recruitment, performance and termination. The following key changes have been made to clarify the arrangements around the employment of a local government CEO:

- The independent member of a CEO selection panel cannot be a council member of another local government; and must be drawn from the list prepared by the Departmental CEO (Director General of DLGSC).
- Clarifying the requirement that if a CEO has held their position for 10 years or more, that their contract may not be varied to extend their term and may not be renewed unless a selection process for a CEO is undertaken and they are the successful candidate.
- Requiring a local government in addition to certifying that a recruitment or termination process was consistent with the CEO standards, that a CEO contract renewal was consistent with the standards.
- In order to facilitate the publication of CEO performance criteria and reviews, providing standards in respect of performance criteria.
- Inserting provisions to clarify the application of the standards to terminations during a probationary period.

The Director General will establish a pool of suitable people to be the independent member of a CEO selection panel which will be published on the DLGSC website. Additionally:

- To be appointed to the pool of potential independent members of a CEO selection panel, the members of that panel must give certain undertakings to the Director General regarding to manage conflicts of interest.
- The independent member of a CEO selection panel must declare their interest and resign from a CEO selection panel if they have what would be considered a financial or impartiality interest in that CEO selection process.
- The independent member of a CEO selection panel can be paid and reimbursed expenses as though they are an independent member of a committee.

2. CEO KPIs (amending regulations 5, 6 and 13)

The CEO holds an important operational and financial role in the local government as head of the administration. Allowing the community to view progress against CEO KPIs is another measure of confidence to track how a local government is performing overall. CEOs will also be provided with the opportunity to respond to balance the equation. This approach recognises that complex

factors may be at play, not all of which are within the CEO's control. By providing a standardised measurement methodology in the regulations, it will become easier to compare trends across the sector.

Clause 15A of the CEO standards in Schedule 2 will provide that a CEO performance criterion (both contractual and additional) must contain:

- the aspect of the CEO's role to which the performance criteria applies
- the indicator that will be used to assess the performance against that criteria
- the target to be achieved in order for the performance criteria to be met
- the evidence which will be used for determining whether the target is achieved.

New regulation 18AA has been inserted regarding the content of a CEO's performance review report, which must rate the following against each criterion:

- What was the target to be achieved?
- Was the target:
    - achieved
    - not achieved or
    - achievement could not be determined.
- If the target was not achieved, whether this was beyond the CEO's control and why?
- If no determination could be made, why?

Regulation 18FAA requires that the performance criteria of a CEO must be published with the minutes of the meeting of the council where criteria was approved, either as part of the CEO's contract approval, or as an approval of additional criteria.

Reports on the CEO's performance, including the CEO's response, are to be published with the minutes of the meeting at which that performance review was conducted.

Online registers

The 2023 Amendment Act inserted new section 5.96B which will require local governments to maintain the following series of prescribed registers:

- leases that the local government is party to
- grants of money that a local government makes to other persons or businesses
- contracts for goods and services the local government is a party to
- development applicant contributions, accounting for funds collected such as cash-in-lieu for public open space and car parking.

These registers intend to provide transparency to the public and improve local government record keeping. All registers must be published on the local government's website and be updated every 3 months.

1. Leasing register (draft regulation 29F)

The register of leases the local government is party to will include all leases, licences to occupy or tenancy agreements that are current or in holding over. It is intended to capture information regarding these leasing arrangements for public understanding of what the local government is using the community's property for. This register would include both where the local government leases property to other persons, or leases property from other persons.

The regulations will require a leasing register to capture the details of lease, licences to occupy and tenancy agreements that the local government is party to the:

- type of agreement (either a residential tenancy agreement, a retail shop agreement or another type of agreement)
- name of the parties to the agreement
- if the local government is the lessee or lessor
- address of that property or other details that identify the property
- a summary of the permitted use under the lease
- date the lease or licence was entered into
- details about when that lease might end, such as the original fixed expiry date, details of any extensions, or the grounds for which it might be terminated
- amount of rent payable on an annual basis for that lease or licence.

Where property is a residential tenancy, names of the tenants are not to be listed.

2. Grants and sponsorship register (draft regulation 29G)

The register of grants of money a local government gives out will also include sponsorship arrangements within the previous five-year period. This provides transparency to the community about where money is being spent for a purpose that does not always result in a return for the local government.

This register also addresses some of the matters arising from the Inquiry into the City of Perth around grants and sponsorship programs run by local governments.

Grants or sponsorships include monetary grants and in-kind grants such as free venue hire. This register also assumes that local governments are undertaking prudent governance measures in managing their grants and sponsorship including:

- having written agreements with the parties receiving grants or sponsorship
- requiring a grant or sponsorship recipient to acquit or otherwise report on the spending on the money to the satisfaction of the local government.

The regulations will require a grants and sponsorship register to capture the details of any grants or sponsorship the local government has provided and include the following details:

- the date the grant or sponsorship agreement was entered into
- a summary of the grant or sponsorship purpose
- the name of the grant or sponsorship recipient.
- the total value of the grant or sponsorship, including monetary value and any in-kind support or waiver of fees and charges provided by the local government
- the final report date (if any) for the recipient to report on their spending
- if that date has passed, whether relevant reports or acquittals have been received.

This register does not need to include sponsorship or grant agreements which are more than 5 years old or worth less than $500.

3. Applicant contributions register (draft regulation 29H)

This register is for funds currently held by a local government that have arisen as a contribution from a development application, such as for public art, car parking, public open space or under a

formal development contribution plan. It promotes good record keeping and transparency for the public and applicants in knowing that such money is being appropriately kept and spent.

The regulations will require a register of development contributions and cash in lieu payments to be kept and published, which must include the following details:

- name of the party that gave the money
- address or description of the development location
- contribution purpose
- contribution amount
- date of payment
- date the local government must spend the money by (if applicable)
- amount of interest earned
- list of each item (infrastructure or facility) the money was spent on, including the amount or percentage of the contribution that was attributed to that infrastructure or facility.

A local government may omit the money from the register 5 years after the contribution is no longer held in either its municipal, trust or reserve fund because it has been expended or refunded.

4. Good and services contracts register (draft regulation 29I)

This register is for goods and services contracts that a local government is party to. It includes all ongoing, active goods and services contracts.

Recommendation 288 of the *Inquiry into the City of Perth* recommended that this register covers contracts with a value of $50,000 (GST inclusive) or more. It will cover all forms of goods and services contracts including those obtained in accordance with the local government's purchasing policy, through a public tender or a tender exemption.

The register promotes good record keeping, transparency for the public and allows potential suppliers and service providers sufficient time to plan when big contracts are advertised for tender.

The regulations will require a register of contracts for goods and services to be kept and published, which must include the following details:

a) supplier name
b) whether the contract arose from a tender process and if not, a summary of the method by which the supplier was chosen
c) the contract start date
d) a summary of the goods and services to be provided
e) whether the contract has a fixed period, the date that period ends, including contract extensions
f) contract variations, including when and for what purpose
g) funds spent by the local government under that contract and the expected amount remaining to be paid.

Contracts worth less than $50,000 do not need to be listed on the register. However, contracts with the same supplier with a similar purpose which cumulatively add up to $50,000 need to be listed. Contracts that have ended do not need to be listed.

Department of Local Government,
Sport and Cultural Industries
PO BOX 8349
Perth Business Centre WA 6849
Email: actreview@dlgsc.wa.gov.au
Website: www.dlgsc.wa.gov.au

4	**SUBJECT:**	Access and Inclusion Advisory Group – Appointment of new Members
	DIRECTOR:	Director, Place and Community
	MEETING:	Councill Meeting
	MEETING DATE:	29 April 2025

Summary

The Access and Inclusion Advisory Group (AIAG) provides their views to the City on access and inclusion matters, supporting the implementation of the Access and Inclusion Plan. Community members are appointed by Council for a two-year term, with all positions becoming vacant at the time of local government elections. Due to recent resignations, four community representative positions are now vacant. Filling these roles for the remainder of the term is important to maintain community input and ensure a strong disability and inclusion perspective in City projects.

Nine nominations have been received from individuals with diverse lived experience of disability, carer perspectives, and professional expertise in the disability sector. A summary of nominees' skills and experience, along with recommendations for appointment, is provided for Council's consideration in Confidential Attachment 4.2.

Previous Relevant Documentation

N/a

Background

The Access and Inclusion Plan 2021–2026 (AIP) guides the City of Mandurah's commitment to an accessible and inclusive community. Developed in line with the *Disability Services Act 1993*, the AIP identifies barriers and outlines strategies to support equal access to services, facilities, and programs for people with disability, older adults, their families, and carers.

With approximately 6,000 residents requiring daily assistance due to disability, Mandurah has a higher proportion of people with disability than state and national averages. As the City grows, inclusive spaces, programs, and services remain essential for community wellbeing and participation.

The AIP aligns with key legislation and policies, including the Disability Discrimination Act 1992, WA Equal Opportunity Act 1984, National Disability Strategy, and State Disability Strategy 2020–2030. It also considers the Access to Premises Standard and the Building Code of Australia, ensuring best practices in accessibility.

The Access and Inclusion Advisory Group (AIAG) provides input on AIP implementation and broader accessibility initiatives. With four meetings left in this term and ongoing feedback opportunities, filling current vacancies is essential to maintaining strong community representation.

Comment

Nominations to fill the community representative vacancies were open from Friday 28 February to Thursday 13 March 2025. Advertising was conducted via social media, public notices on the notice boards at the Falcon, Lakelands, and Mandurah libraries, and in the customer service area of the Administration Building. It was also included in the Community Development Newsletter, News and Events newsletter, Mandurah Times, City's website and a direct email to the Mandurah Disability Network.

Nominees were asked to outline their relevant experience and skills in relation to the AIAG objectives, as detailed in the Terms of Reference (Attachment 4.1), using an Easy English form, which was accessible online. For those requiring extra support, the City's Senior Community Development Officer (Access and Inclusion) contact details were provided for assistance via telephone or email. To enhance accessibility, both Easy English and Text-Only versions of the nomination form and Terms of Reference were available on the City's website.

At the close of nominations, nine submissions were received.

Council is asked to consider the skills and experience of the nine nominees, noting that four candidates are recommended for appointment, as detailed in the Confidential Nomination Feedback Form (Confidential Attachment 4.2).

Statutory Environment

The *Disability Services Act 1993* requires all local governments to develop a Disability Access and Inclusion Plan (DAIP). Under this Act, the Minister for Disability Services must table an annual report in Parliament detailing the progress of DAIPs in Western Australia.

While there is no formal statutory requirement for the City to maintain an Access and Inclusion Advisory Group (AIAG), the group was established to support the City in delivering actions aligned with strategies under seven outcome areas of the City's Access and Inclusion Plan (AIP). The Terms of Reference provide guidance on the AIAG's purpose and objectives.

Policy Implications

N/A

Financial Implications

There are operational costs associated with running AIAG meetings, including City officer time for coordination, meeting resources such as name badges, folders, printing, venue hire, and morning tea.

AIAG members serve in a voluntary capacity and do not receive a sitting fee. Their input during project design and planning helps identify accessibility considerations early, reducing the risk of costly retrofitting or modifications in the future.

Economic Implications

A well-appointed AIAG helps create a community where everyone feels welcome. By supporting inclusive planning across all areas of local government, the AIAG contributes to making Mandurah a place where more people with disability and older adults choose to visit and live. When Mandurah is accessible and inclusive, disability service providers are more likely to spend time in the city with the people they support, benefiting local businesses and services. Improved accessibility strengthens the local economy, enhances liveability, and reinforces Mandurah's reputation as a welcoming and inclusive community.

Environmental Implications

A well-appointed AIAG helps ensure outdoor spaces are accessible while respecting the environment. By providing feedback on pathways, seating, and amenities, the AIAG supports inclusive access to nature while promoting sustainable design that minimises environmental impact.

Risk Analysis

The appointment of four new members will support strong community representation from individuals with experience and knowledge of disability. Without these appointments, the City may miss out on valuable lived experience, insights, and skills to effectively advance the Access and Inclusion Plan (AIP). Additionally, vacancies may place extra pressure on remaining members to contribute more.

There is a risk that unsuccessful nominees may feel disheartened by the selection process. To mitigate this, they will be invited to participate in the Mandurah Disability Network, a community focused network supported administratively by the City, which works towards a more inclusive and welcoming community.

Expanding the AIAG to accommodate more applicants is not recommended, as an overly large group may hinder productive discussions and exceed the membership outlined in the Terms of Reference.

Strategic Implications

The following community outcomes from the City of Mandurah Strategic Community Plan 2024 – 2044 are relevant to this report:

Economy:
- Well-planned, sustainable urban development
- A thriving city that residents are proud to call home and people want to visit

Community:
- Safe and connected communities
- Inclusive and welcoming places, spaces and neighbourhoods
- An enriched, creative, and empowered community that values culture, heritage and life long learning
- A healthy lifestyle and healthy community, with an emphasis on prevention

Environment:
- A shared responsibility for our environment with a focus on engagement, education and respect
- Our natural environment is celebrated, protected and restored for generations to come
- Our built environment is clean, accessible and sustainable
- Our coast and waterways are healthy and celebrated

Leadership:
- Sound decisions based on evidence and meaningful engagement
- Effective advocacy focused on the needs of the community and strong relationships with key stakeholders
- Well-maintained assets and facilities that meet the needs of our community
- A committed, innovative, effective, and values driven Council and workforce

Conclusion

The AIAG supports the City by providing ideas, information, and feedback to City officers on planning and implementing access and inclusion across services, events, buildings, facilities, information, service quality, complaints, engagement processes, and employment.

The group plays an active role in delivering the Access and Inclusion Plan (AIP) outcomes. Filling the vacancies will strengthen the group’s diversity, enhancing its ability to provide insightful and meaningful feedback on City projects.

NOTE:

- Refer ***Attachment 4.1*** ***Access and Inclusion Advisory Group, Terms of Reference***
  Confidential Attachment 4.2 ***Access and Inclusion Advisory Group - Nominations***

RECOMMENDATION

That Council approve the community representation appointments to the Access and Inclusion Advisory Group as per *Confidential Attachment 4.2* for a term expiring 17 October 2025.

CITY OF MANDURAH

Terms of Reference

Access and Inclusion Advisory Group

1. Authority and purpose

Authority

The Council of the City of Mandurah ('**Council**' **or** '**City**') has established the City of Mandurah Access and Inclusion Advisory Group (**Advisory Group**).

Purpose

The purpose of the Advisory Group is to provide advice and assistance to the City regarding matters relating to:

a) Strategies identified in the City's Access and Inclusion Plan
b) Actions detailed in the Access and Inclusion Implementation Plan
c) Access and inclusion issues within the boundaries of the City of Mandurah

2. Responsibilities

The Advisory Group is to:

a) Represent people with disability and their networks when participating in Advisory Group meetings.
b) Provide feedback to relevant City officers relating to City projects with specific relevance to providing access and inclusion for people with disability.
c) Attend at least four advisory group meetings out of six meetings per calendar year.
d) At the invitation of the City attend site visits and during such visits comply with all safety directions provided.

3. Membership

Composition

The Advisory Group shall comprise of:

a) Two Elected Members.
b) 10 community members with experiences and/or knowledge of disability-related needs, trends and current challenges and the value of social inclusion for people with disability in community.
c) One representative or their proxy from each of the two National Disability Insurance Scheme (NDIS) local partners (early childhood intervention and 7 years plus).
d) One representative or their proxy from Department of Local Government, Sport and Cultural Industries.
e) Executive Manager Community or their proxy.

Role of City Officers

The City will provide executive support for the Group, who will act as 'administrative support' and primary point of contact between the Advisory Group and the City.

The City may invite guests to the attend and present to the Advisory Group. The guests include but are not limited to City Officers or external consultants.

Election of Chairperson

The Advisory Group shall elect one Group Member to be chairperson. The Advisory Group may also wish to elect a Deputy Chairperson. The term of this appointment will expire on the day of the next ordinary local government election.

Role of Elected Member

Individual Elected Members appointed to the Advisory Group have no authority to make Council decisions. Elected Members who are representing Council can only vote and provide advice that is consistent with Council policy or position. Elected Members must comply with the *Code of Conduct for Elected Members, Committee Members and Candidates* at all times.

Member Support
Members may attend meetings with a support person to assist with disability-related needs to support active participation in the meetings and/or site visits.

4. Appointment

All appointments expire on the date of an ordinary local government election held every two years and appointments of all members will be made by Council at a Council meeting following the ordinary local government election.

Appointment of Community Members will be made following a public advertisement.

The evaluation of potential members will be assessed by the City and appointments will be approved by Council on the basis of the potential member's skills and experience in any or all of the following:

- Lived experience of a disability
- Carers experience of a person with disability
- Professional experience (i.e. working in an industry that provides support to people with disability).

The City may consider advertising for replacement members, subject to Council's approval of the membership.

5. Meetings

Quorum
The Quorum for an Advisory Group meeting shall be one more than half the number of members of the Advisory Group.

The Advisory Group shall not vote on any business at a meeting unless the Quorum is present. If a quorum is not present, the Advisory Group may still conduct meeting without voting on any items.

Frequency
Meetings shall be held quarterly, unless otherwise resolved by the Advisory Group. This group meets bi-monthly.

Electronic Attendance
Electronic attendance to meetings may be permitted, however in person meetings are preferred where the agenda includes working groups or onsite visits.

Minutes and matters arising
All meetings shall be minuted by the Executive Support, and minutes shall be approved by the Advisory Group Meeting.

Where possible, agendas and minutes from previous meeting, along with supporting documents for discussion at the meeting, will be circulated five days prior to the Meetings.

Reporting
The Advisory Group shall, as and when required by the City, report fully on its activities.

Confidentiality
All Members will be required to adhere to the City's confidentially requirements. In particular, no confidential information received or generated by the Advisory Group will be disclosed to unauthorised persons.

Declarations of Interest
Members must declare interests as matter of good governance at the commencement of a Group Meeting.

Any instance where a member(s) has a commercial interest or is closely associated with an organisation that has an interest in the business of the City which represents a conflict of interest or pecuniary interest, or there is a risk or perception of conflict of interest, should be declared to the City representative before or at the relevant meeting.

5 **SUBJECT:** Financial Report March 2025
DIRECTOR: Business Services
MEETING: Council
MEETING DATE: 29 April 2025

Summary

The Financial Report for March 2025 together with associated commentaries, notes on investments, balance sheet information, schedule of accounts and the tenders awarded under the delegation by the Chief Executive Officer are presented for Elected Members' consideration.

Disclosure of Interest

Nil

Previous Relevant Documentation

- G.5/6/24 25/06/2024 Budget Adoption 2024/2025
- G.7/3/25 25/03/2025 Budget Review 2024/2025

Background

Nil

Comment

The Financial Report for March 2025 shows an actual surplus for this period of $33.7 million. This is considered a reasonable surplus at the current point in time and is expected to reduce over the remainder of the financial year in line with the budget.

In the month of July, the City issues invoices for Rates and Refuse, leading to a substantial surplus at the beginning of the financial year. However, as the year progresses, this surplus gradually diminishes due to the City's budgetary expenditures. The Financial Report for March 2025 shows that as of March 2025, $92.2 million (90.5%) of the rates have been received. The final rates instalment is due to April 2025 and is it progressing similarly to previous year collection.

A summary of the financial position for March 2025 is detailed in the table below:

	Current Budget	YTD Budget (a)	YTD Actual (b)	Var. (b)-(a)	Var.% (b)-(a)/(a)
	$ 000s	$ 000s	$ 000s	$ 000s	%
Opening Funding Surplus / (Deficit)	**754**	**754**	**754**	**-**	**0%**
Revenue					
Revenue from operating activities	146,846	139,320	137,958	(1,362)	-1%
Capital revenue, proceeds from sale, grants, and contribution	27,172	20,379	11,240	(9,139)	-45%
	174,018	**159,700**	**149,198**	**(10,501)**	
Expenditure					

Operating Expenditure	(169,090)	(125,849)	(116,331)	9,518	-8%
Capital Expenditure	(47,605)	(36,142)	(27,568)	8,575	-24%
	(216,695)	**(161,992)**	**(143,899)**	**18,093**	
Non-cash amounts excluded from operating activities	36,864	27,648	27,313	(335)	-1%
Non-cash amounts excluded from investing activities	(2,326)	(2,326)	(3,654)	(1,328)	57%
Other Capital Movements	7,384	4,165	3,985	(180)	-4%
Closing Funding Surplus / (Deficit)	**-**	**27,949**	**33,697**	**5,748**	**21%**

The following table highlights the status of the City's key capital projects for the 2024/2025 financial year:

Project	**2024/25 Actuals Incl. CMT $`000s**	**2024/25 Annual Budget $`000s**	**On Time / On Budget**	**Asset Classification**	**Comment**
Waterfront Project	9,164	9,526	Additional funds have been approved. The Eastern Foreshore North and Central project completion date was March 2025.	*Parks*	Project status: **Estuary Pool** Completed **Eastern Foreshore South** Reserve Area Completed **Toilet Block** Completed except for the public art component. Public Artist selection has been completed. **Eastern Foreshore North and Central** Construction has been completed, and the foreshore was open to the public on 28 February 2025. Minor works completed March 2025.
Dawesville Channel SE Foreshore Upgrade	1,565	1,565	The project was expected to commence in November 2024 and actually commenced in January 2025.	*Parks*	Project status: Construction has commenced, and stages 1 & 2 are expected to be completed by June 2025.

Coodanup Foreshore	318	1,100	Stages 1 and 2 are complete. Stage 3 was expected to commence in March 2025 and is now expected to commence in May 2025. Current budget is sufficient for project deliverables.	*Parks*	Project status: Stages 1 and 2 were completed in December 2023. Stage 3 - Traditional owner's approval has been granted for works along the foreshore. Landscape construction works expected to commence in May 2025 and be completed in August 2025.
RC Peel Street Stage 4	1,910	2,666	Peel Street opened for traffic on 6 September 2024. The project is tracking on budget.	*Roads*	Project status: Construction has been completed. Peel street was fully opened to traffic on 6 September 2024.
Dawesville Community Centre	5,820	7,747	An increase in State Government project funding has been approved. It is noted that the committed funds include the full contract value and the necessary budgeted funds to complete the project will be allocated under the 2024/2025 budget. The project completion date is expected to be mid-2025.	*Buildings*	Project status: Works are progressing on schedule. The expected project completion date is mid-2025.
Pinjarra Road (Foulkes Pl to Sutton St)	1,942	3,171	The project commenced September 2024.	*Roads*	Project status: Construction has commenced and is currently on schedule. The expected project completion date is June 2025.

Yalgorup National Park	142	253	The Yalgorup National Park project is a 10-year economic and tourism initiative. The Quail Road extension construction was planned to commence in Financial Year 2025/2026.	*Roads*	Project status: Quail road design is being finalised following Department of Biodiversity, Conservation and Attractions and adjacent landowner consultation. Environmental applications are being prepared for submission following the completion of the road design. Due to the delay as a result of additional environmental surveys, the Quail Road extension is now planned to commence in the 2025/26 financial year.

2024/25 Budget Variations

New Street Lighting Program (Clarice Street)

Delays in the installation of new streetlights by Western Power is currently delaying commencement of the Clarice Street Traffic Management Project. It has now been negotiated that streetlight design is brought forward; however this requires full payment in advance to Western Power. The funding for this Streetlight project was transferred to the Asset Management Reserve in the Mid-year review, however, this will now need to be drawn from the current financial year.

It is proposed that the capital expenditure for the New Street Lighting Program (Clarice Street), amounting to $45,000, be funded from the Asset Management Reserve.

Statutory Environment

Local Government Act 1995 Section 6.4 Financial Report
Local Government (Financial Management) Regulations 1996 Part 4 Financial Reports

Policy Implications

Nil

Financial Implications

Any material variances that have an impact on the outcome of the budgeted surplus position are explained in the Monthly Financial Report, as detailed in Attachment X.1.

Economic Implications

Nil

Environmental Implications

Nil

Risk Analysis

The Financial Report and its attachments are utilised as a key indicator to monitor against the strategic risks.

Strategic Implications

The following community outcomes from the City of Mandurah Strategic Community Plan 2024 – 2044 is relevant to this report:

Leadership:
- Responsible, transparent, value for money delivery of well planned, sustainable, projects, programs, and services

Conclusion

The City strives to manage its finances adequately and maintain expenditure within budget to ensure services that have been approved through the budget process are fully funded.

It is recommended that Council receive the Monthly Financial Report and the Schedule of Accounts.

NOTE:

- Refer ***Attachment 5.1*** ***Monthly Financial Report***
  Attachment 5.2 ***Schedule of Accounts (electronic only)***

RECOMMENDATION

That Council:

1 Receives the Financial Report for March 2025 as detailed in Attachment 5.1 of the report.

2 Receives the Schedule of Accounts for the following amounts as detailed in Attachment 5.2 of the report:

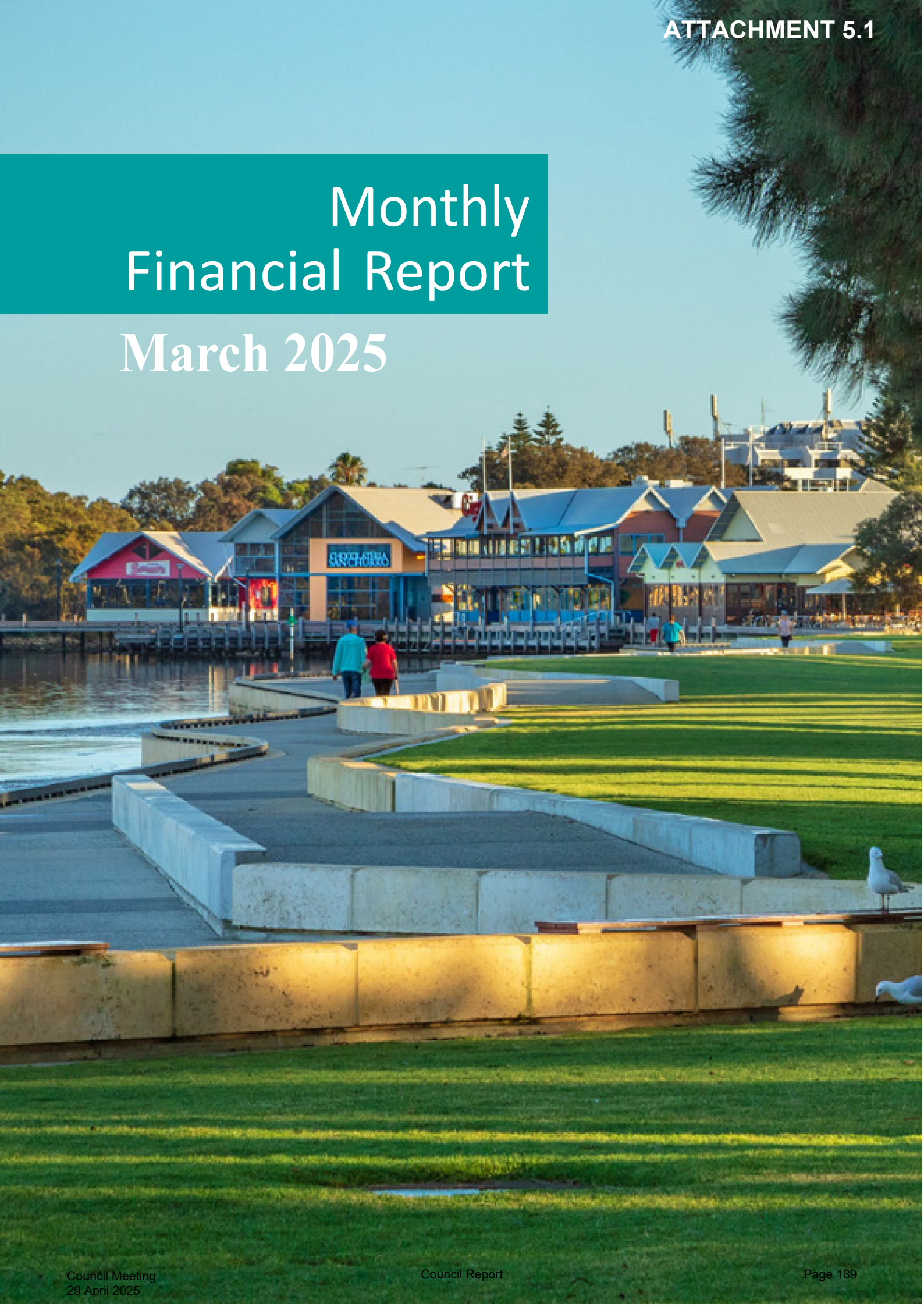
Total Municipal Fund	**$**	**9,493,582.28**
Total Trust Fund	**$**	**0.00**
	$	**9,493,582.28**

3 Approves the following budget variations for 2024/25 annual budget:
3.1 Increased Capital expenditure of $45,000* for New Street Lighting Program (Clarice Street)
- **To be funded from Asset Management Reserve $45,000***

ABSOLUTE MAJORITY REQUIRED

Monthly Financial Report

March 2025



City of Mandurah
March 2025

$0K ▲

Estimated surplus/deficit at 30 June 2025 with proposed budget amendments

$33.7M ▼

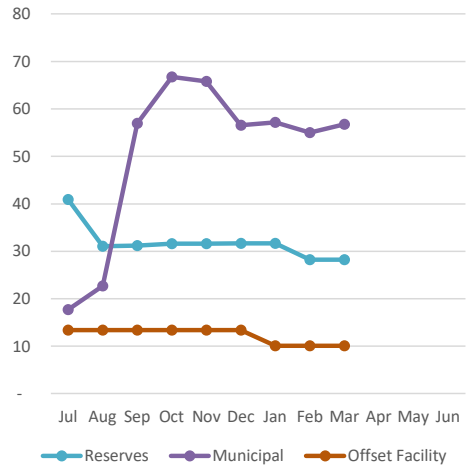
Year to Date Actual Surplus

Executive Summary

- Actual Rates Raised $98.2M
- Actual Rates Received $92.2M (90.5% collected)
- Actual Operating Revenue $138M
- Actual Capital Revenue $10.3M
- Actual Operating Expenditure $116.3M
- Actual Capital Expenditure $27.6M
- Actual Proceeds from Sale of Assets $954K

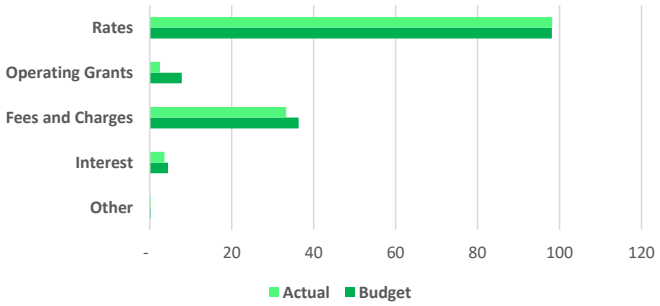
Investments

$ Millions

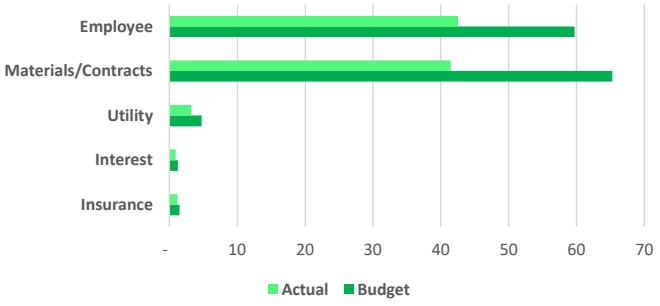


Year to Date Revenue Actuals Compared to Annual Budget

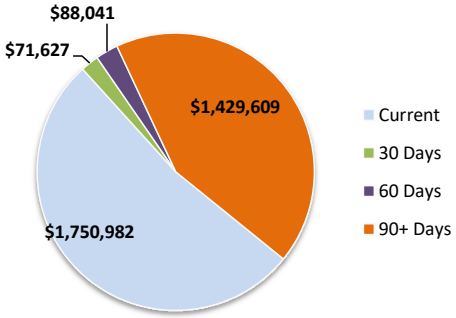
$ Millions



Year to Date Expenditure Actuals Compared to Annual Budget $ Millions



Sundry Debtors Outstanding



Rates Outstanding

54	Properties with >$10K outstanding ▼
416	Properties $3K to $10K outstanding ▼
0	Properties commenced legal action in 24/25 =
$2.24M	Estimated Value of Rates Exemptions =

Grants Received in 24/25 year

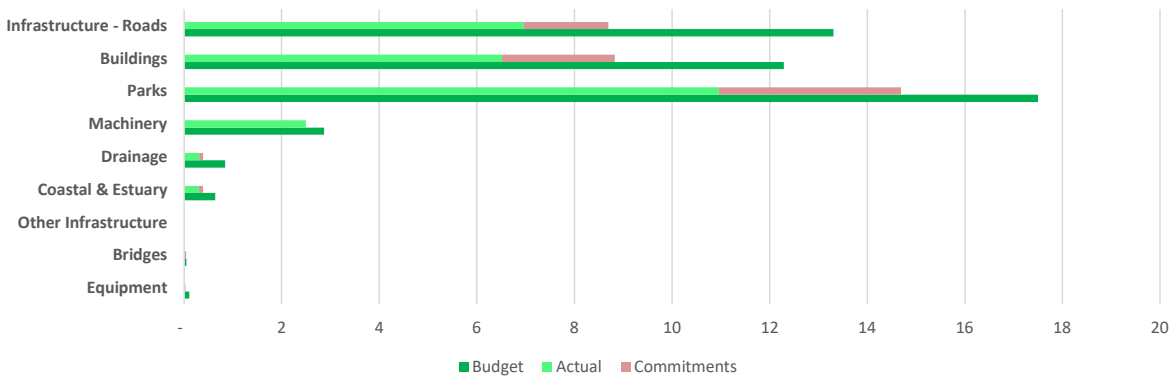
48.81%	Grants received - Accrual Basis

Tenders - March 2025

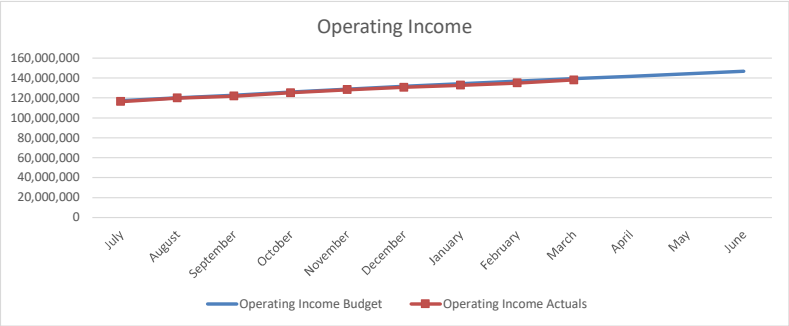
4	Tenders accepted/rejected during the month through CEO delegation

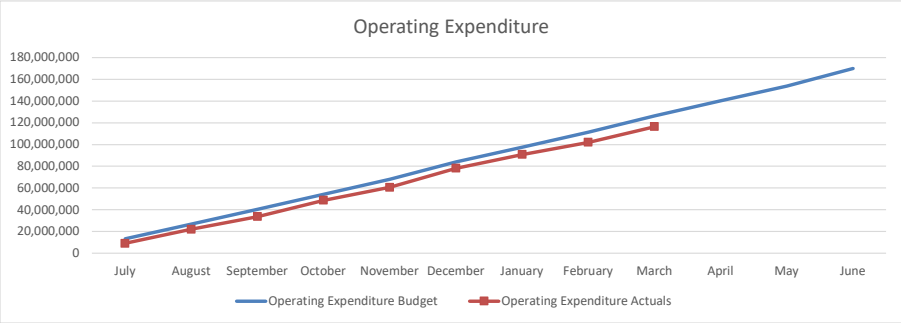
Year to Date Capital Actuals Compared to Annual Budget*

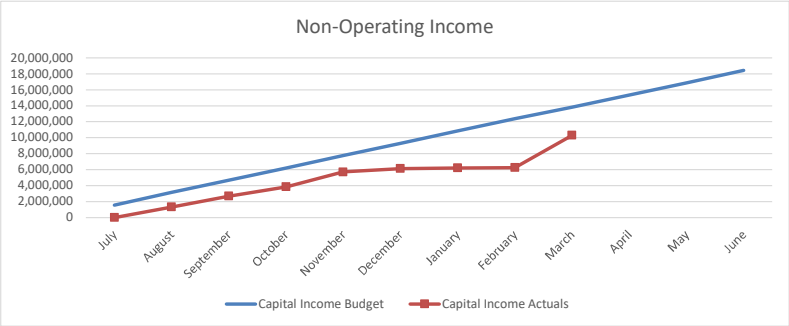
$ Millions

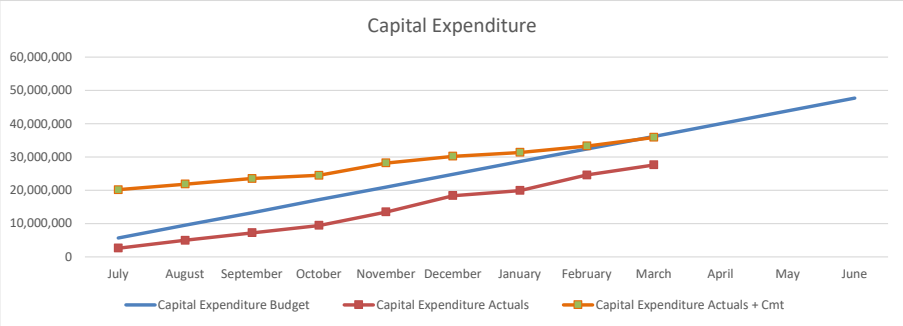


*Commitments are raised based on contract amounts. Contracts may span multiple financial years causing commitments to display over the total budget for the year.


Operating Income
160,000,000
140,000,000
120,000,000
100,000,000
80,000,000
60,000,000
40,000,000
20,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Operating Income Budget
Operating Income Actuals


Operating Expenditure
180,000,000
160,000,000
140,000,000
120,000,000
100,000,000
80,000,000
60,000,000
40,000,000
20,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Operating Expenditure Budget
Operating Expenditure Actuals


Non-Operating Income
20,000,000
18,000,000
16,000,000
14,000,000
12,000,000
10,000,000
8,000,000
6,000,000
4,000,000
2,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Capital Income Budget
Capital Income Actuals


Capital Expenditure
60,000,000
50,000,000
40,000,000
30,000,000
20,000,000
10,000,000
0
July
August
September
October
November
December
January
February
March
April
May
June
Capital Expenditure Budget
Capital Expenditure Actuals
Capital Expenditure Actuals + Cmt

CITY OF MANDURAH

MONTHLY FINANCIAL REPORT
For the Period Ended 31 March 2025

TABLE OF CONTENTS

Statement of Financial Activity by Nature or Type		2
Note 1	Statement of Financial Activity Information	3
Note 2	Cash and Investments	4
Note 3	Receivables	5
Note 4	Disposal of Assets	6
Note 5	Tenders/Quotes Awarded	7
Note 6	Capital Acquisitions	8
Note 7	Borrowings	13
Note 8	Cash Reserves	15
Note 9	Operating Grants and Contributions	16
Note 10	Non Operating Grants and Contributions	17
Note 11	Proposed Budget Variations for Council Approval	18
Note 12	Approved Budget Amendments	19
Note 13	Explanation of Material Variances	20

STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MARCH 2025

BY NATURE OR TYPE

	Ref Note	Annual Budget	YTD Budget (a)	YTD Actual (b)	Var. $ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		$	$	$	$	%	
Opening Funding Surplus / (Deficit)		754,197	754,197	**754,197**	0	0.00%	
Revenue from operating activities							
Rates		98,083,897	97,858,897	**98,174,002**	315,105	0.32%	
Operating grants, subsidies and contributions		7,780,413	5,889,905	**2,504,815**	(3,385,090)	(57.47%)	▼
Fees and charges		36,295,344	32,056,902	**33,279,809**	1,222,907	3.81%	
Interest earnings		4,461,530	3,346,147	**3,585,864**	239,717	7.16%	
Other revenue		224,740	168,555	**222,458**	53,903	31.98%	▲
Profit on disposal of assets		-	-	**191,037**	191,037	100.00%	▲
		146,845,924	**139,320,406**	**137,957,985**	(1,362,421)	-0.98%	
Expenditure from operating activities							
Employee costs		(59,720,797)	(43,352,529)	**(42,527,995)**	824,534	1.90%	
Materials and contracts		(65,280,874)	(49,430,318)	**(41,450,619)**	7,979,699	16.14%	▲
Utility charges		(4,749,736)	(3,562,300)	**(3,225,612)**	336,688	9.45%	
Depreciation on non-current assets		(36,627,223)	(27,470,417)	**(26,818,397)**	652,020	2.37%	
Interest expenses		(1,234,729)	(926,047)	**(921,545)**	4,502	0.49%	
Insurance expenses		(1,476,656)	(1,107,491)	**(1,170,126)**	(62,635)	(5.66%)	
Loss on disposal of assets	1(a) & 4	-	-	**(216,338)**	(216,338)	100.00%	▼
		(169,090,015)	**(125,849,102)**	**(116,330,632)**	9,518,470	7.56%	
Non-cash amounts excluded from operating activities	1(a)	36,864,368	27,648,276	**27,312,974**	(335,301)	(1.21%)	
Amount attributable to operating activities		**14,620,276**	**41,119,580**	**48,940,328**	7,820,748	(19.02%)	
Investing activities							
Non-operating grants, subsidies and contributions		18,423,517	13,817,638	**10,286,202**	(3,531,436)	(25.56%)	▼
Proceeds from disposal of assets	4	8,748,869	6,561,652	**954,137**	(5,607,515)	(85.46%)	▼
Payments for property, plant and equipment	6	(47,605,063)	(36,142,459)	**(27,567,954)**	8,574,505	23.72%	▲
Amount attributable to investing activities		**(20,432,677)**	**(15,763,170)**	**(16,327,616)**	(564,446)	-3.58%	
Non-cash amounts excluded from investing activities	1(b)	(2,325,976)	(2,325,976)	**(3,654,409)**	(1,328,433)	57.11%	
Amount attributable to investing activities		**(22,758,653)**	**(18,089,146)**	**(19,982,025)**	(1,892,879)	(10.46%)	
Financing Activities							
Proceeds from new debentures	7	4,100,848	-	**-**	0	0.00%	
Unspent Loans Utilised		1,749,059	-	**-**	0	0.00%	
Repayment of debentures	7	(4,925,316)	(3,693,987)	**(3,677,102)**	16,885	0.46%	
Payment of lease liability		(378,023)	(283,518)	**(274,019)**	9,499	3.35%	
Proceeds from new interest earning liability		351,000	263,250	**49,258**	(213,992)	(81.29%)	▼
Principal elements of interest earning liability		(951,508)	(713,631)	**(706,026)**	7,605	1.07%	
Transfer from reserves	8	23,321,177	8,838,322	**8,838,322**	0	0.00%	
Transfer to reserves	8	(15,883,057)	(245,879)	**(245,879)**	0	0.00%	
Amount attributable to financing activities		**7,384,179**	**4,164,558**	**3,984,555**	(180,003)	4.32%	
Closing Funding Surplus / (Deficit)	1(d)	**-**	**27,949,189**	**33,697,055**	5,747,866	20.57%	

KEY INFORMATION

▲▼ Indicates a variance between Year to Date (YTD) Actual and YTD Budget data as per the adopted materiality threshold.
Refer to Note 13 for an explanation of the reasons for the variance.
This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

NOTE 1
STATEMENT OF FINANCIAL ACTIVITY INFORMATION

(a) Non-cash items excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with Local Government (Financial Management) Regulation 1996.

Non-cash items excluded from operating activities	Notes	Annual Budget	YTD Budget (a)	YTD Actual (b)
		$	$	$
Adjustments to operating activities				
Less: Profit on asset disposals	4	-	-	(191,037)
Movement in liabilities associated with restricted cash		237,145	177,859	466,514
Movement in employee benefit provisions (non-current)		-	-	(96,423)
Movement in contract liabilities (non-current)		0	0	42,362
Movement in Liabilities		0	0	56,823
Add: Loss on asset disposals	4	-	-	216,338
Add: Depreciation on assets		36,627,223	27,470,417	26,818,397
Total non-cash items excluded from operating activities		**36,864,368**	**27,648,276**	**27,312,974**

(b) Non-cash items excluded from investing activities

The following non-cash revenue and expenditure has been excluded from investing activities within the Statement of Financial Activity in accordance with Financial Management Regulation 32.

Adjustments to investing activities				
Movement in liabilities associated with restricted cash		(2,325,976)	(1,744,482)	(3,654,409)
Total non-cash amounts excluded from investing activities		**(2,325,976)**	**(1,744,482)**	**(3,654,409)**

(c) Adjustments to net current assets in the Statement of Financial Activity

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with regulation 32 of the Local Government (Financial Management) Regulations 1996 to agree to the surplus/(deficit) after imposition of general rates.

		Actual Closing 30 Jun 2024	Budget Closing 30 Jun 2025	Year to Date 31 Mar 2025
Adjustments to net current assets				
Less: Reserves - restricted cash		(69,472,383)	(62,300,778)	(60,879,940)
Less: - Financial assets at amortised cost - self supporting loans		(10,000)	-	0
Less: Unspent loans		(2,109,715)	(2,124,066)	(2,109,715)
Less: Inventory		(445,000)	-	(445,000)
Less: Clearing accounts		-	-	(50,170)
Add: Borrowings	7	5,317,216	4,082,703	1,600,114
Add: Other liabilities		5,985,994	1,115,424	1,940,825
Add: Lease liability		254,514	1,731,395	49,681
Add: Provisions - employee		4,886,946	1,818,111	4,020,444
Add: Loan Facility offset		-	-	10,060,000
Total adjustments to net current assets		**(55,592,428)**	**(55,677,212)**	**(45,813,760)**

(d) Net current assets used in the Statement of Financial Activity

Current assets				
Cash and cash equivalents	2	74,477,069	84,774,097	83,703,659
Rates receivables	3	3,662,665	2,368,839	10,237,178
Receivables	3	7,036,523	2,025,523	7,300,060
Other current assets		10,737,748	1,690,059	3,219,004
Less: Current liabilities				
Payables		(17,971,322)	(12,037,496)	(11,963,372)
Borrowings	7	(5,317,216)	(4,082,703)	(1,600,114)
Interest earning liabilities		(920,018)	-	(263,250)
Unspent non-operating grant, subsidies and contributions liability		(5,065,976)	(7,823,334)	(1,920,445)
Lease liabilities		(254,514)	(1,731,395)	(49,681)
Provisions		(10,038,334)	(9,506,379)	(9,152,224)
Less: Total adjustments to net current assets	1(c)	(55,592,428)	(55,677,212)	(45,813,760)
Closing Funding Surplus / (Deficit)		**754,197**	**0**	**33,697,055**

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as current if expected to be settled within the next 12 months, being the Council's operational cycle.

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MARCH 2025

OPERATING ACTIVITIES
NOTE 2
CASH AND INVESTMENTS

	Total Amount	Interest rate	Total Interest Earnings at Maturity Date	Institution	S&P rating	Deposit Date	Maturity Date	Term days
	$	$	$	$				
Cash on hand								
Westpac Municipal Bank Account (inc. Bonds Investments & Notice Savers)	13,190,016	Variable		Westpac	AA-	NA	NA	
	13,190,016							
Municipal Investments								
WBC TD 100	3,116,324	5.14%	77,457	Westpac	AA-	21/11/2024	21/05/2025	181
WBC TD 101	3,116,324	5.14%	77,457	Westpac	AA-	21/11/2024	21/05/2025	181
WBC TD 102	3,116,324	5.14%	77,457	Westpac	AA-	21/11/2024	21/05/2025	181
NAB TD 103	3,087,033	5.05%	50,416	NAB	AA-	12/12/2024	11/04/2025	120
NAB TD 108	3,086,533	4.95%	37,218	NAB	AA-	24/01/2025	24/04/2025	90
NAB TD 109	3,075,542	5.05%	75,542	NAB	AA-	3/10/2024	3/04/2025	182
WBC TD 110	3,076,621	5.11%	38,283	Westpac	AA-	3/01/2025	3/04/2025	90
WBC TD 111	3,076,621	5.11%	38,283	Westpac	AA-	10/01/2025	10/04/2025	90
WBC TD 112	3,076,621	5.11%	38,283	Westpac	AA-	10/01/2025	10/04/2025	90
NAB TD 113	3,075,542	5.05%	75,542	NAB	AA-	10/10/2024	10/04/2025	182
NAB TD 114	3,075,542	5.05%	75,542	NAB	AA-	10/10/2024	10/04/2025	182
NAB TD 115	3,075,871	5.10%	75,871	NAB	AA-	21/11/2024	21/05/2025	181
NAB TD 116	3,087,760	5.07%	38,125	NAB	AA-	14/01/2025	14/04/2025	90
NAB TD 117	2,025,003	5.07%	25,003	NAB	AA-	23/01/2025	23/04/2025	90
NAB TD 118	1,417,088	4.95%	17,088	NAB	AA-	28/01/2025	28/04/2025	90
	43,584,748							
Reserve Investments								
Reserve 10 - ANZ	31,880	3.35%	264	ANZ	AA-	1/01/2025	2/04/2025	91
Reserve 42 - 36-976-7906	3,424,765	5.10%	56,477	NAB	AA-	17/12/2024	16/04/2025	120
Reserve 44 - 70-586-3025	3,436,389	4.75%	53,706	NAB	AA-	21/02/2025	23/06/2025	122
Reserve 45 - 70-568-6989	3,431,456	4.75%	53,629	NAB	AA-	21/02/2025	23/06/2025	122
Reserve 47 - B33713404.106	4,517,427	4.84%	106,453	CBA	AA-	14/10/2024	14/04/2025	182
Reserve 48 - B33713404.106	6,754,239	4.84%	159,164	CBA	AA-	14/10/2024	14/04/2025	182
Reserve TD WBC 2 - 032-108 267897	3,329,067	4.87%	39,068	Westpac	AA-	18/02/2025	18/05/2025	89
Reserve TD WBC 3 - 032-108 267926	3,329,067	4.87%	39,068	Westpac	AA-	18/02/2025	18/05/2025	89
	28,254,291							
Total Municipal and Reserve Funds	**85,029,055**		**1,325,396.28**					

Interest revenue	
Investment Interest Accrued	1,057,890
Investment Interest Matured	1,805,479
Rates Interest	722,495
	3,585,864

Interest Earned
$3,585,864

Loan Offset Facility	Amount	Interest rate on loans	Interest Saved	YTD Interest Saved
Westpac	10,060,000	6.03%	15,035	166,527

KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments highly liquid investments with original maturities of twelve months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:
- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Total Municipal Cash	Unrestricted
$95.09 M	**$66.83 M**

OPERATING ACTIVITIES
NOTE 3
RECEIVABLES

Rates Receivable	30-Jun-24	31-Mar-24	31 Mar 25
	$		$
Opening Arrears Previous Years	1,925,935	1,925,935	3,721,461
Rates levied	93,175,787	93,040,048	98,174,002
Less - Collections to date	(91,380,262)	(91,660,275)	(92,249,681)
Equals Current Outstanding	**3,721,461**	**3,305,707**	**9,645,782**
Net Rates Collectable	**3,721,461**	**3,305,707**	**9,645,782**
% Collected	96.1%	96.5%	90.5%

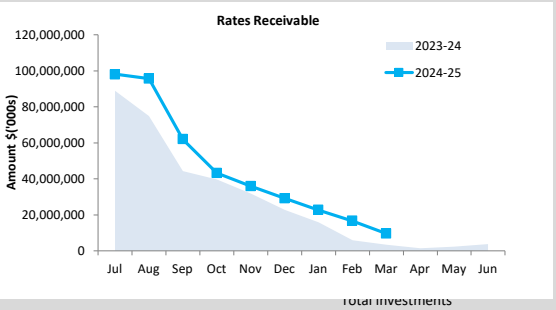
	31 Mar 24	31 Mar 25
- No. of Legal Proceedings Commenced for the financial year	2	0
- No. of properties > $10,000 outstanding	43	54
- No. of properties between $3,000 and $10,000 outstanding	245	416
- Value of Rates Concession	49,775	49,247
- Estimated Value of Rates Exemptions	2,238,551	2,243,551

Receivables - General	31-Mar-24	Current	30 Days	60 Days	90+ Days	31 Mar 25
	$	$	$	$	$	$
Balance per Trial Balance						
Sundry receivable	1,424,103	1,199,868	37,947	47,833	573,888	1,859,536
Recreation Centres	117,254	28,284	1,209	1,007	21,406	51,906
Mandurah Ocean Marina	100,704	74,645	0	0	0	74,645
GST receivable	443,983	389,147	0	0	0	389,147
Allowance for impairment of receivables	(192,969)	0	0	0	(215,611)	(215,611)
Infringements	1,046,526	59,038	32,471	39,201	1,049,926	1,180,636
Total Receivables General Outstanding	**2,939,600**	**1,750,982**	**71,627**	**88,041**	**1,429,609**	**3,340,259**
Percentage		52.4%	2.1%	2.6%	42.8%	

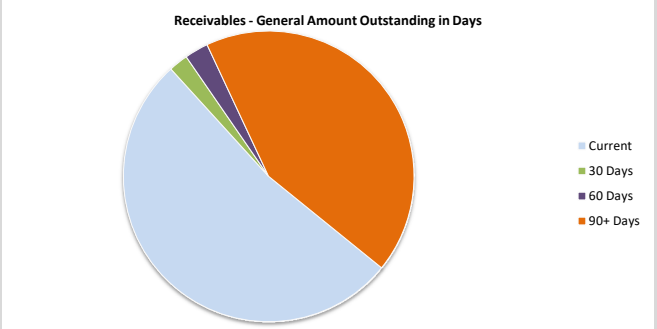
Other Receivables	31-Mar-24	Current	30 Days	60 Days	90+ Days	31 Mar 25
	$	$	$	$	$	$
Balance per Trial Balance						
Pensioners rates and ESL deferred	1,100,883	0	0	0	3,958,784	3,958,784
Other Receivables	552,961	0	0	0	592,296	592,296
Total Other Receivables Outstanding	**1,653,844**	**0**	**0**	**0**	**4,551,080**	**4,551,080**
Percentage		0%	0%	0%	100%	

KEY INFORMATION

Rates and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of rates and other receivables is reviewed on an ongoing basis. Other receivables that are known to be uncollectible are written off when identified. An allowance for doubtful debts is raised when there is objective evidence that they will not be collectible.



Collected	Rates Due
90.5%	$9,645,782



Debtors Due
$3,340,259

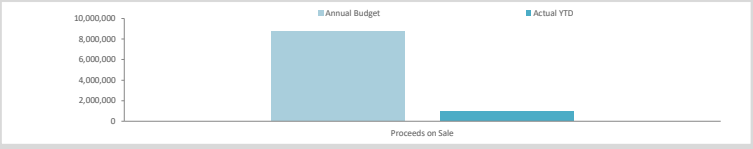
Over 30 Days
48%

Over 90 Days
43%

OPERATING ACTIVITIES
NOTE 4
DISPOSAL OF ASSETS

			Budget				YTD Actual			
Asset	Asset ID	Asset Owner	Net Book Value	Proceeds	Profit	(Loss)	Net Book Value	Proceeds	Profit	(Loss)
			$	$	$	$	$	$	$	$
Land										
Land			7,715,000	7,715,000	0	0	0	0	0	0
Light Passenger Vehicles - Replacement										
MH9326A - TOYOTA RAV4 CV	C06818		0	18,896	18,896	0	14,285	18,896	4,611	0
Light Commercial Vehicles - Replacement										
MH2485B - FORD RANGER CC XL	U05419		0	25,941	25,941	0	19,415	25,941	6,526	0
MH0619B - FORD RANGER PU MK11	U07719		0	21,169	21,169	0	21,555	21,169	0	(386)
MH2014B - FORD RANGER PU XL	U08120		0	23,222	23,222	0	21,585	23,222	1,637	0
MH8958A - HOLDEN COLORADO LS	U04018		0	17,574	17,574	0	14,877	17,574	2,697	0
MH8305A - FORD RANGER PX	U04318		0	18,677	18,677	0	19,701	18,677	0	(1,024)
MH1575B - ISUZU D'MAX SX	U05119		0	21,542	21,542	0	15,219	21,542	6,322	0
MH7913A - FORD RANGER PU MK11	U07518		0	15,405	15,405	0	19,222	15,405	0	(3,817)
1HXC878 TOYOTA PRADO VX	C01123		0	0	0	0	51,575	67,976	16,402	0
Trucks & Buses Replacements										
TOYOTA HIACE MH381Z	T042	Youth Development	12,699	12,699	0	0	0	0	0	0
1GKM974 - JCB - BACKHOE LOADER	P62517		0	0	0	0	75,124	0	0	(75,124)
MH929Q - HINO-300-716-KEVREK-1000	T005		0	26,164	26,164	0	33,406	26,164	0	(7,243)
MH930Q - HINO-300-716-KEVREK-1500	T007		0	20,389	20,389	0	33,348	20,389	0	(12,959)
MH998P - NISSAN - PK16 28	T002		0	59,234	59,234	0	42,871	59,234	16,363	0
Trailers										
PARK BODY BOXTOP MH76936	V039	Parks Central	2,876	2,876	0	0	2,737	3,336	599	0
SOUTHWEST MOWING MH7439S	V007	Parks Central	784	784	0	0	0	0	0	0
BARTCO VMS TRAILER	V102	City traffic	4,910	4,910	0	0	0	0	0	0
Parks & Mowers										
NEW HOLLAND 3050 TRACTOR MH761X	P602	Parks Assets	17,116	17,116	0	0	0	0	0	0
KUBOTA TRACTOR L5740 MH403Y	P603	Parks South	25,461	25,461	0	0	0	0	0	0
KUBOTA RTV UTILITY MH0708B	U10519	Parks South	5,010	5,010	0	0	0	0	0	0
KUBOTA RTV UTILITY MH0709B	U10619	Parks Assets	5,010	5,010	0	0	0	0	0	0
MH3272B - TORO - ZERO TURN 72	M01119		0	8,067	8,067	0	15,716	8,067	0	(7,649)
MH8763A KUBOTA-OUTFRONT MOWER 72	M02118		0	9,821	9,821	0	8,000	9,821	1,821	0
MH8762A KUBOTA OUTFRONT MOWER 60	M03018		0	11,151	11,151	0	8,000	11,151	3,151	0
MH9813A KUBOTA OUTFRONT MOWER 60	M03119		0	8,499	8,499	0	9,295	8,499	0	(796)
MH1957B - TORO - ZERO TURN 7210	M03219		0	7,185	7,185	0	20,300	7,185	0	(13,115)
MH8772A KUBOTA OUTFRONT MOWER 72	M03618		0	6,744	6,744	0	8,000	6,744	0	(1,256)
1IBM319 TORO PROLINE H800	M02723		0	0	0	0	47,216	0	0	(47,216)
Minor Equipment >$5000										
Miscellaneous Equipment										
COLUMBUS ARA66	P63218	Recreation Services	8,040	8,040	0	0	7,195	1,084	0	(6,111)
HONDA - OUTBOARD 60HP	P605		0	1,752	1,752	0	4,237	1,752	0	(2,485)
Carryovers - Light Passenger Vehicles										
MH9971A - SUBARU - XV	C00219		32,153	21,769	0	(10,384)	11,096	21,769	10,673	0
MH1502B - SUBARU - XV	C01420		0	16,396	16,396	0	11,752	16,396	4,644	0
MH7641A - HYUNDAI - SANTE FE	C01718		0	14,123	14,123	0	15,836	14,123	0	(1,713)
MH2651B - TOYOTA - COROLLA	C02320		0	18,951	18,951	0	12,840	18,951	6,111	0
MH1084B - TOYOTA - RAV4	C04419		0	20,487	20,487	0	12,078	20,487	8,409	0
MH1224B - KIA - SPORTAGE	C05619		0	14,578	14,578	0	12,118	14,578	2,460	0
MH1056B - HYUNDAI - TUSCON	C07919		0	12,305	12,305	0	12,335	12,305	0	(30)
MH0363B - SUBARU - XV	C08019		0	15,259	15,259	0	14,241	15,259	1,018	0
TOYOTA PRIUS-C	C07019		33,282	16,087	0	(17,195)	10,704	16,087	5,383	0
Carryovers - Light Commercial Vehicles										
MH2737B - FORD - RANGER	U03220		42,027	18,571	0	(23,456)	21,775	18,571	0	(3,204)
MH1075B - TOYOTA - HIACE	U03919		0	34,951	34,951	0	14,904	34,951	20,047	0
MH2301B - HOLDEN - COLORADO	U06919		0	22,298	22,298	0	17,815	22,298	4,483	0
MH2017B - FORD - RANGER	U07319		0	19,269	19,269	0	19,300	19,269	0	(31)
Carryovers - Trucks and Buses										
MH252U - Hino - T003 - MH252U-HINO - 917 300	T003		120,000	26,912	0	(93,088)	21,302	29,714	8,412	0
Hino - 917 3	T008		120,000	28,580	0	(91,420)	22,055	28,580	6,525	0
Hino - 917 3	T021		120,000	26,912	0	(93,088)	21,302	30,895	9,593	0
Hino - 300-917-KEVREK-1500	T024		140,000	25,804	0	(114,196)	0	0	0	0
Hino - 917 3	T033		120,000	26,674	0	(93,326)	21,302	26,911	5,609	0
MERCEDES SPRINTER	C00718		63,500	36,847	0	(26,653)	41,845	36,847	0	(4,998)
HINO - FG1628 5	T006		219,975	65,349	0	(154,627)	42,629	65,349	22,720	0
HINO-500-FG1628-HIAB-088	T026		301,045	61,495	0	(239,551)	46,675	61,495	14,820	0
NISSAN - PK16 28	T002		216,975	44,443	0	(172,533)	0	0	0	0
Carryovers - Parks and Mowers										
Kubota - OUTFRONT MOWER 72 F369	M00219		46,350	7,185	0	(39,165)	18,870	7,185	0	(11,685)
Kubota - OUTFRONT MOWER 72 F369	M03416		46,350	6,744	0	(39,606)	7,500	6,744	0	(756)
Kubota - OUTFRONT MOWER 60 F369	M01619		45,530	6,303	0	(39,227)	18,580	6,303	0	(12,277)
Kubota - OUTFRONT MOWER 60 F369	M01019		45,530	7,617	0	(37,913)	9,295	7,617	0	(1,678)
Kubota - OUTFRONT MOWER 72 F369	M02419		46,350	7,626	0	(38,724)	8,411	7,626	0	(785)
KUBOTA - OUTFRONT MOWER 72 CAB	M01419		75,340	7,000	0	(68,340)	0	0	0	0
			9,631,314	**8,748,869**	**510,047**	**(1,392,492)**	**979,439**	**954,137**	**191,037**	**(216,338)**

KEY INFORMATION



Proceeds on Sale		
Annual Budget	YTD Actual	%
$8,748,869	$954,137	11%

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MARCH 2025

NOTE 5
TENDERS/QUOTES AWARDED FOR THE MONTH

CEO delegation – accepted/rejected tenders during the month
Awarded under Financial Authorisation $250,000 and above

Tender code	Tender Description	Company Awarded to	Contract Term	Contract Amount
RFQ18-2024	Supply and Delivery of One New Crew Cab 3 Way Tipping Truck and One New Single Cab Three Way Tipping Truck	Major Motors Pty Ltd ATF The Major Motors Unit Trust Trading as Major Motors – Isuzu	One off purchase	$258,670
RFQ19-2024	Supply and Delivery of a New 8 Tonne Three-way Tip Truck with Hiab Self Loading Crane	Falconet Pty Ltd ATF Truck Unit Trust t/a WA Hino Sales and Service	One off purchase	$369,541
RFQ01-2025	Supply and Delivery of One New Single Cab 8000L Water Truck	Major Motors Pty Ltd ATF The Major Motors Unit Trust Trading as Major Motors – Isuzu	One off purchase	$266,056
T19-2024	Irrigation Water Expansion – Dawesville	Sanpoint Pty Ltd ATF Fiore Family Trust T/A LD Total	Upon Supply of Requirements with a Date for Practical Completion of Two Months after the start date.	$128,169

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MARCH 2025

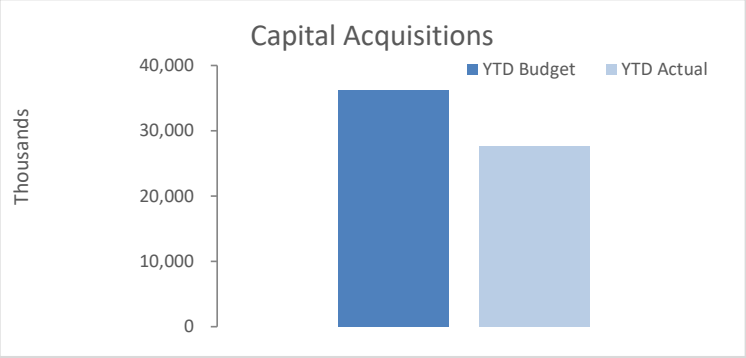
INVESTING ACTIVITIES
NOTE 6
CAPITAL ACQUISITIONS

Capital Acquisitions	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	YTD Actual Variance
	$		$	$	$
Buildings	9,903,028	12,287,128	9,421,915	6,519,692	(2,902,222)
Equipment	200,500	111,445	69,347	15,218	(54,129)
Machinery	1,800,631	2,869,732	2,152,438	2,494,390	341,952
Infrastructure - Roads	10,659,968	13,304,244	10,094,770	6,960,321	(3,134,449)
Bridges	-	46,839	35,129	-	(35,129)
Parks	13,663,708	17,500,566	13,204,178	10,959,974	(2,244,204)
Drainage	675,720	844,441	640,885	312,430	(328,456)
Coastal & Estuary	946,500	640,672	523,797	305,929	(217,868)
Capital Expenditure Totals	**37,850,055**	**47,605,066**	**36,142,459**	**27,567,954**	**(8,574,505)**
Capital Acquisitions Funded By:					
	$		$	$	$
City of Mandurah Contribution	12,978,686	11,019,828	19,630,019	12,650,514	(6,979,505)
Capital grants and contributions	14,108,173	18,423,517	13,808,289	10,286,202	(3,522,087)
Borrowings	4,650,000	5,849,908	-	3,677,102	3,677,102
Other (Disposals & C/Fwd)	449,567	1,033,869	2,704,152	954,137	(1,750,015)
Cash Backed Reserves					
Asset Management Reserve	5,083,629	9,260,190	-	-	-
Sanitation Reserve	580,000	512,670	-	-	-
Plant Reserve	-	1,505,084	-	-	-
Capital Funding Total	**37,850,055**	**47,605,066**	**36,142,459**	**27,567,954**	**(8,574,505)**

SIGNIFICANT ACCOUNTING POLICIES

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.

KEY INFORMATION

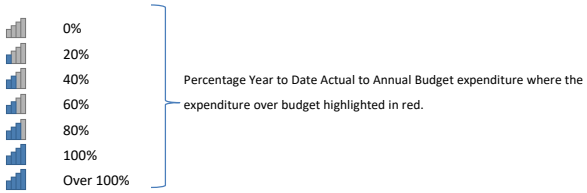


Acquisitions	Annual Budget	YTD Actual	% Spent
	$47.61 M	$27.57 M	58%

Capital Grant	Annual Budget	YTD Actual	% Received
	$18.42 M	$10.29 M	56%

INVESTING ACTIVITIES
NOTE 6
CAPITAL ACQUISITIONS (CONTINUED)

Capital Expenditure Total
Level of Completion Indicators



Level of completion indicator, please see table at the end of this note for further detail.

	Account Description		Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
	Land							
	Buildings							
	750695	Waste Management Centre Upgrade Fire Fighting Infrastructure	375,000	49,929	42,579	28,099	21,830	Design 90% Complete
	750660	Waste Management Centre Tipping Shed	155,000	328,933	251,699	27,877	301,057	Construction to commence Q4
	750761	Administration Centre Facade Renewal	250,000	281,922	219,422	56,922	225,000	Construction to commence Q3
	750762	Administration Centre Refurbishment	50,000	0	0	0	0	Amalgamated with 750761
	750763	Asbestos Removal Program	30,000	31,298	23,798	1,298	30,000	Construction to commence Q4
	750741	Avalon Foreshore Ablution Renewal	500,000	535,750	410,750	37,550	498,200	Construction to commence Q3
	750764	Billy Dower Youth Centre Grandstand Stair Demolition	100,000	64,282	63,532	35,427	28,855	Construction Complete. Finances to be finalised
	750765	EMCC Pottery Place Ceiling Renewal	60,000	0	10,714	0	0	Complete
	750643	Falcon Family Centre Upgrade	50,000	18,631	18,513	18,159	472	Further workings required before project to be started
	750766	Falcon Pavilion Storage Upgrade	20,000	38,159	33,160	18,159	20,000	Construction to commence Q4
	750767	Mandurah Seniors Dining Kitchen Separation Wall New	30,000	7,058	7,058	7,058	0	Further workings required before project to be started
	750768	Merlin Street Reserve Shed Demolition	30,000	31,316	23,816	1,316	30,000	Construction to commence Q3
	750769	MPAC Access and Operational Safety Upgrades	240,000	275,768	215,768	35,768	240,000	Construction to commence Q3
	750770	MPAC Entry Door Renewal	25,000	32,849	26,599	7,849	25,000	Design Only
	750771	MPAC Fire Detection and Protection System Upgrade	350,000	401,153	313,653	51,153	350,000	Construction to commence Q3
	750772	MPAC Roof & External Cladding Renewal	150,000	192,778	181,028	130,948	61,829	Design Only
	750773	Rushton Park Kiosk Lower Level Tiling Repairs	50,000	62,800	50,300	12,800	50,000	Construction to commence Q4
	750774	Thomson Street Pavillion Office Upgrades	25,000	26,316	20,066	1,316	25,000	Construction to commence Q4
	750733	Cinema HVAC Renewal	1,300,000	1,117,922	899,922	918,140	199,782	Construction 70% Complete
	750732	Dawesville Community Centre	5,307,198	7,747,310	5,825,485	4,779,605	2,967,705	Refer to Financial Report, Key Capital Projects table
	750775	Sporting Reserve Changerooms Enhancements	100,000	0	0	193	(193)	Design Only
	750687	LED Buildings Plan	57,500	64,558	50,183	7,058	57,500	Construction to Commence Q3
	750776	Minor City Maintenance Capital Renewals	98,330	112,349	84,262	34,304	78,045	Ongoing Program
	750736	Operations Centre Redevelopment	200,000	139,300	120,550	64,300	75,000	Design Only
	750753	Facilities Switchboard Renewal Program	50,000	51,316	38,816	1,316	50,000	Construction to commence Q4
	750689	Works & Services Building Refurb	300,000	380,000	285,000	152,603	227,397	Design Only
	750712	Refurbishment of Billy Dower Youth Centre	0	12,000	9,000	11,602	398	Complete
	750754	Administration Centre Refurbishment	0	133,077	102,727	65,342	67,735	Design Only
	750681	MARC Roof Repairs	0	22,060	16,545	1,995	20,065	Complete
	750756	23-24 MPAC HVAC Renewal (Design)	0	31,290	23,468	1,883	29,408	Design Only
	750782	CASM Front Counter	0	10,000	10,000	9,650	350	Complete
	750783	Waste Management Centre - OSH Projects	0	87,000	43,500	0	87,000	Construction to commence Q4

Level of completion indicator, please see table at the end of this note for further detail.

	Account Description		Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
	Bridges							
	880012	Lakelands-Madora Bay Pedestrian Bridge	0	46,839	35,129	0	46,839	Design Only
	Parks							
	700478	Meadow Springs Golf Course Fence	0	61,483	46,112	65,138	(3,654)	Construction Complete. Finances to be finalised
	700577	Merlin Street Reserve Activation Plan	0	559,802	429,802	42,362	517,440	Construction 30% Complete
	700589	23-24 FR Rushton Park - Tennis Centre	0	25,000	18,750	24,951	49	Construction Complete. Finances to be finalised
	700619	Dawesville SE Foreshore	1,023,685	1,564,784	1,187,325	344,124	1,220,660	Refer to Financial Report, Key Capital Projects table
	700582	Bin Enclosure Renewals	50,000	53,431	40,931	3,431	50,000	Construction to commence Q4
	700626	Lavender Gardens BMX Pump Track Renewal	138,849	154,030	119,317	15,180	138,849	Construction to commence Q4
	700627	Roy Tuckey Reserve BMX Pump Track Renewal	10,000	17,242	14,742	7,242	10,000	Design Only
	700628	Boardwalk and Beach Access Renewal Program	667,000	586,410	454,660	77,039	509,371	Construction 35% Complete
	700629	Eastern Foreshore Boardwalk Renewal	200,000	270,377	220,377	221,923	48,453	Design Only
	700586	Warrungup Spring Reserve Boardwalk Renewal	650,000	467,676	367,676	76,508	391,167	Construction to commence Q3
	930044	CSRFF Small Grants Program	150,000	105,453	79,138	193	105,260	Contribution Only
	700575	Coodanup Foreshore Park Upgrade	862,178	1,100,364	844,182	218,652	881,712	Refer to Financial Report, Key Capital Projects table
	700630	Hexham Close and Bells Block Natural Areas Fencing Renewal	54,178	55,956	42,412	42,276	13,681	Complete
	700631	Mandurah to Madora Bay Coastal Fencing Renewal	90,678	92,711	70,041	43,136	49,575	Construction Complete. Finances to be finalised
	700632	Minor Fencing Renewal Program	115,014	73,062	55,559	72,307	755	Complete
	930045	Major Public Artworks Major Public Artworks	90,000	90,193	67,693	80,203	9,990	Ongoing Program 2024/25
	700633	MARC Outdoor Shade Structures New	75,000	75,193	56,443	1,677	73,516	Construction to commence Q3
	700634	MARC Double Sided Digital Sign Renewal	140,000	24,779	22,779	16,779	8,000	Construction to commence Q3
	700583	North Mandurah Irrigation Water Supply	165,000	350,428	268,132	181,162	169,266	Corporate project in progress
	700635	Norwich Reserve Upgrade	10,000	17,181	14,681	8,193	8,988	Design Only
	700613	Parks and Reserves Signage New Program	40,000	45,908	35,908	36,172	9,736	Construction to commence Q3
	700593	Irrigation Renewal Program	43,521	0	0	0	0	Amalgamated to 700648
	700636	Parks Furniture Renewal Program	159,925	189,334	149,353	72,741	116,594	Construction to commence Q3
	700637	Shade Structures Renewal Program	108,171	113,825	86,782	5,698	108,127	Construction 20% Complete
	700638	Synthetic Turf Cricket Wicket Renewal Program	59,178	62,226	47,432	54,824	7,403	Construction Complete. Finances to be finalised
	700640	Playground Renewal Program	355,342	393,961	305,125	38,618	355,342	Construction to commence Q4
	700614	Reserve Meter Renewal Program	50,000	53,048	40,548	3,048	50,000	Construction 10% Complete
	700623	Thomson Street Netball Courts Repairs	200,000	101,460	76,460	57,626	43,834	Construction Complete. Finances to be finalised
	700641	Peter Street Reserve Shade Sails New	40,000	44,066	34,066	40,952	3,114	Construction Complete. Finances to be finalised
	700642	Signage Renewal Program	40,000	46,224	36,224	33,706	12,518	Construction to commence Q3
	700643	Playground Rubber Softfall Renewal Program	54,342	62,154	48,568	58,909	3,245	Complete
	700625	EV Charging Stations	0	175,000	131,250	160,851	14,149	Construction Complete. Finances to be finalised
	700599	23-24 PR Rushton Park	0	65,668	49,251	51,106	14,562	Construction Complete. Finances to be finalised
	700514	Bortolo Fire Track Water Infrastructure	0	41,681	31,261	40,622	1,059	Construction Complete. Finances to be finalised
	700580	23-24 Blythwood Reserve	0	3,375	2,532	5,062	(1,687)	Construction Complete. Finances to be finalised
	700581	23-24 Wilderness Reserve	0	3,531	2,648	3,531	0	Complete
	700646	23-24 Dawesville Foreshore Reserve Bollards	0	25,000	18,750	0	25,000	Construction to commence Q3
	700648	City Admin Irrigation Renewal	0	155,299	116,474	8,214	147,085	Construction to commence Q3
	700649	MBRC - Upgrade Indoor C Bowling Green Surface - CSRFF	0	44,740	44,740	0	44,740	Construction to commence Q3
	700650	Lakes Lawn Cemetary Recovery	0	125,000	93,750	9,205	115,795	Construction 20% Complete
	700651	Madora Bay Oval Fencing	0	40,000	22,857	0	40,000	Construction to commence Q4
	700652	Pinjarra Rd Tuart Tree Support System	0	76,605	0	0	76,605	Construction to commence Q4
	Roads							
	501129	Trails Project	350,000	9,112	6,863	9,112	(0)	Ongoing project
	501193	23-24 TM Clarice St	0	37,038	27,778	0	37,038	Construction to commence Q4
	501194	23-24 TM Mandurah Tce/Adonis Rd	0	143,499	107,624	3,502	139,997	Construction to commence Q4
	501196	23-24 TM Wanjeep St	0	391,546	293,660	154,483	237,063	Construction to commence Q4

Level of completion indicator, please see table at the end of this note for further detail.

	Account Description	Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
501199	23-24 RR Guillardon Tce/Karringa Rd	0	208,833	156,625	222,694	(13,861)	Construction Complete. Finances to be finalised
501235	23-24 RC Peel Street Stage 4	0	2,665,907	1,999,431	1,663,744	1,002,163	Refer to Financial Report, Key Capital Projects table
501239	23-24 SP Guillardon Tce/Karinga Rd	0	5,500	4,125	0	5,500	Complete
501258	23-24 Tims Thicket Waste Facility - Upgrade CCTV	0	11,100	8,325	10,509	591	Complete
501260	Mewburn Centre Carpark Upgrade	17,000	42,794	38,544	25,864	16,930	Design Only
501192	Falcon Coastal Shared Path	60,000	86,273	71,273	32,727	53,546	Design Only
501263	Lake Valley Drive and Badgerup Avenue Blackspot	15,000	32,498	31,248	27,498	5,000	Design Only
501264	Lakes Road - Murdoch Drive Blackspot	15,000	43,133	39,383	31,842	11,291	Design Only
501265	Lynda Street and Baroy Street Blackspot	20,000	38,555	33,555	18,555	20,000	Design Only
501266	Mercedes Avenue Blackspot	18,000	31,955	30,455	25,955	6,000	Design Only
501267	Wanjeep Street Blackspot	15,000	40,955	37,205	25,955	15,000	Design Only
501268	Yindana Blvd and Lake Valley Drive Blackspot	15,000	31,272	30,022	26,272	5,000	Design Only
501269	Merlin Activation Plan	350,000	0	0	0	0	Amalgamated with 700577
501296	Caddadup Reserve Lookout Renewal	34,955	48,487	39,748	16,292	32,195	Construction 10% Complete
501272	Tarragon Way Road Renewal	496,262	502,303	378,238	92,562	409,741	Construction to commence Q3
501273	Banyon Close Road Resurface	67,000	101,575	70,562	101,889	(314)	Complete
501274	Bolton Street Road Resurface	67,000	73,391	56,299	51,834	21,557	Construction Complete. Finances to be finalised
501217	Everlasting Retreat Road Resurface	235,000	191,523	162,652	195,250	(3,727)	Complete
501275	Gamol Place Road Resurface	138,000	95,021	85,272	91,233	3,788	Complete
501276	Haze Road Road Resurface	117,000	108,786	87,346	103,441	5,345	Complete
501277	Hennessey Place Road Resurface	234,000	329,023	225,523	45,922	283,101	Construction to commence Q3
501220	Hibiscuss Rise Road Resurface	52,000	57,023	44,023	37,749	19,274	Complete
501223	Maria Place Road Resurface	120,000	166,023	115,523	20,772	145,252	Construction to commence Q4
501278	Misty Meander Road Resurface	295,000	271,023	211,773	80,905	190,119	Construction to commence Q3
501279	Moat Street Road Resurface	45,000	50,023	38,773	41,416	8,607	Complete
501280	Monang Street Road Resurface	84,000	80,138	64,859	74,500	5,639	Complete
501281	Olive Road Road Resurface	250,000	241,102	187,082	163,937	77,165	Construction 20% Complete
501282	Ormsby Terrace Road Resurface	130,000	111,411	91,689	103,482	7,930	Complete
501201	Quarry Way Road Resurface	251,000	296,097	212,847	75,162	220,935	Construction to commence Q3
501226	Rakoa Street Road Resurface	182,000	192,792	145,618	180,518	12,275	Complete
501283	Renison Drive Road Resurface	135,000	209,023	140,773	32,334	176,689	Construction to commence Q3
501227	Rouse Rd Road Resurface	160,000	213,523	149,273	25,022	188,501	Construction to commence Q3
501284	Soldiers Cove Terrace Resurface	90,000	125,523	91,898	98,324	27,199	Construction Complete. Finances to be finalised
600014	Spinaway Parade Road Resurface	30,000	34,097	26,597	24,327	9,771	Complete
501285	Stirling Grove Road Resurface	70,000	75,023	57,523	61,652	13,371	Construction to commence Q3
501233	Thomson St Road Resurface	273,000	278,023	209,773	257,478	20,546	Construction to commence Q3
501286	Touchstone Drive Road Resurface	670,000	645,046	505,756	485,184	159,862	Construction Complete. Finances to be finalised
501287	Wattle Bird Way Road Resurface	340,000	275,191	225,191	17,127	258,064	Construction to commence Q3
501288	Yukon Close Road Resurface	50,000	84,023	57,023	15,002	69,021	Construction 10% Complete
501289	Pinjarra Road Upgrade Stage 5	1,485,646	0	0	0	0	Refer to Financial Report, Key Capital Projects table
501290	Pinjarra Road Upgrade Stage 6	1,485,646	0	0	0	0	Refer to Financial Report, Key Capital Projects table
501291	Pinjarra Road	90,000	3,170,682	2,378,011	1,556,602	1,614,080	Refer to Financial Report, Key Capital Projects table
501292	New Street Furniture and Minor Works	50,000	55,049	42,549	5,049	50,000	Construction to Commence Q3
501293	Shared Path Renewal Program	703,505	338,061	259,146	43,864	294,197	Construction 10% Complete
501241	New Street Lighting Program	75,000	34,715	27,215	6,412	28,303	Ongoing Program
501249	23-24 SP Caspar Road	100,000	251,601	188,730	237,439	14,162	Construction Complete. Finances to be finalised
501294	Decorative Streetlighting Renewal Project Design	250,000	279,128	216,628	29,128	250,000	Design Only
501248	Sutton Farm Carpark City Contribution	770,000	0	0	2,863	(2,863)	Project withdrawn
501175	Traffic Management Minor Works	148,953	161,801	124,563	12,848	148,953	Construction to commence Q3
501295	Western Foreshore Skatepark Carpark New	10,000	59,157	56,657	49,157	10,000	Design Only
700516	Yalgorup National Park	1,635,646	252,805	189,603	75,821	176,984	Refer to Financial Report, Key Capital Projects table
501197	23-24 TM White Hill Road	0	112,562	78,793	84,253	28,309	Construction 90% Complete

Level of completion indicator, please see table at the end of this note for further detail.

	Account Description		Adopted Budget	Annual Budget	YTD Budget	YTD Actual	Remaining Unspent Funds	Comment
	501113	SP Halls Head PSP	0	154,382	115,786	148,554	5,827	Construction 90% Complete
	501242	23-24 SL Street Lighting Renewal Program	0	10,884	8,163	11,096	(212)	Complete
	501240	23-24 Signage Renewal Program	0	1,034	776	1,034	(0)	Complete
	Drainage							
	600195	DR Hopetoun Bend Drainage Upgrade	0	73,140	52,108	56,959	16,181	Construction Complete. Finances to be finalised
	600199	Drainage Minor Works	49,402	58,886	46,535	28,022	30,864	Construction 50% Complete
	600200	Harvey View Drive Drainage Upgrade	124,103	169,890	129,403	115,047	54,843	Construction Complete. Finances to be finalised
	600198	Mary Street Drainage Renewal	353,113	348,519	265,736	8,907	339,613	Construction to commence Q3
	600201	Oversby Street Drainage Upgrade	149,103	155,500	118,224	88,502	66,998	Construction 80% Complete
	600192	DR Cervantes Drive	0	28,005	21,004	14,992	13,014	Construction 90% Complete
	600189	DR 130 Mandurah Terrace	0	10,500	7,875	0	10,500	Construction to commence Q4
	Coastal & Estuary							
	911011	Sutton Farm Public Jetty New	364,000	0	0	116	(116)	Project Withdrawn
	911006	Administration Bay Entrance Seawall Renewal	107,000	80,290	64,790	58,862	21,428	Construction Complete. Finances to be finalised
	911007	Donnelly Gardens Seawall Repair	215,000	277,650	223,900	65,215	212,435	Corporate project to commence Q4
	911008	Mandurah Quay Seawall Repair	150,000	100,848	92,098	80,257	20,591	Design Only
	911009	Novara Foreshore Boat Ramp Apron Renewal	55,000	68,200	54,450	13,200	55,000	Construction to commence Q4
	911010	Novara Foreshore Erosion Protection	55,500	113,683	88,558	88,279	25,404	Construction 90% Complete
	Equipment							
	930043	Christmas Decorations Program	150,000	0	0	193	(193)	Ongoing Program 2024/25
	820195	Furniture & Equipment	50,500	111,445	69,347	15,025	96,420	Ongoing Program 2024/25
	Plant & Machinery							
	770001	Replacement Light Passenger Vehicles	0	70,498	52,874	69,144	1,354	Ongoing Program 2024/25
	770002	Replacement Light Commercial Vehicles	0	42,026	31,519	42,027	(1)	Ongoing Program 2024/25
	770006	Trucks and Buses	1,099,631	1,536,576	1,152,432	1,522,344	14,232	Ongoing Program 2024/25
	770009	Parks and Mowers	168,800	778,560	583,949	492,636	285,925	Ongoing Program 2024/25
	770020	Tim's Thicket Weighbridge	0	92,702	69,526	92,775	(73)	Complete
	770011	Miscellaneous Equipment	293,000	38,187	28,676	38,187	0	Ongoing Program 2024/25
	770007	Trailers	80,200	60,891	45,697	39,094	21,797	Ongoing Program 2024/25
	770012	New - Vehicle and Small Plant Program	159,000	250,292	187,765	198,184	52,108	Ongoing Program 2024/25
	Other Infrastructure							
	700053	Lakelands DOS Sports Specific Infrastructure	0	108,293	81,220	106,072	2,221	Complete
	700055	Waterfront Project	0	9,525,807	7,138,622	8,554,720	971,087	Refer to Financial Report, Key Capital Projects table
	700576	Eastern Foreshore North and Centeral Waterfront Project	6,386,000	0	0	0	0	Refer to Financial Report, Key Capital Projects table
	Grand Total		**37,850,056**	**47,605,066**	**36,142,459**	**27,567,954**	**20,037,111**	

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MARCH 2025

FINANCING ACTIVITIES
NOTE 7
BORROWINGS

Repayments - Borrowings

Information on Borrowings		New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
Particulars	1 July 2024	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
	$	$	$	$	$	$	$	$	$
Law, order, public safety									
Bortolo Fire Track Water Infrastructure	37,191	-	-	3,689	4,879	33,502	38,651	343	1,764
Community amenities					-	0	-		0
Compactor Waste Trailers and Dolly [336]	4,515	-	-	4,515	7,740	0	-	19	0
Waste Water Reuse [349]	57,020	-	-	16,975	22,475	40,045	42,504	2,240	2,845
Halls Head Ablution Block [350]	38,058	-	-	11,312	14,976	26,747	28,387	1,496	1,898
Halls Head Recycled Water 2019/20	132,570	-	-	14,086	18,039	118,485	126,015	5,344	5,726
Ablutions 2020/21	-	-	-	-	-	0		-	
Ablutions 2021/22	203,103	-	-	22,874	30,254	180,229	169,088	2,591	1,388
Recreation and culture					-	0	-		0
Rushton Park Redevelopment [318(ii)]	-0	-	-	-	-	-0	(0)	0	0
Meadow Springs Recreation Facility [318(iii)]	-0	-	-	-	-	-0	(0)	0	0
Mandurah Football & Sporting Club [324]	-0	-	-	-	-	-0	-	0	0
Mandurah Rugby Club [325]	-0	-	-	-	-	-0	-	0	0
Halls Head Bowling Club upgrade [331]	169,574	-	-	32,571	43,136	137,003	149,379	2,773	7,646
Parks - Falcon Bay Reserve [333(i)]	-0	-	-	-	-	-0	-	0	0
MARC Redevelopment [338]	102,920	-	-	102,920	167,479	-0	0	2,229	4,823
MARC Redevelopment Stage 1 [340]	179,255	-	-	69,211	91,755	110,045	116,348	2,435	9,144
MARC Redevelopment Stage 2 [341]	392,054	-	-	171,762	228,313	220,292	239,807	3,954	20,944
Eastern Foreshore Wall [344]	273,833	-	-	110,038	145,884	163,795	178,274	3,740	14,345
MARC Stage 2 [345]	412,420	-	-	160,487	213,352	251,932	277,756	3,196	21,363
Falcon Bay Seawall [351]	95,681	-	-	30,543	40,479	65,138	71,479	1,578	4,771
MARC Solar Plan [353]	95,664	-	-	17,486	23,734	78,177	83,959	2,366	4,296
Novara Foreshore Development [355]	186,152	-	-	38,794	51,975	147,358	148,505	1,700	5,198
Falcon Bay Foreshore Upgrades [356]	191,235	-	-	39,580	52,638	151,656	165,876	986	8,579
Mandjar Square Development [358]	233,241	-	-	47,769	63,639	185,473	198,908	1,452	9,098
Lakelands DOS [360]	1,120,403	-	-	245,615	327,212	874,788	977,492	6,727	49,387
Mandjar Square Stage 3 and 4	291,739	-	-	36,756	48,669	254,982	266,434	12,338	12,686
Falcon Seawall	545,397	-	-	84,229	116,948	461,168	503,257	8,535	23,969
Novara Foreshore Stage 3	117,823	-	-	15,170	19,488	102,653	87,249	4,647	5,061
Smart Street Mall Upgrade 2019/20	293,040	-	-	33,743	44,585	259,297	240,706	12,674	2,622
Falcon Bay Foreshore Stage 3 of 4	187,265	-	-	20,886	27,594	166,379	150,122	8,117	1,461
Mandjar Square Final Stage	188,384	-	-	21,286	27,558	167,098	154,229	7,742	2,246
Falcon Skate Park Upgrade	76,034	-	-	8,077	10,669	67,957	73,174	3,303	3,233
Westbury Way North side POS Stage 3	132,586	-	-	13,641	18,016	118,945	126,069	5,771	5,726
Eastern/ Western Foreshore 2020/21	792,747	-	-	94,871	122,617	697,876	646,385	3,712	3,854
Smart Street Mall 2020/21	799,967	-	-	80,534	109,283	719,433	644,793	11,964	4,319
Novara Foreshore Stage 4	76,766	-	-	6,846	9,121	69,920	71,699	3,123	2,518
Bortolo Reserve - Shared Use Parking and Fire Track Facility	217,117	-	-	25,125	34,828	191,992	177,140	4,368	1,233
Falcon Bay Upgrade - Stage 4 of 5	202,305	-	-	24,058	33,996	178,247	166,746	2,890	1,240
Enclosed Dog Park	15,822	-	-	1,317	1,736	14,505	15,343	695	672
South Harbour Paving Upgrade Stage 2	38,913	-	-	3,277	4,321	35,636	37,299	1,709	1,530
Falcon Skate Park Upgrade 2020/21	58,055	-	-	4,939	6,514	53,116	55,835	2,549	2,347
Eastern/ Western Foreshore 2021/22	1,218,066	-	-	148,126	197,815	1,069,941	1,004,577	5,341	6,016
Smart Street Mall 2021/22	502,703	-	-	60,230	80,343	442,473	416,298	3,043	2,858
Enclosed Dog Park 2021/22	147,130	-	-	16,518	21,647	130,612	123,204	1,883	1,121
Novara Foreshore Stage 4 2021/22	186,217	-	-	21,462	28,395	164,755	155,655	1,771	1,308
Falcon Bay Upgrade - Stage 4 of 5 2021/22	58,893	-	-	6,925	9,164	51,968	50,584	435	708
Parks and Reserves Upgrades 2021/22	395,567	-	-	47,330	62,868	348,237	328,001	2,396	2,343
Mandurah Library Re Roofing Project	94,194	-	-	9,624	12,717	84,570	79,004	2,155	709
Falcon Reserve Activation Plan Stage 3	348,823	-	-	38,068	50,366	310,755	301,080	2,234	1,568
Pleasant Grove Foreshore	51,623	-	-	5,400	7,142	46,223	46,708	549	914
Kangaroo Paw Park	268,553	-	-	29,420	39,185	239,133	232,997	1,549	1,506
Falcon Bay Stage 5 of 5	126,597	-	-	13,356	17,665	113,241	109,609	1,251	655
2022/23 South Harbour Upgrades	89,027	-	-	8,921	11,538	80,106	77,183	1,357	477
Upgrade of Playing Surface Peelwood Parade	-	-	-		-	0	-	-	0
Bruce Cresswell Reserve	171,169	-	-	18,787	24,858	152,382	148,275	959	908
Seascapes Boardwalk	174,495	-	-	19,030	25,177	155,465	150,873	1,121	9,118
Mandurah Community Museum Roof and Gutters	113,391	-	-	12,501	16,541	100,890	97,914	603	524
Stage 2 of Upgrades to Peelwood Reserve	-	-	-	-	-	0	-	-	0
Smart Street Mall Upgrade	51,356	-	-	5,386	7,124	45,970	44,846	536	355
Eastern Foreshore South Precinct	-	-	-	-	-	0	-	-	0
Western Foreshore Recreation Precinct	-	-	-	-	-	0	-	-	0
2022/23 Parks and Reserves Upgrades	340,175	-	-	37,484	49,598	302,691	293,794	1,810	1,574
Parks & Reserves Program	3,440,409	-	1,080,000	193,451	254,522	3,246,958	4,163,395	144,643	84,716
Transport					-	0	-		0

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MARCH 2025

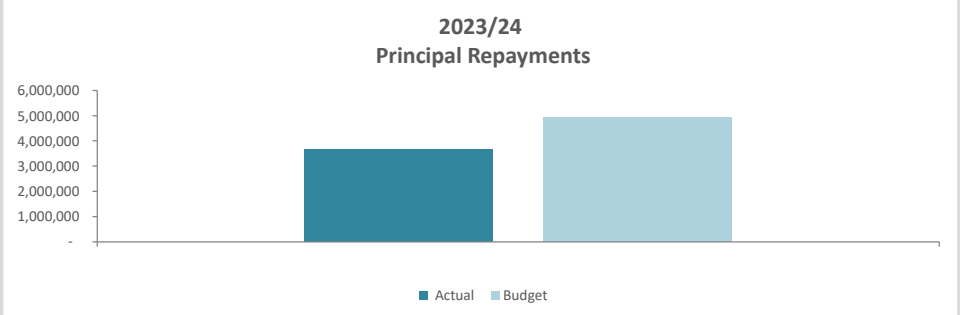
FINANCING ACTIVITIES
NOTE 7
BORROWINGS

Repayments - Borrowings

Information on Borrowings		New Loans		Principal Repayments		Principal Outstanding		Interest Repayments	
Particulars	**1 July 2024**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**	**Actual**	**Budget**
Drainage [318(iv)]	-0	-	-	-	-	-0	-	0	0
Road Construction [318(v)]	-0	-	-	-	-	-0	-	0	0
Road Construction [333(ii)]	-0	-	-	-	-	-0	-	0	0
New Pedestrian Bridge Construction [335]	3,026	-	-	3,026	5,188	0	-	13	0
New Road Construction [339]	89,978	-	-	89,134	118,164	844	(0)	2,378	4,373
New Road Construction [342]	219,081	-	-	87,398	116,443	131,683	142,653	2,134	11,356
WMC Tims Thicket [343]	37,154	-	-	13,119	17,377	24,034	23,581	1,417	1,854
Road Construction [346]	149,996	-	-	49,064	65,043	100,932	111,781	1,525	7,487
MARC Carpark [347]	113,993	-	-	36,135	47,884	77,858	84,969	2,295	5,689
MPAC Forecourt [348]	47,545	-	-	14,143	18,725	33,402	35,453	1,868	2,372
Mandurah Marina [352]	95,655	-	-	17,514	23,771	78,141	83,889	2,365	4,296
MARC Carpark [354]	143,480	-	-	28,142	37,283	115,338	125,832	1,677	6,443
Mandurah Foreshore Boardwalk Renewal [357]	212,282	-	-	43,766	58,333	168,516	180,644	1,436	8,532
New Road Construction [359]	589,350	-	-	124,022	164,924	465,328	517,627	3,499	25,138
Smoke Bush Retreat Footpath [361]	47,828	-	-	7,911	10,454	39,917	41,976	2,015	2,148
New Boardwalks 18/19	294,025	-	-	37,794	48,913	256,230	248,148	11,586	12,717
Coodanup Drive - Road Rehabilitation	58,862	-	-	7,366	9,737	51,496	33,516	2,535	2,501
Pinjarra Road Carpark	117,823	-	-	15,170	19,488	102,653	87,249	4,647	5,061
New Road Construction 2018/19	901,894	-	-	130,858	179,098	771,036	831,922	12,481	39,622
New Road Construction 2019/20	499,226	-	-	73,747	102,450	425,480	401,623	8,261	3,043
South Harbour Upgrade 2019/20	152,580	-	-	16,145	20,759	136,435	104,741	6,215	6,480
New Roads 2020/21	420,334	-	-	45,483	62,486	374,851	347,136	6,824	3,120
Carryover Roads 2020/21	405,571	-	-	48,136	63,702	357,434	334,653	2,716	2,200
Roads 2021/22	204,309	-	-	23,173	30,406	181,135	169,126	2,367	1,287
SP Halls Head PSP	174,495	-	-	19,030	25,177	155,465	150,873	1,121	847
Carparks 2021/22	135,191	-	-	15,209	20,117	119,981	113,020	1,718	977
RC Peel Street	96,920	-	-	9,443	12,225	87,477	83,864	1,744	496
Cambria Island Abutment Wall	48,598	-	-	5,654	7,481	42,944	40,912	420	366
Senior Citizens Carpark	11,154	-	-	666	876	10,488	11,580	549	529
Torcello Mews Canal PAW Renewal	87,331	-	-	8,806	11,387	78,525	75,606	1,274	457
MARC Carpark Additional and overflow	-	-	-	-	-	0	-	0	0
Halls Head Parade Car Park Stage 2a	45,343	-	-	4,795	6,343	40,549	45,058	245	1,593
RC Pinjarra Road Stage 4	436,464	-	-	48,506	64,441	387,957	378,006	1,867	2,269
Cambria Island Abutment Walls Repair	233,947	-	-	25,487	33,721	208,459	201,593	1,558	973
RC Pinjarra Road Stage 3	436,450	-	-	48,507	64,442	387,942	378,006	1,866	2,269
Halls Head Pde Beach Central CP Stage 2	85,207	-	-	8,631	11,156	76,576	74,915	1,170	712
Cambria Island Abutment Walls Repair	-	-	-	-	-	0	-	-	0
Roads & Drainage Program	2,365,222	-	2,200,000	132,994	174,979	2,232,227	4,819,781	99,440	58,241
Economic services					-	0	-	-	0
Mandurah Ocean Marina Chalets Refurbishment	121,889	-	-	14,234	18,834	107,655	101,464	1,068	769
Other property and services					-	0	-		0
IT Communications Equipment [318(i)]	-0	-	-	-	-	-0	-	0	0
Civic Building - Tuckey Room Extension	293,582	-	-	37,663	48,705	255,919	247,803	11,656	12,700
Building Renewal & Upgrades Program	1,408,979	-	720,000	79,228	104,240	1,329,751	1,982,768	59,237	34,695
Mandurah Quay Seawall Repair	0	-	100,848	-	-	0	150,000	0	0
	26,522,000	0	4,100,848	3,677,102	4,925,316	22,844,898	27,014,667	578,126	638,922
Total	26,522,000	0	4,100,848	3,677,102	4,925,316	22,844,898	27,014,667	578,126	638,922
Current borrowings	4,925,316		4,100,848	3,677,102	4,925,316	1,600,114	4,925,316	578,126	638,922
Non-current borrowings	21,596,684					21,244,784	22,089,351		
	26,522,000					22,844,898	27,014,667		

All debenture repayments were financed by general purpose revenue.

KEY INFORMATION
All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.



Principal Repayments
$3,677,102

Interest Expense
$578,126

Loans Due
$22.84 M

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MARCH 2025

OPERATING ACTIVITIES
NOTE 8
CASH RESERVES

Cash Backed Reserve

Reserve Name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	$	$	$	$	$	$	$	$	$
Building	1,543,544	0	0	7,715,000	0	0	0	9,258,544	1,543,544
Parking	505,194	0	0	0	0	0	0	505,194	505,194
Asset Management	29,005,913	0	0	2,040,929	0	(10,743,202)	0	20,303,640	29,005,913
Cultural Centre	493	0	0	0	0	0	0	493	493
Sustainability	283,127	0	0	0	0	0	0	283,127	283,127
Waste Facilities Reserve Fund	9,608,503	0	0	0	0	(2,493,232)	0	7,115,271	9,608,503
Interest Free Loans	237,124	0	0	0	0	0	0	237,124	237,124
CLAG	32,425	0	0	0	0	(31,074)	0	1,351	32,425
Mandurah Ocean Marina	186,780	0	0	0	0	0	0	186,780	186,780
Waterways	574,299	0	0	0	0	0	0	574,299	574,299
Port Mandurah Canals Stage 2 Maintenance	97,707	0	0	0	0	0	0	97,707	97,707
Mariners Cove Canals	89,024	0	0	0	0	0	0	89,024	89,024
Port Bouvard Canal Maintenance Contributions	280,206	0	0	0	0	0	0	280,206	280,206
Unspent Grants & Contributions	9,070,982	0	0	3,530,715	0	(6,104,889)	(6,104,889)	6,496,808	2,966,093
Long Service Leave	3,528,937	0	0	1,028,192	0	(1,160,498)	0	3,396,631	3,528,937
Bushland and Environmental Protection	1,582,033	0	0	0	0	0	0	1,582,033	1,582,033
Coastal Storm Contingency	271,249	0	0	0	0	0	0	271,249	271,249
Digital Futures	59,672	0	0	0	0	0	0	59,672	59,672
Decked Carparking	1,058,391	0	0	0	0	0	0	1,058,391	1,058,391
Specified Area Rates - Waterside Canals	116,583	0	0	0	0	(2,942)	(2,942)	113,641	113,641
Specified Area Rates - Port Mandurah Canals	140,024	0	0	64,900	64,900	(1,860)	(1,860)	203,064	203,064
Specified Area Rates - Mandurah Quay Canals	272,821	0	0	26,861	26,861	0	0	299,682	299,682
Specified Area Rates - Mandurah Ocean Marina	943,219	0	0	149,147	149,147	0	0	1,092,366	1,092,366
Specified Area Rate - Port Bouvard Canals	154,751	0	0	4,118	4,118	0	0	158,869	158,869
Specified Area Rate - Mariners Cove	9,825	0	0	0	0	0	0	9,825	9,825
Specified Area Rate - Eastport	53,609	0	0	853	853	0	0	54,462	54,462
Sportclubs Maintenance Levy	372,780	0	0	0	0	0	0	372,780	372,780
City Centre Land Acquisition Reserve	1,081,825	0	0	0	0	0	0	1,081,825	1,081,825
Lakelands Community Infrastructure Reserve	1,156,506	0	0	0	0	0	0	1,156,506	1,156,506
Plant Reserve	1,975,087	0	0	1,312,545	0	(1,505,084)	(1,505,084)	1,782,548	470,003
Workers Compensation Reserve	314,546	0	0	0	0	0	0	314,546	314,546
Restricted Cash Reserve	2,975,709	0	0	0	0	(1,223,547)	(1,223,547)	1,752,162	1,752,162
Transform Mandurah Funding Program Reserve	952,303	0	0	0	0	0	0	952,303	952,303
Community Safety	524,672	0	0	0	0	(54,848)	0	469,824	524,672
Public Art Reserve	412,520	0	0	9,797	0	0	0	422,317	412,520
	69,472,383	**0**	**0**	**15,883,057**	**245,879**	**(23,321,177)**	**(8,838,322)**	**62,034,263**	**60,879,940**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 MARCH 2025

NOTE 9

OPERATING GRANTS AND CONTRIBUTIONS

Provider	Unspent Operating Grant, Subsidies and Contributions Liability				Operating Grants, Subsidies and Contributions Revenue			
	Liability 1-Jul	Increase in Liability	Liability Reduction (As revenue)	Liability 30-Jun	Adopted Budget	Budget Variations	Annual Budget	YTD Revenue Actual
	$	$	$	$	$	$	$	$
Operating Grants and Subsidies								
General purpose funding								
2024-25 Financial Assistance Grant - Local Roads	0	0	0	0	1,586,904	1,120	1,588,023	116,627
2024-25 Financial Assistance Grant - General Roads	0	0	0	0	2,098,089	380,514	2,478,603	285,306
Law, order, public safety								
Southern Districts Bush Fire Brigade LGGS: DFES	0	0	0	0	39,254	0	39,254	36,975
Stronger Suburbs Cocooning Project	0	84,851	0	84,851	0	84,851	84,851	0
SES LGGS: 2024/25 DFES	0	0	0	0	60,559	0	60,559	26,108
Bushfire Mitigation Activity Fund (MAF) Grants: DFES	0	0	0	0	0	0	30,788	0
Education and welfare								
Waterwise Verge Grant: Water Corp	0	0	0	0	10,000	0	10,000	0
International Day of People with Disability Grant	0	1,000	(1,000)	0	0	0	1,000	1,000
Waste Sorted Community Education: DWER	0	12,627	0	12,627	0	0	12,627	0
Paint Manjoogoordup REaD: Department of Communities	99,811	0	0	99,811	99,811	0	99,811	0
Age Friendly Mandurah		15,000	0	15,000	0	0	15,000	0
Women on Wheels Program		4,900	0	4,900	0	0	4,900	0
Community Gardens Grant Program	0	10,000	0	10,000	0	0	10,000	0
Better Beginnings Community Garden Storytime – Let's Grow Together!		30,000	0	30,000	0	0	30,000	0
Community amenities		0	0					
Streets Alive Place Enrichment Mandurah South	0	5,000	(5,000)	0	0	5,000	5,000	5,000
Bus Shelter Maintenance Assistance Scheme: PTA	0	0	0	0	18,186	0	18,186	0
Recreation and culture		0	0					
Christmas Pageant: Lotterywest	0	20,000	0	20,000	0	0	20,000	0
Crabfest: Tourism WA 2025	0	125,000	0	125,000	140,000	30,000	170,000	0
2025 Crabfest: Road Safety Comission	0	5,000	0	5,000	0	5,000	5,000	0
Every Club Funding 2024: DLGSC	38,930	0	(38,930)	0	0	0	38,930	38,930
Every Club Funding 2025: DLGSC		0	0	0	37,908	0	37,908	0
Gnoonie Youth Football Cup: Healthway	0	3,000	(3,000)	0	3,000	0	3,000	3,000
CHRMAP: DPLH	98,000	0	0	98,000	0	140,000	140,000	0
Community Action Plan: Alcohol and Drug Foundation	16,687	0	(13,937)	2,750	16,528	0	33,701	13,937
Christmas Light Trail: Lotterywest	0	50,000	0	50,000	0	0	50,000	0
Christmas Pageant: Ray White	0	30,000	0	30,000	0	0	30,000	0
Carols By Candlelight:Lotterywest	0	50,000	0	50,000	0	0	50,000	0
Christmas in Mandurah: Tourism WA	0	7,000	0	7,000	0	0	10,000	0
2025 Crabfest: Spud Shed	0	0	0	0	0	20,000	20,000	
2025 Crabfest: Buy West Eat Best	0	0	0	0	0	7,500	7,500	
2025 Crabfest: Satterley Group	0	0	0	0	0	20,000	20,000	
2025 Crabfest: Alcoa	0	0	0	0	0	20,000	20,000	
National Volunteer Week	0	1,273	0	1,273	0	0	0	0
Coastal Adaption and Protection: Department of Transport	0	0	0	0	0	0	0	0
CASM Signage	0	18,730	0	18,730	0	18,730	18,730	0
Trails Forum	0	3,000	0	3,000	0	0	0	0
Australia Day 2025 Community Events Grant Program	0	12,000	0	12,000	0	0	15,000	0
Other property and services				0				
Urban Greening Round Two Funding		40,000		40,000	0	40,000	40,000	0
	253,428	**528,381**	**(61,867)**	**719,942**	**4,110,239**	**772,715**	**5,218,372**	**526,882**
TOTALS	**253,428**	**528,381**	**(61,867)**	**719,942**	**4,110,239**	**772,715**	**5,218,372**	**526,882**

* The Note 9 above relates to Operating Grants, Subsidies and Contributions with contract liability

		Unspent Non Operating Grants, Subsidies and Contributions Liability				Non Operating Grants, Subsidies and Contributions Revenue			
	Provider	Liability 1-Jul	Increase in Liability	Liability Reduction (As revenue)	Liability 30-Jun	Adopted Budget Revenue	Budget Variations	Annual Budget	YTD Revenue Actual (b)
		$	$	$	$	$	$	$	$
Non-Operating Grants and Subsidies					0				
700055	Changing Places - Eastern Foreshore	0	30,150	(30,150)	0	0	0	0	30,150
700055	Waterfront Project- DoH	2,500,000	0	(2,500,000)	0	2,500,000	0	2,500,000	2,500,000
700055	Waterfront Project - DoH 22-23	184,940	0	(184,940)	0	0	184,940	184,940	184,940
700516	Yalgorup National Park	89,108	200,000	(75,821)	213,287	825,000	(572,196)	252,804	75,821
501113	SP Halls Head PSP - WABN	0	0	0	0	0	29,725	29,725	0
501129	Trails Project	74,158	0	(9,112)	65,046	350,000	(340,888)	9,112	9,112
750732	Dawesville Community Centre - DPIRD	1,832,843	0	(1,832,843)	0	0	1,740,103	1,740,103	4,779,605
750732	Dawesville Community Centre - RFR	0	3,237,415	(2,946,762)	290,653	3,297,198	0	3,297,198	0
750732	Dawesville Community Centre - Lotterywest	0	0	0	0	2,010,000	640,000	2,650,000	0
700577	Merlin Street Reserve Activation Plan	150,000	0	(42,362)	107,638	0	102,766	102,766	42,362
501089	RC Peel Street Stage 3	0	0	0	0	0	(103,939)	(103,939)	(103,939)
501084	Peel Street - Power Relocation	0	0	0	0	0	0	0	(29)
501223	Maria Place Road Resurface	0	0	0	0	0	140,000	140,000	0
501249	23-24 SP Caspar Road	0			0	0	200,000	200,000	0
600200	Harvey View Drive Drainage Upgrade	0	0	0	0	0	115,000	115,000	0
501182	SL Old Coast Road/McLarty Road/Leeward Road Ent	8,920	0	(8,920)	0	0	0	0	(9,723)
501235	23-24 RC Peel Street Stage 4 - RRG	0	0	0	0	0	666,868	666,868	0
501235	23-24 RC Peel Street Stage 4 - LRCI	0	0	0	0	0	506,175	506,175	0
501192	23-24 SP Falcon Coastal Shared Path - Stage 1	0	0	0	0	30,000	0	30,000	0
501193	23-24 TM Clarice St	31,034	0	0	31,034	0	37,037	37,037	0
501194	23-24 TM Mandurah Tce/Adonis Rd - Blackspot	15,376	0		15,376	0	95,667	95,667	
501194	23-24 TM Mandurah Tce/Adonis Rd - Direct Grant	0	15,915	(3,502)	12,413	0	15,915	15,915	3,502
501196	23-24 TM Wanjeep St	74,265	0	(74,265)	0	0	232,264	232,264	74,265
501197	23-24 TM White Hill Road - Blackspot Funding	0	0	0	0	0	86,666	86,666	0
501201	Quarry Way Road Resurface	0	0	0	0	0	71,000	71,000	0
700625	EV Charging Stations	0	35,000	(35,000)	0	0	175,000	175,000	35,000
501213	23-24 RS Charon Rd	1,906	0	0	1,906	0	0	0	0
750769	MPAC Access and Operational Safety Upgrades	0	0	0	0	180,000	(180,000)	0	0
750771	MPAC Fire Detection and Protection System Upgrade	0	0	0	0	262,500	(262,500)	0	0
501263	Lake Valley Drive and Badgerup Avenue Blackspot	0	0	0	0	10,000	(10,000)	0	0
501264	Lakes Road - Murdoch Drive Blackspot	0	64,000	(31,842)	32,158	10,000	0	10,000	31,842
501265	Lynda Street and Baroy Street Blackspot	0	106,533	0	106,533	13,300	0	13,300	0
501266	Mercedes Avenue Blackspot	0	0	0	0	12,000	(12,000)	0	0
501267	Wanjeep Street Blackspot	0	0	0	0	10,000	0	10,000	0
501268	Yindana Blvd and Lake Valley Drive Blackspot	0	0	0	0	10,000	(10,000)	0	0
501272	Tarragon Way Road Renewal - LRCI	0	171,010	(42,562)	128,448	0	427,524	427,524	0
501272	Tarragon Way Road Renewal - DG	0	50,000	(50,000)	0	50,000	0	50,000	92,562
501273	Banyon Close Road Resurface	0	0	0	0	50,000	0	50,000	0
501274	Bolton Street Road Resurface	0	0	0	0	50,000	0	50,000	0
501217	Everlasting Retreat Road Resurface	0	0	0	0	205,000	(13,500)	191,500	0
501275	Gamol Place Road Resurface	0	30,000	(30,000)	0	0	30,000	30,000	30,000
501278	Misty Meander Road Resurface	0	40,000	(40,000)	0	0	40,000	40,000	40,000
501279	Moat Street Road Resurface	0	30,000	(30,000)	0	0	30,000	30,000	30,000
501277	Hennessey Place Road Resurface	0	60,000	(45,922)	14,078	150,000	0	150,000	45,922
501220	Hibiscuss Rise Road Resurface	0	0	0	0	50,000	(12,500)	37,500	0
501280	Monang Street Road Resurface	0	74,500	(74,500)	0	75,000	(500)	74,500	74,500
501281	Olive Road Road Resurface	0	100,000	(100,000)	0	100,000	0	100,000	100,000
501226	Rakoa Street Road Resurface	0	60,000	(60,000)	0	150,000	0	150,000	60,000
501283	Renison Drive Road Resurface	0	101,080	(32,334)	68,746	116,995	0	116,995	32,334
501227	Rouse Rd Road Resurface	0	60,000	(25,022)	34,978	150,000	0	150,000	25,022
501284	Soldiers Cove Terrace Resurface	0	22,470	(22,470)	0	56,175	0	56,175	22,470
501285	Stirling Grove Road Resurface	0	0	0	0	50,000	0	50,000	0
501233	Thomson St Road Resurface	0	50,500	(50,500)	0	220,000	50,500	270,500	50,500
501286	Touchstone Drive Road Resurface	0	0	0	0	400,000	0	400,000	0
501288	Yukon Close Road Resurface	0	0	0	0	50,000	0	50,000	0
501289	Pinjarra Road Upgrade Stage 5	0	0	0	0	1,000,000	(1,000,000)	0	0
501290	Pinjarra Road Upgrade Stage 6	0	0	0	0	1,000,000	(1,000,000)	0	0
501291	Pinjarra Road	0	1,600,000	(1,556,602)	43,398	0	2,000,000	2,000,000	1,556,602
501293	Shared Path Renewal Program	0	0	0	0	500,000	(500,000)	0	0
750741	Avalon Foreshore Ablution Renewal	0	180,000	(37,550)	142,450	0	450,000	450,000	37,550
501145	RC Pinjarra Road Stage 4	0	0	0	0	0	0	0	(29)
									0
		4,962,549	**6,318,572**	**(9,972,981)**	**1,308,140**	**13,943,168**	**4,049,127**	**17,992,295**	**9,850,342**
Non-Operating Contributions									
	PEET - Cash in Lieu Contribution	1,065,909	0	0	1,065,909	0	0	0	0
700518	Eastport Foreshore Upgrade	0	0	0	0	0	66,541	66,541	66,541
700619	Dawesville SE Foreshore	0	0	0	0	0	0	680	680
770009	Parks and Mowers	0	0	0	0	0	199,000	199,000	162,380
700650	Lakes Lawn Cemetary Recovery	0	0	0	0	0	125,000	125,000	0
700651	Madora Bay Oval Fencing	0	0	0	0	0	40,000	40,000	0
104055	SES Building Education Drive	0	0	0	0	0	0	0	15,280
		1,065,909	**0**	**0**	**1,065,909**	**0**	**430,541**	**431,222**	**244,881**
Total Non-operating grants, subsidies and contributions		**6,028,458**	**6,318,572**	**(9,972,981)**	**2,374,049**	**13,943,168**	**4,479,669**	**18,423,517**	**10,095,223**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MARCH 2025

NOTE 11
PROPOSED BUDGET VARIATIONS FOR COUNCIL APPROVAL

The following are for consideration for Council to approve as budget variations

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				$	$	$	$
							0
501241-6250-1001-61129	New Street Lighting Program		Capital Expenses		0	(45,000)	(45,000)
	New Street Lighting Program		Other: Transfer Out of Reserve		45,000		0
				0	**45,000**	**(45,000)**	**0**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MARCH 2025

NOTE 12
BUDGET AMENDMENTS APPROVED

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				$	$	$	$
							(449,343)
	Operating Carryovers - Increase in Materials	**Jun OCM G.10/06/24**	Operating Expenses			(1,394,672)	(1,844,015)
	Operating Carryovers - Restricted Cash Reserve	**Jun OCM G.10/06/24**	Other: Transfer Out of Reserve		1,050,902		(793,113)
	Operating Carryovers - Unspent Grant Reserve	**Jun OCM G.10/06/24**	Other: Transfer Out of Reserve		273,770		(519,343)
	Operating Carryovers - Increase in Operating Revenue	**Jun OCM G.10/06/24**	Operating Revenue		70,000		(449,343)
	Capital Carryover - Capital adjustment	**Jun OCM G.10/06/24**	Capital Expenses			(12,949,325)	(13,398,668)
	Capital Carryover - Loan adjustment	**Jun OCM G.10/06/24**	Other: Unutilised Loans		1,847,554		(11,551,114)
	Capital Carryover - Reserve adjustment	**Jun OCM G.10/06/24**	Other: Transfer into Reserve		3,622,819		(7,928,295)
	Capital Carryover - Proceeds adjustment	**Jun OCM G.10/06/24**	Capital Revenue		706,464		(7,221,831)
	Capital Carryover - Transfer from reserve	**Jun OCM G.10/06/24**	Other: Transfer Out of Reserve		2,033,698		(5,188,133)
	Capital Carryover - Grants adjustments	**Jun OCM G.10/06/24**	Capital Revenue		1,482,481		(3,705,652)
	Capital Carryover - Grants and contributions adjustments	**Jun OCM G.10/06/24**	Other: Transfer into Reserve		3,256,309		(449,343)
163046-4000-1263-61001	Place and Community Projects - Director Place and Community	**Aug OCM G.16/08/24**	Operating Expenses		2,000		(447,343)
163047-4000-1263-61001	Start Up Fund - Director Place and Community	**Aug OCM G.16/08/24**	Operating Expenses			(2,000)	(449,343)
163046-4000-1263-61001	Place and Community Projects - Director Place and Community	**Aug OCM G.16/08/24**	Operating Expenses		2,000		(447,343)
163048-4000-1263-61001	Milestone Celebration Fund - Director Place and Community	**Aug OCM G.16/08/24**	Operating Expenses			(2,000)	(449,343)
750782-6100-1001-61001	CASM Front Counter	**Aug OCM G.16/08/24**	Capital Expenses			(10,000)	(459,343)
102711-4200-1263-61001	CASM - Cultural Development	**Aug OCM G.16/08/24**	Operating Expenses		10,000		(449,343)
750732-6100-1001-41403	Dawesville Community Centre	**Sept OCM G.9/09/24**	Capital Revenue		640,000		190,657
750732-6100-1001-61129	Dawesville Community Centre	**Sept OCM G.9/09/24**	Capital Expenses			(640,000)	(449,343)
	Operating Carryovers - Increase in Materials	**Sept OCM G.9/09/24**	Operating Expenses			(14,277)	(463,620)
	Operating Carryovers - Restricted Cash Reserve	**Sept OCM G.9/09/24**	Other: Transfer Out of Reserve		172,645		(290,975)
	Operating Carryovers - Unspent Grant Reserve	**Sept OCM G.9/09/24**	Other: Transfer Out of Reserve			(130,368)	(421,343)
	Operating Carryovers - Decrease in Operating Revenue	**Sept OCM G.9/09/24**	Operating Revenue		125,617		(295,726)
	Operating Carryovers - Contract Liability	**Sept OCM G.9/09/24**	Non Cash Item	(153,617)			(449,343)
	Capital Carryover - Capital adjustment	**Sept OCM G.9/09/24**	Capital Expenses			(1,505,858)	(1,955,201)
	Capital Carryover - Loan adjustment	**Sept OCM G.9/09/24**	Other: Unutilised Loans			(98,495)	(2,053,696)
	Capital Carryover - Asset Management Reserve adjustment	**Sept OCM G.9/09/24**	Other: Transfer Out of Reserve			(1,760,307)	(3,814,003)
	Capital Carryover - Proceeds adjustment	**Sept OCM G.9/09/24**	Capital Revenue			(297,640)	(4,111,643)
	Capital Carryover - Transfer from reserve	**Sept OCM G.9/09/24**	Other: Transfer Out of Reserve		4,083,992		(27,651)
	Capital Carryover - Grants adjustments	**Sept OCM G.9/09/24**	Capital Revenue		2,423,605		2,395,954
	Capital Carryover - Grants and contributions adjustments	**Sept OCM G.9/09/24**	Other: Transfer Out of Reserve			(994,962)	1,400,992
	Capital Carryover - Transfer from Cash In Lieu Reserve	**Sept OCM G.9/09/24**	Other: Transfer Out of Reserve		411,012		1,812,004
	Capital Carryover - Contributions adjustments	**Sept OCM G.9/09/24**	Capital Revenue		411,012		2,223,016
	Capital Carryovers - Contract Liability	**Sept OCM G.9/09/24**	Non Cash Item	(2,261,347)			(38,331)
	Capital Carryovers - Cash In Lieu	**Sept OCM G.9/09/24**	Non Cash Item	(411,012)			(449,343)
163049-5440-1263-41400	Reinviting nature back in DAWESVILLE – Urban greening grant program round 2	**Oct OCM G. 11/10/24**	Operating Revenue		40,000		(409,343)
163049-5440-1263-61001	Reinviting nature back in DAWESVILLE – Urban greening grant program round 2	**Oct OCM G. 11/10/24**	Operating Expenses			(40,000)	(449,343)
820195-6700-1001-61001	Two New Dedicated Document Scanners - Information Management	**Oct OCM G. 11/10/24**	Capital Expenses			(30,000)	(479,343)
163050-4500-1263-41400	Stronger Suburbs Cocoon Project - As part of the Community Safety Strategy	**Oct OCM G. 11/10/24**	Operating Revenue		84,851		(394,492)
163050-4500-1263-60100	Stronger Suburbs Cocoon Project - As part of the Community Safety Strategy	**Oct OCM G. 11/10/24**	Operating Expenses			(84,851)	(479,343)
102600-4500-1263-60100	Additional CDO - Community Safety	**Oct OCM G. 11/10/24**	Operating Expenses			(54,848)	(534,191)
	Additional CDO - Community Safety - Transfer out of reserve	**Oct OCM G. 11/10/24**	Other: Transfer Out of Reserve		54,848		(479,343)

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MARCH 2025

NOTE 12
BUDGET AMENDMENTS APPROVED

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
700650-6600-1001-61129	Lake Lawns Cemetery Fire Damage Building	**Oct OCM G. 11/10/24**	Capital Expenses			(250,000)	(729,343)
770009-6300-1001-61001	Lake Lawns Cemetery Fire Damage Fleet Replacement	**Oct OCM G. 11/10/24**	Capital Expenses			(245,000)	(974,343)
770009-6300-1305-41452 700650-6600-1305-41452	Lake Lawns Cemetery Fire Damage Building and Fleet Replacement - Insurance proceeds	**Oct OCM G. 11/10/24**	Capital Revenue		449,000		(525,343)
	Lake Lawns Cemetery Fire Damage Building and Fleet Replacement - Fleet Reserve	**Oct OCM G. 11/10/24**	Other: Transfer Out of Reserve		46,000		(479,343)
911010-6400-1001-61129	Novara Foreshore Erosion Protection	**Nov OCM G.7/11/24**	Capital Expenses			(45,000)	(524,343)
911006-6400-1001-61129	Administration Bay Entrance Seawall Renewal	**Nov OCM G.7/11/24**	Capital Expenses		45,000		(479,343)
101007-4580-1263-60100	Age Friendly Mandurah	**Nov OCM G.7/11/24**	Operating Expenses			(32,669)	(512,012)
101007-4580-1263-41400	Age Friendly Mandurah	**Nov OCM G.7/11/24**	Operating Revenue		15,000		(497,012)
101007-4500 -1263-61001	Age Friendly - Community Development - General Operations - Materials	**Nov OCM G.7/11/24**	Operating Expenses		4,428		(492,584)
100010-4580-1169-61001	Administration - Seniors - Corporate Project - Materials	**Nov OCM G.7/11/24**	Operating Expenses		5,511		(487,073)
100010-4580-1375-61001	Administration - Seniors - Marketing - Advertising Costs General - Materials	**Nov OCM G.7/11/24**	Operating Expenses		7,730		(479,343)
501194-6250-1263-41403	23-24 TM Mandurah Tce/Adonis Rd - Blackspot Grant Funding	**Nov OCM G.7/11/24**	Capital Revenue		57,227		(422,116)
501194-6250-1001-41403	23-24 TM Mandurah Tce/Adonis Rd - Regional Road Group Grant Funding	**Nov OCM G.7/11/24**	Capital Revenue		15,915		(406,201)
501194-6250-1001-61129	23-24 TM Mandurah Tce/Adonis Rd	**Nov OCM G.7/11/24**	Capital Expenses			(73,142)	(479,343)
700478-6600-1001-61129	Meadow Springs Golf Course Fence	**Nov OCM G.7/11/24**	Capital Expenses			(20,000)	(499,343)
750765-6100-1001-61129	East Mandurah Community Centre (Tuart Avenue Building) Pottery Place Ceiling Renewal	**Nov OCM G.7/11/24**	Capital Expenses		20,000		(479,343)
750689-6100-1001-61129	Works & Services Building Refurb	**Nov OCM G.7/11/24**	Capital Expenses			(80,000)	(559,343)
750765-6100-1001-61129	East Mandurah Community Centre (Tuart Avenue Building) Pottery Place Ceiling Renewal	**Nov OCM G.7/11/24**	Capital Expenses		48,972		(510,371)
750643-6100-1001-61129	Falcon Family Centre Upgrade	**Nov OCM G.7/11/24**	Capital Expenses		31,028		(479,343)
700651-6600-1001-61129	Madora Bay Oval Fencing	**Nov OCM G.7/11/24**	Capital Expenses			(40,000)	(519,343)
700651-6600-1001-41452	Madora Bay Oval Fencing	**Nov OCM G.7/11/24**	Capital Revenue		40,000		(479,343)
	Plant Reserve	**Nov OCM G.7/11/24**	Other: Transfer Out of Reserve		33,500		(445,843)
770012-6300-1001-61001	New - Vehicle and Small Plant Program	**Nov OCM G.7/11/24**	Capital Expenses			(33,500)	(479,343)
150011-3410-1263-41400	Australia Day 2025 Community Events Grant Program	**Nov OCM G.7/11/24**	Operating Revenue		15,000		(464,343)
150011-3410-1263-61001	Australia Day 2025 Community Events Grant Program	**Nov OCM G.7/11/24**	Operating Expenses			(15,000)	(479,343)
100002-4120-1263-41008	Proceeds on sale revenue - Disposal of Properties	**Nov OCM G.7/11/24**	Capital Revenue		715,000		235,657
	Building Reserve	**Nov OCM G.7/11/24**	Other: Transfer Into Reserve			(715,000)	(479,343)
104528-5570-2100-61129	Indoor Sports Centre	**Dec OCM G. 11/12/24**	Operating Expenses			(20,000)	(499,343)
750783-6100-1001-61129	Waste Management Centre - OSH Projects	**Dec OCM G. 11/12/24**	Capital Expenses			(87,000)	(586,343)
100010-5970-1263-61001	Administration WasteStation General Operati Expense Materials	**Dec OCM G. 11/12/24**	Operating Expenses		27,000		(559,343)
100010-5970-1542-61001	Administration WasteStation Rubbish Cleanup Expense Materials	**Dec OCM G. 11/12/24**	Operating Expenses		60,000		(499,343)
	BR2025 Adjustments Surplus/(Deficit)	March OCM	Opening Surplus/(Deficit)		154,197		(345,146)
	BR2025 Adjustments Revenue from Operating Activities	March OCM	Operating Revenue		2,545,140		2,199,994
	BR2025 Adjustments Non-cash amounts excluded from operating activities	March OCM	Non Cash Item	1,421,234			3,621,228
	BR2025 Adjustments Expenditure from Operating Activities	March OCM	Operating Expenses			(3,815,863)	(194,635)
	BR2025 Adjustments Investing Activities	March OCM	Capital Expenses		7,062,524		6,867,889
	BR2025 Adjustments Financing Activities	March OCM	Other: Financing Activities			(1,054,953)	5,812,935
	BR2025 Adjustments Transfer to Reserve	March OCM	Other: Transfer Into Reserve			(7,501,710)	(1,688,775)
	BR2025 Adjustments Transfer from Reserve	March OCM	Other: Transfer Out of Reserve		1,688,775		0

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY
FOR THE PERIOD ENDED 31 MARCH 2025

NOTE 12
BUDGET AMENDMENTS APPROVED

Amendments to original budget since budget adoption. Surplus/(Deficit)
A positive number in the amended budget running balance represents an estimated closing surplus.
A negative number in the amended budget running balance represents an estimated closing deficit

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				(1,404,742)	**35,892,526**	**(34,038,441)**	**0**

NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY

FOR THE PERIOD ENDED 31 MARCH 2025

NOTE 13
EXPLANATION OF MATERIAL VARIANCES

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date Actual materially.
The material variance adopted by Council for the 2024-25 year is 10.00%

Reporting Program	Var. $	Var. %		Timing/ Permanent	Explanation of Variance
	$	%			
Revenue from operating activities					
Operating grants, subsidies and contributions	(3,385,090)	(57.47%)	▼	Timing	Variance primarily due to budgeted grants/contributions not yet received. Will be monitored throughout the remainder of the year.
Other revenue	53,903	31.98%	▲	Timing	Variance primarily due to cointainer deposit scheme & fuel tax credit rebate received.
Profit on disposal of assets	191,037	100.00%	▲	Permanent	Favourable non-cash variance due to asset disposals. Refer to note 4 for the asset disposals.
Expenditure from operating activities					
Materials and contracts	7,979,699	16.14%	▲	Timing	Variance in expenditure due to timing of projects
Loss on disposal of assets	(216,338)	100.00%	▼	Permanent	Non-cash variance due to assets sales. Process usually performed as part of the year end financials preparation. Refer to note 4 for details.
Investing Activities					
Non-operating Grants, Subsidies and Contributions	(3,531,436)	(25.56%)	▼	Timing	Capital grants are recognised in line with capital expenditure. Will be monitored throughout the remainder of the year.
Proceeds from Disposal of Assets	(5,607,515)	(85.46%)	▼	Timing	Variance mainly due to timing of sales of vehicles and land. Will be monitored throughout the year. Refer to note 4 for asset listing.
Payments for Property, Plant and Equipment	8,574,505	23.72%	▲	Timing	Variance due timing of capital projects. Refer to note 6 for further details.
Financing Activities					
Proceeds from new interest earning liability	(213,992)	(81.29%)	▼	Timing	Proceeds received from leasing company as dependent on timing of new lease take ups.

CITY OF MANDURAH

NOTICE OF MOTION

COUNCIL MEETING OF 29 APRIL 2025
COUNCILLOR RYAN BURNS

POLICY AMENDMENT: USE OF CITY VIDEO CONTENT BY ELECTED MEMBERS

I hereby give notice that I intend to move the following Motion at the Council meeting of 29 April 2025.

That Council:

1. **Approves the inclusion of a new clause, Section 3.3.1, in the Elected Members Media and Communications Policy POL-CRM 11 (Policy), to clarify Elected Members ability to use publicly available City of Mandurah-produced video content, as follows:**

   3.3.1 Elected Member Use of Publicly Available City Video Content

   Elected Members may reproduce and share publicly available video content published by the City of Mandurah to assist in fulfilling their role under Section 2.10 of the *Local Government Act 1995*. This includes clip, segment, shot, extract, or film clip from Ordinary and Special Council Meetings, as well as other events published on the City's official online video-sharing services, including, but not limited to, YouTube.

   This may include:

   - **Providing explanation or commentary on Council decisions, including the rationale behind outcomes or processes, to enhance public understanding.**
   - **Communicating an Elected Member's own views, actions, or contributions during Council meetings or City events.**
   - **Engaging with the community on matters of public interest, such as local initiatives, policies, or issues relevant to the City of Mandurah.**
   - **Educating electors about Council operations, governance, or decision-making processes, using footage to illustrate how the Council functions.**

   Elected Members must:

   - **Attribute the City as the source (e.g., "Reference: City of Mandurah YouTube Channel")**
   - **Preserve the integrity of the material and avoid misleading editing.**
   - **Clearly distinguish their personal views from those of the Council as a whole.**
   - **Comply with the City of Mandurah Code of Conduct for Elected Members, Committee Members and Candidates and any other applicable policies and legislation.**

2. **Approves the inclusion of the following to section 4.12 Copyright section of the Council Meetings – Live Streaming, Recording and Electronic Attendance that states:**

   Elected Members are allowed to reproduce and share publicly available video content published by the City of Mandurah in accordance with section 3.3.1 Elected Member Use of Publicly Available City Video Content of the Elected Members Media and Communications Policy POL-CRM 11.

Cr R Burns Reason for the Motion is stated:

Councillors are increasingly expected to communicate with electors and explain Council processes, decisions, and policies in accessible ways. Publicly available City media, such as recordings of Ordinary Council Meetings (OCM), are a valuable tool for enabling Councillors to do this effectively, transparently, and responsibly.

In recent years, video content has become an increasingly preferred format for public communication across digital platforms. This amendment provides flexibility for Councillors to incorporate publicly available City footage into their communications, helping ensure messages are accessible, engaging, and delivered with appropriate governance safeguards.

Section 2.10 of the Local Government Act 1995 outlines the role of Councillors as including:

- *Representing the interests of electors, ratepayers, and residents*
- *Facilitating communication between the community and the Council*

At present, the Council's Media and Communications Policy does not clearly specify whether a Councillor may lawfully and respectfully extract and reuse segments of City-published video material, despite it being publicly available. This lack of clarity creates uncertainty and may inhibit elected members from fulfilling their representative communication role.

The existing policy framework does not provide clear guidance or express limitations on the reuse of already public materials by elected members, nor does it establish a process for approval or lawful use. This has resulted in uncertainty about Councillors' rights and responsibilities when engaging with electors online.

The proposed clause will:

- *Provide clarity for Councillors on their ability to use publicly available City-produced media.*
- *Establish governance safeguards to protect public trust and integrity.*
- *Align with fair dealing principles under the Commonwealth Copyright Act 1968 (Part IV).*
- *Ensure Councillors can engage effectively with their communities without reliance on discretionary case-by-case approvals or risk of administrative inconsistency, provided their conduct remains compliant with the Local Government Act and adopted policies.*

Importantly, this provision applies only to material that has already been reviewed and published by the City's administration for public viewing. It does not include any footage or content related to confidential items, closed sessions, or matters excluded from publication under the City's standard processes. Councillors will remain bound by the confidentiality provisions of the Local Government Act 1995 and the City's adopted policies.

Under Section 2.7 (2) (b) of the Local Government Act 1995, it is the role of the Council to determine the local government's policies. This responsibility includes ensuring that policies remain current, unambiguous, and supportive of elected members in fulfilling their statutory duties. By adopting the proposed amendment, the Council is exercising its legislative role to clarify and strengthen the policy framework that guides Councillor conduct and communication.

This amendment provides a simple, yet important, clarification that empowers Councillors to engage more effectively with the community using existing, publicly available resources. By setting clear expectations and safeguards, it supports good governance, reduces administrative ambiguity, and strengthens public trust in how the Council communicates. The timely adoption of this change ensures that Councillors can continue to fulfil their representative duties with transparency and confidence.

Chief Executive Officer comment

In accordance with clause 3.10 Notice of Motion of the *City of Mandurah Standing Orders Local Law 2016*, the Chief Executive Officer provides the following relevant and material facts pertaining to this Notice of Motion:

1. Preservation of Integrity of Council Proceedings

Council meetings are a formal decision-making forum. If Council support the Notice of Motion, the meetings can be used in a way that might advantage one person or disadvantage another. Extracting and repurposing segments of Council meeting recordings—especially in edited formats for social media—presents a risk of selective or misleading representation, whether intentional or not.

While the City supports openness and transparency, the complete and unaltered recording of meetings—as published on the City's official channels—ensures that Council decisions and debates are presented in their full context, with the integrity and accountability such forums require.

2. Existing Access and Sharing Mechanism

The City's current practice of publishing full recordings of Council meetings via official channels provides a transparent and equitable mechanism for the community to access information. Elected Members may share these links publicly and direct their audience to a specific time stamp to highlight their contributions or items of interest.

This method serves the intended purpose—public communication—while ensuring the official record remains whole and unmanipulated.

3. Copyright and Ethical Use Considerations

Under existing policies and the *Copyright Act 1968* (Commonwealth*)*, the City retains rights over how its official materials are reused. Current policy (POL-GVN 11) restricts copying, editing, or redistribution without prior authorisation.

Copyright protection is not limited to private individuals or commercial entities; it extends to government authorities, including local governments. As the producer of Council meeting recordings, the City is the copyright holder for these materials.

The City has exclusive rights to control how its recordings are used, including rights to:

- Reproduce the recordings;
- Distribute copies;
- Communicate them to the public (e.g., via streaming); and
- Authorise or restrict any adaptations or edits of the content.

The City's policy framework reflects this legal position. Specifically, Section 4.12 of the Council Meetings – Live Streaming, Recording and Electronic Attendance Policy (POL-GVN 11) states:

"Access to the live stream and recordings of Council meetings is provided on the City's website for personal and non-commercial use only, unless otherwise approved by the City. Copying or distribution of any part of the live stream or recording is not permitted without prior approval of the City. The City reserves all rights in relation to its copyright."

This clause safeguards the integrity and purpose of the official public record, ensuring that Council proceedings are not used out of context, manipulated, or otherwise repurposed in ways that could:

- Misrepresent Council decisions or the views of others,
- Be construed as politically motivated or partial,
- Lead to reputational harm for individuals or the organisation, or
- Breach the *Local Government (Model Code of Conduct) Regulations 2021*, especially clauses related to fairness, impartiality, and non-disparagement.

The proposed amendment in the Notice of Motion introduces several challenges:

a. Ambiguity in Interpretation

Terms such as "preserve the integrity" or "avoid misleading editing" are subjective and open to interpretation. This vagueness could result in:

- Disputes about what constitutes acceptable editing or fair representation;
- Conflicting claims about intent or context; and
- Increased volume of complaints or investigations under the Code of Conduct framework.

b. Lack of Governance Oversight

The amendment would allow Elected Members to self-assess compliance, bypassing existing approval mechanisms. Without a governance review process, the City would have limited ability to pre-emptively prevent or respond to misuse or selective editing.

c. Undermining Consistency and Governance Standards

By allowing individual Members to reuse and clip video content independently, there is a risk of inconsistent messaging, misalignment with the City's adopted positions, and fragmentation of public trust. It can create a perception that some Elected Members have a communications advantage over others, contrary to section 18 of the Code of Conduct:

"A council member must not make improper use of their office to gain, directly or indirectly, an advantage… or to cause detriment to any other person."

d. Precedent for Future Policy Breaches

Once editing of official footage is permitted under the Policy, even with disclaimers, the City may find it difficult to enforce future restrictions without appearing selective or politically biased.

4. Code of Conduct and Risk of Reputational Harm

There is a substantial risk that clipped video segments could be used in a manner that reflects adversely on the character of other Elected Members or City staff, contravening both the *Code of Conduct for Elected Members* and the *Elected Members Media and Communications Policy*.

The Department of Local Government has advised:
"Council members should not seek to misrepresent the local government... or seek to disparage or disadvantage another person (such as another council member), as that could breach a provision of the code of conduct."

While Elected Members are free to express personal opinions and explain their own positions, this must be done in accordance with the City's policies and legislative framework.

5. Alternative ways to effectively communicate with constituents:

- Referring to the publicly available recordings on the City's website;
- Quoting from meeting minutes;
- Sharing hyperlinks with specified time stamps to direct viewers to relevant points in the video; and Using personal social media or newsletters to provide contextual commentary, clearly stating it is their personal view.

These alternative ways ensure compliance with policy and the preservation of the City's official record. The City must continue to ensure the integrity, context, and accountability of its official materials. While community engagement is vital, it should not come at the expense of procedural fairness, reputational protection, and good governance.

Legal Advice received and is provided in **Confidential Attachment**.